

# **City of Cape Coral Charter School Authority**



## **Fiscal Years 2019-2021 Proposed Operating Budget**

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## **“PARTNERING FOR EXCELLENCE”**

Our schools will be a community – nurturing system that will optimize learning through teaching and parental involvement. To that end, partnerships will be established:

- Between the classroom teacher and the students that model the qualities of good character, and allow collaboration throughout the learning process to achieve academic success, and celebrate accomplishments together.
- Between the parents and school personnel that promote open communication, encourages a sense of teamwork and cooperation, and develops the concept of true community support of education.
- Between colleagues, in order to establish a school learning community that applies proven effective classroom learning strategies and management practices that increase student achievement, and creates a positive collegial atmosphere.
- Among students so that all feel safe, comfortable, and accepted, and where students encourage each other, work and play with each other, and support each other's interests and learning.
- Between administrators and teachers, where professionalism and personal integrity promotes shared decision-making, empowerment, and the uplifting of staff as they undertake the most important mission of all: creating successful students.

## **BUDGET SUMMARY & HIGHLIGHTS**

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## **BUDGET SUMMARY & HIGHLIGHTS**

Presented for your consideration is the FY 2019-FY 2021 Proposed Operating Budget for the City of Cape Coral Charter School Authority. This is the second consecutive year that the Charter Schools have budgeted in a three year rolling format which will allow for better planning and consideration for future financial decisions and succession of our schools. While a three year budget is presented throughout this document, it should be noted that the Charter School Governing Board will only be approving the Proposed Operating Budget for FY 2019.

The FY 2019-FY2021 Proposed Rolling Budget was prepared by the Charter School Business Manager, under the direction of the Superintendent, with the involvement of the school principals and internal departments. Two Budget Workshops were held which involved thorough discussions of the system's current and long-term financial needs allowing decisions to be made in order to present a balanced budget.

The budget serves as a financial and operational plan that demonstrates how the system intends to allocate its resources. The process is subject to continuous improvement as our system strives to meet the needs of students and the ever changing environment. All those involved are dedicated to ensuring that all available resources are used effectively to benefit our student population and enhance programs through continuous enrichment.

The total FY 2018-2019 Proposed Operating Budget of \$33,169,645 supports the four individual schools, two VPK programs, and the Authority's Administration functions respectively. This represents an increase of \$1,194,962 or 3.74% over the previous year's Amended Operating Budget.

The current proposed operating revenue is estimated at \$24,111,954 and current Fund Balance totals \$9,057,691. Fund Balance comprises of Restricted Fund Balance of \$1,697,980 associated with the FY 2018 Discretionary Capital, \$793,905 in Committed Fund Balance associated with the \$530,650 in Safety Initiatives and \$263,255 in remaining funds to replace air conditioning units, \$889,344 in Assigned Balances, and \$5,676,462 in Unassigned Balances.

Revenues have increased by \$375,077 or 1.58% overall. Fund Balance reflects an increase of 9.95% which is primarily associated with the \$1,697,980 in Discretionary Capital Funds which have been set aside until a final determination is made on whether or not the schools can use this funding.

Expenditures were developed using a zero-based budget approach, previous year actual performance with necessary modifications, as well as a 2.5-3.0% increase assumption where necessary. Greater detail will be provided throughout this document relating to the various methods used.

The current proposed operating expenditures total \$24,641,262 excluding \$8,528,383 in Reserves. Expenditures reflect a decrease of \$351,417 or -1.41% when compared to the FY 2018 Amended Budget.

Capital Outlay funding totals \$32,791 and is requested primarily to support Rediker Software and Library Books. Due to revenue shortfalls, the Charter School Authority has postponed capital improvements into future years once again. Additional detail can be found in the Capital Asset Improvement appendices of this document as well as a list of capital items included in this proposed budget.

In summary, current budgeted revenues of \$24,111,954 will not meet the current expenditure needs of \$24,641,262; therefore, the use of \$529,308 in existing reserves to support this budget is anticipated. While expenditures have been reduced in FY 2018-2019 by \$351,417 over the previous year, the driving force for the use of fund balance is primarily associated with reductions in our revenue sources and enrollment. We must continue to search for ways to increase our revenue streams in order to maintain our system.

Through Budget Workshop discussions and Staff Meetings, the Cape Coral Charter School Authority feels that the FY 2018-2019 Proposed Operating Budget enables and supports our educational mission and strategic plan, while recognizing our financial means. Therefore, it is requested that the Governing Board provide its approval of the FY 2018-2019 Proposed Operating Budget.

Below is a table summarizing the FY 2018-2019 Proposed Operating Budget as presented:

**City of Cape Coral Charter School Authority  
FY 2018-2019 Proposed Operating Budget**

<b>Revenues/Sources</b>	<b>FY 2019 Proposed</b>	<b>Expenditures/Uses</b>	<b>FY 2019 Proposed</b>
Restricted Balances	\$ 1,697,980	Restricted Fund Balance	\$ 1,697,980
Committed Balances	793,905	Committed Fund Balance	793,905
Assigned Balances	889,344	Assigned Fund Balance	641,438
Unassigned Balances	5,676,462	Unassigned Fund Balance	5,395,060
<b>Total Balance Forward:</b>	<b>\$ 9,057,691</b>	<b>Total Reserves:</b>	<b>\$ 8,528,383</b>
Intergovernmental	\$ 21,791,773	Personnel	\$ 17,194,053
Public Educ. Capital Outlay	1,515,652	Operating	7,109,059
Charges for Service	650,000	Capital Outlay	32,791
Miscellaneous	154,529	Debt Service	305,359
<b>Total by Category:</b>	<b>\$ 24,111,954</b>	<b>Total by Category:</b>	<b>\$ 24,641,262</b>
<b>Total Sources:</b>	<b>\$ 33,169,645</b>	<b>Total Uses:</b>	<b>\$ 33,169,645</b>

## **ENROLLMENT**

As a Municipal Charter School, our major revenue source is Florida Education Finance Program (FEFP). This program provides funding based on a weighted average of student enrollment; for this reason, it is important to maximize the number of students enrolled in our system while adhering to class size limitations imposed by the State of Florida.

Enrollment numbers have tapered off at both Oasis Elementary and Christa McAuliffe Elementary Charter Schools due to them reaching full enrollment capacity; however, that is not the case at Oasis Middle and Oasis High Schools. In FY 2018 both schools were challenged to retain and fill available seats. Last school year, the Middle School estimated 835 students and ended the year at 806 while the High School anticipated 715 students and closed the year with an estimated 690. Ultimately, this had caused a significant adjustment in estimated revenues.

In FY 2018-2019 enrollment is budgeted conservatively with a total increase of 19 students or .61% from the close of FY 2018. Enrollment has been estimated for a total of 3,111 full-time equivalents excluding 40 in Voluntary Pre-Kindergarten since this program is funded through another source.

While our schools have built a solid reputation in the community, the high school continues to seek offerings in sports programs, academics, and school facilities to foster growth. Of the 263 students promoted from the 8<sup>th</sup> grade, a total of 167 or 63.50% have committed to attend Oasis High School.

If future growth is to happen at the Elementary level, it would require additional facilities and/or future expansion. As such, in FY 2017-2018 a study for the replacement of the Christa McAuliffe portables was initiated so that we can begin formally planning for the replacement of the portables. While no funding has been dedicated to this project in FY 2019, the intention is to work side-by-side with the City of Cape Coral and possibly issue debt to fund this project.

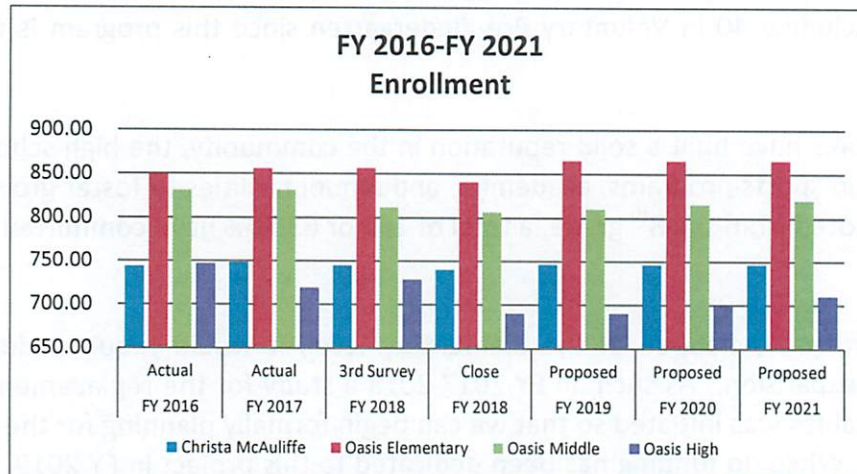
As noted above, our major funding sources are based on enrollment. In addition, the Voluntary Pre-Kindergarten Program (VPK) is funded by the State of Florida but is not part of the FEFP dollars. It is the Authority's intent to eliminate the Voluntary Pre-Kindergarten Program in FY 2020.

The following table illustrates the history of the school system's enrollment and growth over the last few years:

### FY 2016 - FY 2021

#### Enrollment

School (FTE)	FY 2016 Actual	FY 2017 Actual	FY 2018 3rd Survey	FY 2018 Close	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Christa McAuliffe	743.65	748.51	745.00	740.00	746.00	746.00	746.00
Oasis Elementary	850.02	855.17	856.00	840.00	865.00	865.00	865.00
Oasis Middle	830.89	831.06	811.44	806.00	810.00	815.00	820.00
Oasis High	746.61	718.62	728.62	690.00	690.00	700.00	710.00
<b>Total:</b>	<b>3,171.17</b>	<b>3,153.36</b>	<b>3,141.06</b>	<b>3,076.00</b>	<b>3,111.00</b>	<b>3,126.00</b>	<b>3,141.00</b>
VPK (FTE)	40.00	40.00	40.00	40.00	40.00	-	-
<b>Total (with VPK):</b>	<b>3,211.17</b>	<b>3,193.36</b>	<b>3,181.06</b>	<b>3,116.00</b>	<b>3,151.00</b>	<b>3,126.00</b>	<b>3,141.00</b>



Note: FY 2018 3rd Survey column reflects the actual count used for FEFP on 1/24/18; The FY 2018 Close numbers are the actual count of students at the close of school.; VPK will be eliminated in FY 2020

OHS FY 2018 Close numbers are estimated.

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## **REVENUES**

The Charter Schools rely on limited revenue sources to finance education, operations and construction activities. These sources include Intergovernmental which are State Shared funds, Public Education Capital Outlay, Charges for Services, and Miscellaneous Revenues.

While there are several methods for forecasting revenues, most of the projections presented in the FY 2019–FY 2021 Proposed Budgets are based upon the use of trend analysis and expert judgment. Although some basic assumptions are being made, each revenue source has been examined to ensure the specific factors that influence it have been recognized and utilized.

Trend analysis relies on history to project the future. For example, revenues associated with enrollment may be found to have increased an average of three percent annually for the last five years in constant dollars. Trend analysis would extend the three percent growth rate into the future.

Expert judgment may rely on the ability of the Department of Education or the Lee County School District. For instance, the full-time equivalent allowance may increase or decrease beyond levels seen in past years.

All major revenue categories (State Shared Revenues) are budgeted at 95% in accordance with the City of Cape Coral Financial Management Policies. The major revenue sources are primarily funded through the Florida Education Funding Program (FEFP) and the Public Education Capital Outlay (PECO) Fund. Both of these programs provide funding based on student enrollment; therefore, it is important to maximize the number of students enrolled in our system while adhering to class size limitations imposed by the State of Florida.

As required by the Department of Education, the Authority provides student population projections to The School Board of Lee County. This projection is provided prior to the legislative session where the education budget and requirements are determined.

Presented is a balanced budget based on the assumption of \$24.1 million in revenue which excludes \$9.0 million in Fund Balance (Cash). While we have not yet received final funding for the Florida Education Finance Program (FEFP), we are able to make general assumptions based on the outcome of the 2018 Legislature. For instance, FEFP revenues are currently estimated using an increase of \$101.50 to student base. However, it should be noted that Safe School funding is a component of FEFP dollars; therefore, Safe School dollars are embedded in this number. There is discussion that Safe School funding will be used to offset School Resource Officers; therefore, FEFP estimates may be slightly adjusted when the Adopted Budget is presented.



Public Education Capital Outlay (PECO) is presented using an estimate of \$1,515,652 compared to \$615,289 in FY 2018. For the 2018-2019 fiscal year, charter school capital outlay funding consists of funds appropriated in the 2018-2019 General Appropriations Act. As outlined in House Bill 7055, "Beginning in fiscal year 2019-2020, funding shall consist of state funds when such funds are appropriated in the General Appropriations Act and revenue resulting from the discretionary millage authorized in s. 1011.71 (2) if the amount of state funds appropriated for charter school capital outlay in any fiscal year is less than the average charter school capital outlay funds per unweighted full-time equivalent student for the 2018-2019 fiscal year, multiplied by the estimated number of charter school students for the applicable fiscal year, and adjusted by changes in the Consumer Price Index issued by the U.S. Department of Labor from the previous fiscal year."

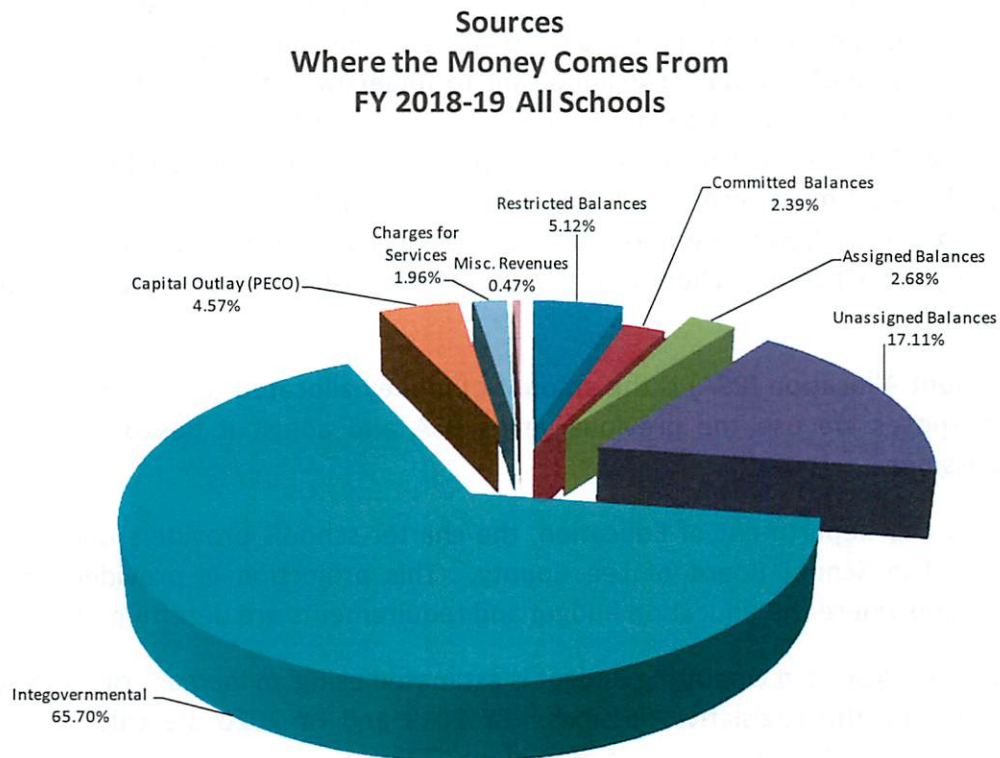
In FY 2018, a total of \$145,286,200 has been allocated to Charter Schools which reflects a \$95,286,200 increase over previous year. This funding is also based on the total number of qualifying Charter Schools, enrollment, gross receipts of taxes, and bond options.

The following tables and graphs are intended to provide a summary of revenue categories only. Detailed information regarding each can be found in the following section with specific account strings located in the Appendices section of this document.

#### REVENUE CATEGORIES

Revenues/Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Restricted Balances	\$ -	\$ -	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980
Committed Balances	-	-	486,371	793,905	530,650	530,650
Assigned Balances	-	253,779	1,255,802	889,344	1,349,359	1,306,167
Unassigned Balances	-	6,334,137	4,797,653	5,676,462	4,687,138	3,818,066
Intergovernmental	22,910,150	22,937,710	22,251,887	21,791,773	21,871,644	22,139,295
Capital Outlay (PECO)	887,939	582,762	615,289	1,515,652	1,515,652	1,515,652
Charges for Services	644,077	666,450	666,450	650,000	660,600	670,944
Misc. Revenues	534,308	189,733	203,251	154,529	200,033	205,803
Debt Proceeds	163,071	-	-	-	-	-
<b>Total:</b>	<b>\$ 25,139,545</b>	<b>\$ 30,964,571</b>	<b>\$ 31,974,683</b>	<b>\$ 33,169,645</b>	<b>\$ 32,513,056</b>	<b>\$ 31,884,557</b>

The Charter School Authority has several revenue sources, each representing a different percentage of total revenues:



## INTERGOVERNMENTAL REVENUE

Intergovernmental revenue consists of monies that flow from the federal government to state and local governments, and from state to local governments. They can include grants, shared taxes and contingent loans and advances. The following comprise our system's intergovernmental sources:

### Florida Education Finance Program (FEFP)

In 1973, the Florida Legislature enacted the Florida Education Finance Program (FEFP) as its method for funding public education. This would guarantee to each student the availability of programs and services appropriate to his or her educational needs which are substantially equal to that available to any similar student notwithstanding geographic differences and varying local economic factors. Although this program has changed over the years, FEFP is known as a national model for funding fairness and equity in education.

FEFP Funding combines state funds, primarily generated from sales tax revenue, and local funds, generated from property tax revenue. FEFP is the centerpiece of the total funding but there are many components or allocations in which the funding is given. For example, dollars

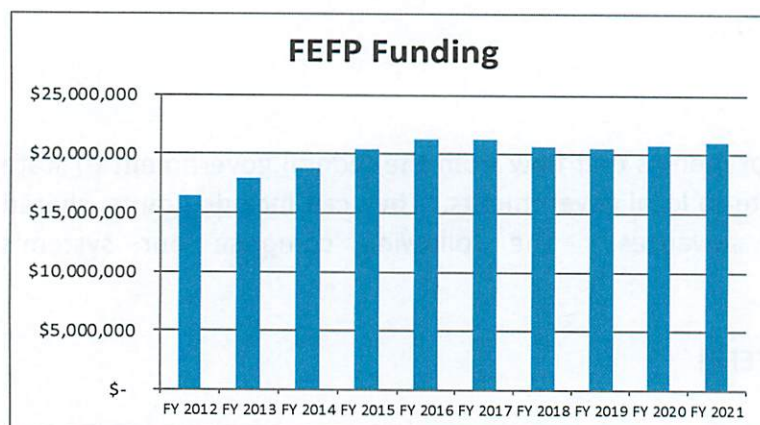
may include an allocation for: ESE, Safe Schools, Instructional Materials, Library Materials, High Cost Science, K-12 Reading, Student Transportation, and Digital Classrooms.

The primary basis for education funding is student enrollment; therefore, it is important to maximize the number of students enrolled in our system while adhering to class size limitations imposed by the State of Florida. It is important to understand that one full time equivalent (FTE) represents the hours of instruction provided to those students. In grades K-3, students must receive 720 hours of instruction (20 hours per week; 4 hours per day) to equal one FTE. Student's grades 4-12 must receive 900 hours of instruction (25 hours per week; 5 hours per day) to equal one FTE. 900 is the maximum number of hours that will be funded per student for the school year. Once the school year begins, FTE is revised by actual counts of students in October and February.

The Base Student Allocation (BSA) is the amount of money allocated to each FTE enrolled. For budgeting purposes we use the previous year's BSA and adjust it based on the result of Legislative Sessions.

As required by the Department of Education, the charter schools provide student population projections to The School Board of Lee County. This projection is provided prior to the legislative session where the education budget and requirements are determined.

The FY 2018-2019 Proposed Operating Budget is estimated using an increase of \$101.50 per FTE as approved during the Legislative Sessions. FY 2019 and FY 2020 are calculated using an average increase of \$100.00 per full time equivalent (FTE).



Fiscal Year	Amount
FY 2012 Actual	\$ 16,431,439
FY 2013 Actual	17,835,168
FY 2014 Actual	18,780,670
FY 2015 Actual	20,355,976
FY 2016 Actual	21,156,371
FY 2017 Actual	21,204,909
FY 2018 Amended	20,629,818
FY 2019 Proposed	20,416,594
FY 2020 Proposed	20,713,564
FY 2021 Proposed	21,011,959

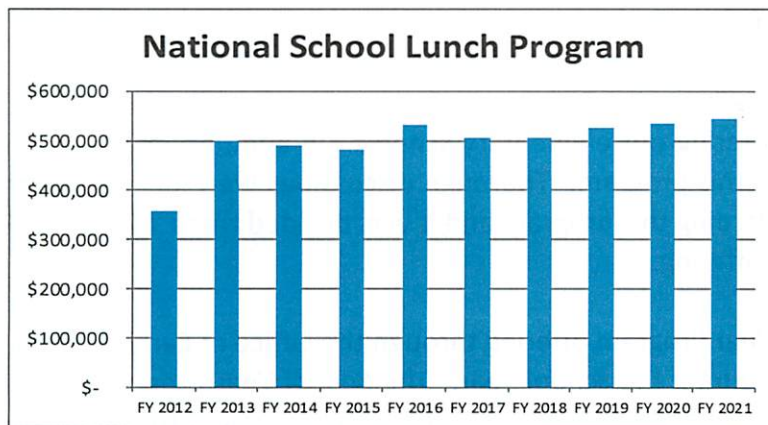
As noted above, FEFP Funding has several components embedded into the allocation including Safe Schools, Instructional Media Materials, Digital Classrooms, Student Transportation, and K-12 Reading to name a few.



## National School Lunch Program

While our student population is projected to increase by 19 students, applications for the National School Lunch Program (NSLP) are not yet completed by parents or the Food Services Department for the FY 2018-2019 school year. In FY 2018, the National Lunch School Program serviced over one-third of our student population or 39%. This is a 2% increase over FY 2017 and is related to families qualifying due to Hurricane Irma.

The Food Services Group continues to experience many challenges with restrictive foods and continues to expand menu options to offer healthy selections while remaining in compliance. Due to the increased costs of goods and benefits, we continue to monitor revenues closely as this program is not meant to be subsidized.



Fiscal Year	Amount
FY 2012 Actual	\$ 356,999
FY 2013 Actual	499,699
FY 2014 Actual	491,037
FY 2015 Actual	480,896
FY 2016 Actual	531,777
FY 2017 Actual	507,345
FY 2018 Amended	504,700
FY 2019 Proposed	527,000
FY 2020 Proposed	534,905
FY 2021 Proposed	542,928

## School Recognition Funds "A" Money

The School Recognition program recognizes the high quality of many Florida schools. The program provides financial awards to schools that demonstrate sustained or significantly improved student performance. Schools that receive a grade of "A" or improve at least one performance grade or rating category are eligible for this program recognition. Funds are awarded in the amount of \$100 per full time equivalent student for each qualifying school by the Commissioner of Schools.

Both staff and school advisory council at each recognized school decide how to use the financial award. An agreement must be reached by February 1, or the awards must be equally distributed to all classroom teachers currently teaching in the school. Awards are determined after school grades are finalized.

Per statute, schools must use their awards for one or any combination of the following:

- Nonrecurring faculty and staff bonuses;
- Nonrecurring expenditures for educational equipment and materials; or
- Temporary personnel to assist in maintaining or improving student performance.

Our schools have made great strides over the years and our success in school recognition is made possible by the continued dedication and hard work of our educators and staff. This funding is typically announced in the month of March and is part of the Budget Amendment process. Since we do not know which schools qualify or what the amount will be, this funding source is not included in the FY 2018-2019 Proposed Budget at this time and will be included as part of the formal budget amendment process.

### **Voluntary Pre-Kindergarten (VPK)**

Florida's Voluntary Pre-Kindergarten Program (VPK) is designed to provide every 4-year old child in Florida a learning experience so that they are ready to succeed when they enter kindergarten. To be eligible for this program, children must live in Florida and be 4 years old on or before September 1<sup>st</sup> of the current year.

For our schools, the Voluntary Pre-Kindergarten Program has proved to be of great value to families who have student siblings entering our elementary schools. In addition, many of our kindergarten students transition from this program. Thorough discussions were held between the Principals and Superintendent regarding this program and it was decided that FY 2018-2019 will be the final year for this program offering.

While there is a Summer and School Year Program offering through the Office of Early Learning, we currently offer this program only during the school year. The School Year Program allows 540 of instructional hours with a class size of 20 or fewer students. The Summer Program offers 300 hours of instruction with class sizes of 12 or less.

The Office of Early Learning released the 2017-2018 VPK payment rates which took place effective July 1, 2017. At this time, 2018-2019 rates have not been published; therefore, the FY 2019 budget is reflective of FY 2017-2018 rates.

#### ***2017-2018 VPK Summer Program***

Class size of 20 or less 300 Hours per student	\$2,091.65	\$6.97 Hourly
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#### ***2017-2018 VPK School-Year Program***

Class size 12 or less 540 Hours per student	\$2,450.65	\$4.53 Hourly
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## **Florida Teacher's Classroom Supply Assistance Program**

The Florida Teacher's Classroom Supply Assistance Program (F.S. 1012.71) is an allocation to be used by full-time classroom teachers, guidance counselors, and media specialists for the reimbursement of instructional materials and supplies for use in teaching students. Funding for this program has remained fairly consistent over the last several years, providing teachers with approximately \$260 for materials. Once funding is determined and received, teachers will receive the allocated amount in their payroll checks with no tax implications.

Teachers must sign a form acknowledging that the funds are for the sole purpose of purchasing classroom materials and supplies. In addition, they must submit original receipt documentation to their respective schools for record retention for a period of four years. Revenues associated with the Florida Teacher's Classroom Supply Assistance Program has been budgeted at \$45,723 which is the same level as FY 2017-18 and will be incorporated as part of the budget amendment process should the amount differ.

## **ESEA Title II-A**

Title II-A is administered by the Department of Grants and Program Development within the Lee County School District. ESEA Title II-A is a federal-through-state grant which provides funding for teacher and principal professional development activities. Each school is allocated an amount based on student enrollment on the tenth day of school.

Eligible staff members are principals, assistant principals, and instructional staff, such as teachers and educational paraprofessionals and cannot be used to pay for training non-instructional support staff or non-employees. Training must support a core subject such as English, history, foreign languages, etc.

Schools must submit a project plan outlining the proposed use of grant funds and can only be used for such. While funding has remained consistent over the years, the FY 2017-2018 allocation increased by \$26,723. The FY 2018-2019 budget is currently estimated at \$59,474 which is level funded from the previous year and will be adjusted as needed through the budget amendment process. It should also be noted that if this funding is not utilized in the fiscal year awarded, it must be returned to the school district.

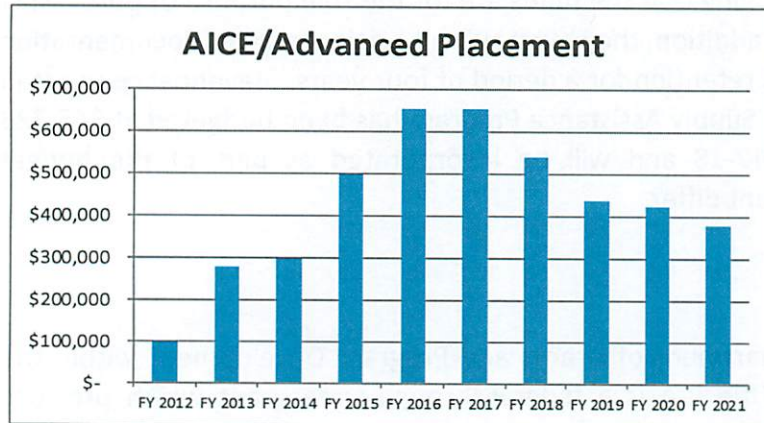
## **Cambridge Advanced International Certificate of Education (AICE)/Advanced Placement AP**

The Advanced International Certificate of Education Program is an international curriculum and examination program. Florida's public colleges and universities provide college credit for successfully passed exams. This program allows students to earn an advanced diploma to boost their college application. Students could potentially get college credit or place out of introduction courses as a freshman. An AICE diploma also qualifies students for the Florida Bright Futures Scholarship.



The difference between the Advanced Placement Program (AP) is that AP provides college credit for completed AP exams, and AICE provides the opportunity to earn an international diploma.

In FY 2015-2016, revenues far exceeded the original estimate of \$496,242 coming in at \$653,214, a total of \$156,972 higher than expected. In FY2016-2017 this program brought in \$651,050. While the High School feels this amount may decrease in FY 2017-2018, it is estimated at the same amount using 95% of the FY 2016-2017 actuals.



Fiscal Year	Amount
FY 2012 Actual	\$ 99,934
FY 2013 Actual	277,749
FY 2014 Actual	299,163
FY 2015 Actual	496,242
FY 2016 Actual	653,214
FY 2017 Actual	651,050
FY 2018 Amended	540,069
FY 2019 Proposed	436,000
FY 2020 Proposed	420,200
FY 2021 Proposed	378,500

## PUBLIC EDUCATION CAPITAL OUTLAY (PECO)

Public Education Capital Outlay (PECO) funding is the second largest source of the Cape Coral Charter School Authority's revenues and is funded from the State. This funding source is presented using an estimate of \$1,515,652 which is an increase of \$900,363 or 146.33% over previous year. House Bill 7055 allocated a total of \$145,286,200 to Charter Schools which reflects a \$95,286,200 increase over previous year. There are also several contributing factors in determining the final funding levels to include: student counts, the number of qualifying charter schools, bonding, and gross tax receipts.

Section 1013.62, Florida Statutes (F.S.), establishes the eligibility criteria for charter school capital outlay funding, specifies the purposes for which funds may be expended, and directs the Commissioner of Education to establish procedures for the approval of capital outlay plans. Capital outlay plans are completed by the Business Manager based on these criteria and submitted to the Florida Department of Education.

Funding is typically distributed monthly occurring on the fourth Thursday of each month. Distributions vary as allocations are recalculated during the fiscal year to reflect revised student enrollment data and qualifying charter schools.

### **Eligibility Criteria to Receive Charter School Capital Outlay Funds, Section 1011.71(2).**

To be eligible to receive capital outlay funds, a charter school must meet at least one of the following criteria:

- Have been in operation for two or more years;
- Be governed by a governing board established in the state for two or more years that operates both charter schools and conversion charter schools within the state;
- Be an expanded feeder chain of a charter school within the same school district that is currently receiving charter school capital outlay funds;
- Have been accredited by a regional accrediting association as defined by State Board of Education rule; or
- Serve students in facilities that are provided by a business partner for a charter school-in-the-workplace pursuant to section 1002.33(15)(b), F.S.

In addition to the above criteria, a charter school must meet all of the following criteria to receive capital outlay funds:

- Have an annual audit that does not reveal any of the financial emergency conditions provided in section 218.503(1), F.S., for the most recent fiscal year for which such audit results are available;
- Have satisfactory student achievement based on state accountability standards applicable to the charter school;
- Have received final approval from its sponsor pursuant to section 1002.33, F.S., for operation during that fiscal year; and
- Serve students in facilities that are not provided by the charter school's sponsor (an educational facility that is included in the Florida Inventory of School Houses (FISH) would not be eligible).

### **Authorized Purposes for the Use of Charter School Capital Outlay Funds, Sect. 1013.62(4), F.S.**

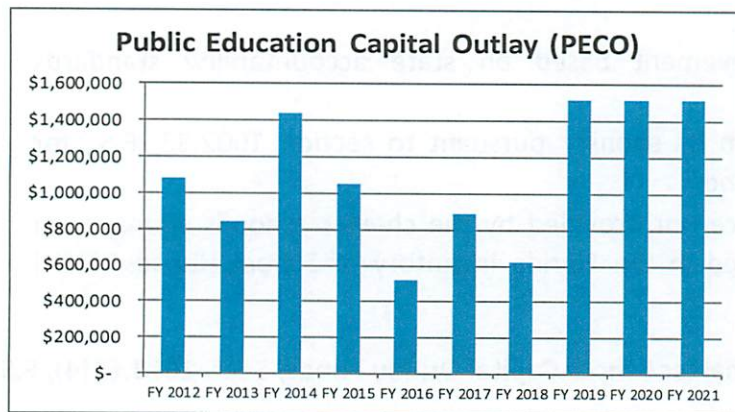
A charter school's governing body may use charter school capital outlay funds for the following purposes:

- Purchase of real property.
- The construction of school facilities.
- The purchase, lease-purchase or lease of permanent or relocatable school facilities.
- The purchase of vehicles to transport students to and from the charter school.
- The renovation, repair and/or maintenance of school facilities that the charter school owns or is purchasing through a lease-purchase or long-term lease of five years or longer.
- The payment of the cost of premiums for property and casualty insurance necessary to insure the school facilities.



- The purchase, lease-purchase or lease of driver's education vehicles; motor vehicles used for maintenance or operation of plants and equipment, security vehicles; or vehicles used in storing or distributing materials and equipment.
- The purchase, lease-purchase or lease of computer and device hardware and operating system software necessary for gaining access to or enhancing the use of electronic and digital instructional content and resources; and enterprise resource software applications that are classified as capital assets in accordance with definitions of the Governmental Accounting Standards Board. The software application must have a useful life of at least five years and be used to support school-wide administration or state-mandated reporting requirements. Enterprise resource software may be acquired by annual license fees, maintenance fees or lease agreement.
- The payment of the cost of the opening day collection for the library media center of a new school.

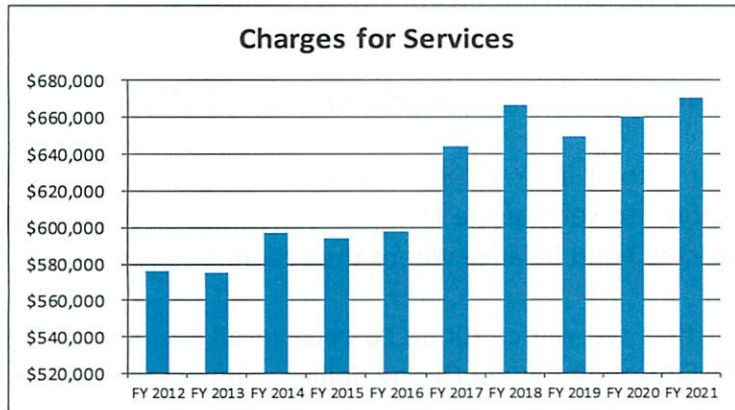
The Public Education Capital Outlay (PECO) dollars are used to offset the debt service on the Charter School buildings which is projected at \$3.2 million in FY2018-2019. As you can see, the funding estimated of \$1,515,652 does not fulfill our annual debt obligations forcing the use of other revenue sources to cover these costs.



Fiscal Year	Amount
FY 2012 Actual	\$ 1,078,301
FY 2013 Actual	840,073
FY 2014 Actual	1,434,050
FY 2015 Actual	1,052,576
FY 2016 Actual	516,451
FY 2017 Actual	887,939
FY 2018 Amended	615,289
FY 2019 Proposed	1,515,652
FY 2020 Proposed	1,515,652
FY 2021 Proposed	1,515,652

## CHARGES FOR SERVICES

Charges for Services are those revenues that are charged for activities such as student lunches, bus rentals, and facility rentals. All fees charged are reviewed on an annual basis and updated accordingly. While the last increase to bus rental fees was in FY 2016-17, these costs will be reviewed for the new fiscal year to ensure we are capturing costs accurately.



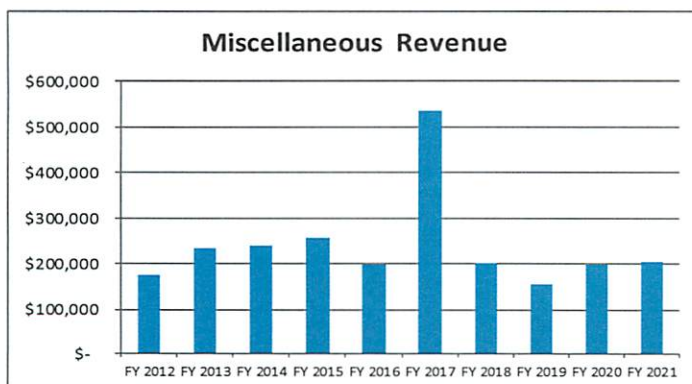
Fiscal Year	Amount
FY 2012 Actual	\$ 576,029
FY 2013 Actual	575,303
FY 2014 Actual	596,881
FY 2015 Actual	594,295
FY 2016 Actual	597,572
FY 2017 Actual	644,077
FY 2018 Amended	666,450
FY 2019 Proposed	650,000
FY 2020 Proposed	660,600
FY 2021 Proposed	670,944

## MISCELLANEOUS REVENUE

All other revenues including Short Term Investment Income, Contributions/Donations, Other Miscellaneous Revenue, Reimbursable Revenue, Blue Cross/Blue Shield Health Rebate, Wellness Fair Payouts and Scholastic Book Fair dollars are captured in this category. Funding associated with the FY 2015-2016 does not include the Blue Cross/Blue Shield Rebate dollars as these were held by the City to help offset some of the cost associated with the 2-month self-insured health plan requirement. It should also be noted that since we have gone with a self-insured health plan we no longer receive this rebate.

The FY 2019 estimate reflects a decrease of \$48,722 and is solely associated with the chromebook funding received in the later part of FY 2018 as this is when the purchases will be made.

In FY 2017 the City of Cape Coral City Council awarded the Charter Schools \$100,000 to be used for capital improvements. In addition, we were awarded approximately \$265,000 for technology upgrades through the E-Rate Program.



Fiscal Year	Amount
FY 2012 Actual	\$ 174,701
FY 2013 Actual	234,863
FY 2014 Actual	240,270
FY 2015 Actual	257,448
FY 2016 Actual	198,478
FY 2017 Actual	534,308
FY 2018 Amended	203,251
FY 2019 Proposed	154,529
FY 2020 Proposed	200,033
FY 2021 Proposed	205,803

FY 2017 Charter Schools received \$100k from City as well as estimated \$265k from E-Rate Reimbursement

## **OTHER**

### **Lee County School District and Discretionary Capital Improvement Millage (DCIM)**

House Bill 7069 proved to be a win for our schools in FY 2018. Although we received a total of \$1,697,980, the City has directed the schools to set it aside in the event it must be returned. These dollars have been set aside in Restricted Fund Balance where they cannot be touched.

This year's legislative efforts announced that we will continue to receive an estimated \$1.5 million which is combined with our Public Education Capital Outlay dollars. Our schools will not receive both. FY 2019 funding will be adjusted pursuant to the Consumer Price Index which is issued by the United States Department of Labor. Funding will come from two sources: 1) state funds; and, 2) the millage. If the state appropriates the entire amount, funds from the millage will not be used. If the state does not fund the entire amount, the local district will need to make up the difference from the millage collected.

## **EXPENDITURES**

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## EXPENDITURES

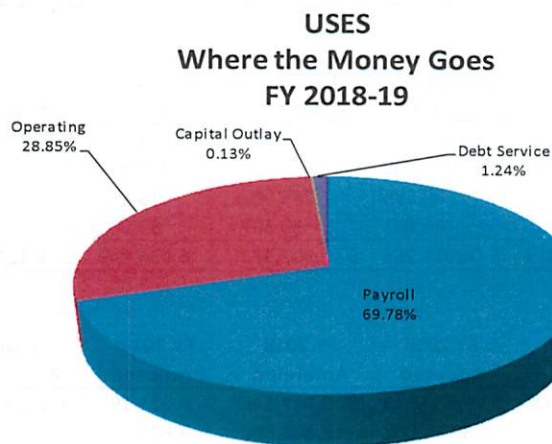
The FY 2018-2019 Proposed Operating Budget is \$33,169,645 and includes \$17,194,053 in Personnel expenditures, \$7,109,059 in Operating expenditures, and \$8,528,383 in Reserves.

Capital Outlay expenditures account for \$32,791 which reflects a reduction of \$852,207 over last fiscal year. The reason for this reduction is primarily associated with the replacement of air conditioning units in FY 2018 in which the Governing Board approved the use of \$1.2 million dollars from Fund Balance to do so. It should also be noted that revenues available in FY2018-2019 could not support all capital requests; therefore, many items have been deferred to future years.

Debt Service is budgeted at \$305,359 and is related to the initial chromebook lease, as well as our busses. Debt schedules reflect that our busses will be paid in full in FY 2021 and our expectation is to begin replacing our fleet beginning with one bus in FY 2020 and two every year after.

The following table provides a summary of the budget on an expenditure category basis for all schools respectively:

Expenditures/Uses	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Restricted Fund Balance	\$ -	\$ -	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980
Committed Fund Balance	-	-	486,371	793,905	530,650	530,650
Assigned Fund Balance	-	-	-	641,438	-	-
Unassigned Fund Balance	-	6,804,655	4,797,653	5,395,060	5,124,232	4,414,597
Payroll	16,357,199	16,567,465	16,665,446	17,194,053	17,054,101	17,067,978
Operating	6,767,837	7,022,075	7,135,652	7,109,059	7,284,129	7,374,103
Capital Outlay	457,514	318,165	884,998	32,791	538,285	733,755
Debt Service	307,226	252,211	306,583	305,359	283,679	65,494
<b>Total:</b>	<b>\$ 23,889,776</b>	<b>\$ 30,964,571</b>	<b>\$ 31,974,683</b>	<b>\$ 33,169,645</b>	<b>\$ 32,513,056</b>	<b>\$ 31,884,557</b>



Graph is shown without Reserves.

## Expenditure Categories by School

Expenditures by School	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Oasis Elementary	\$ 6,298,354	\$ 6,135,279	\$ 6,449,451	\$ 6,311,054	\$ 6,404,065	\$ 6,427,856
Oasis Elementary VPK	95,266	106,026	106,026	106,026	-	-
Christa McAuliffe	5,580,552	5,941,947	6,102,521	5,840,689	5,864,408	5,891,001
Christa McAuliffe VPK	99,446	105,592	106,026	106,026	-	-
Oasis Middle School	5,974,313	6,011,265	6,302,973	6,034,849	6,229,183	6,095,820
Oasis High School	5,841,845	5,859,807	5,925,682	6,242,618	6,662,538	6,826,653
<b>Total:</b>	<b>\$ 23,889,776</b>	<b>\$ 24,159,916</b>	<b>\$ 24,992,679</b>	<b>\$ 24,641,262</b>	<b>\$ 25,160,194</b>	<b>\$ 25,241,330</b>

Expenditures by Category/Type	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 16,357,199	\$ 16,567,465	\$ 16,665,446	\$ 17,194,053	\$ 17,054,101	\$ 17,067,978
Operating	6,767,837	7,022,075	7,135,652	7,109,059	7,284,129	7,374,103
Capital Outlay	457,514	318,165	884,998	32,791	538,285	733,755
Debt Service	307,226	252,211	306,583	305,359	283,679	65,494
<b>Total:</b>	<b>\$ 23,889,776</b>	<b>\$ 24,159,916</b>	<b>\$ 24,992,679</b>	<b>\$ 24,641,262</b>	<b>\$ 25,160,194</b>	<b>\$ 25,241,330</b>

Oasis Elementary & VPK	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 4,570,740	\$ 4,503,768	\$ 4,505,364	\$ 4,678,988	\$ 4,599,674	\$ 4,611,533
Operating	1,612,907	1,634,836	1,654,422	1,646,040	1,674,210	1,690,520
Capital Outlay	142,793	34,850	312,490	9,187	53,461	108,192
Debt Service	67,181	67,851	83,201	82,865	76,720	17,611
<b>Total:</b>	<b>\$ 6,393,621</b>	<b>\$ 6,241,305</b>	<b>\$ 6,555,477</b>	<b>\$ 6,417,080</b>	<b>\$ 6,404,065</b>	<b>\$ 6,427,856</b>

Christa McAuliffe & VPK	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 4,034,451	\$ 4,152,857	\$ 4,142,936	\$ 4,240,883	\$ 4,160,820	\$ 4,162,835
Operating	1,473,606	1,672,177	1,677,370	1,623,862	1,586,750	1,607,518
Capital Outlay	108,991	162,220	312,606	7,366	48,375	105,191
Debt Service	62,950	60,285	75,635	74,604	68,463	15,457
<b>Total:</b>	<b>\$ 5,679,998</b>	<b>\$ 6,047,539</b>	<b>\$ 6,208,547</b>	<b>\$ 5,946,715</b>	<b>\$ 5,864,408</b>	<b>\$ 5,891,001</b>

Oasis Middle School	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 4,057,209	\$ 4,057,536	\$ 4,128,642	\$ 4,169,126	\$ 4,169,376	\$ 4,169,379
Operating	1,647,688	1,797,239	1,838,262	1,766,638	1,780,309	1,802,970
Capital Outlay	158,621	89,595	245,502	9,179	198,960	106,170
Debt Service	110,795	66,895	90,567	89,906	80,538	17,301
<b>Total:</b>	<b>\$ 5,974,313</b>	<b>\$ 6,011,265</b>	<b>\$ 6,302,973</b>	<b>\$ 6,034,849</b>	<b>\$ 6,229,183</b>	<b>\$ 6,095,820</b>

Oasis High School	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 7,752,008	\$ 7,910,840	\$ 8,017,146	\$ 8,274,182	\$ 8,293,607	\$ 8,293,610
Operating	3,681,324	3,715,062	3,803,860	3,839,157	4,023,169	4,076,065
Capital Outlay	205,730	121,095	259,902	16,238	436,449	520,372
Debt Service	177,095	124,075	147,747	147,890	138,496	32,426
<b>Total:</b>	<b>\$ 11,816,157</b>	<b>\$ 11,871,072</b>	<b>\$ 12,228,655</b>	<b>\$ 12,277,467</b>	<b>\$ 12,891,721</b>	<b>\$ 12,922,473</b>

## **PERSONNEL**

The Personnel Budget is the largest component of the total FY 2018-2019 Proposed Operating Budget totaling \$17.2 million or 69.78% of budget, excluding reserves. This includes base payroll, add pays, substitute staff costs, FICA, Medicare, Workers Compensation, employee benefits, and Florida Retirement System (FRS). Payroll budgets were built using the zero-based budget approach which means they were built from actual base wages.

### **Base Payroll**

The FY 2018-2019 Proposed Operating Budget does not reflect salary increases for personnel over the next three years. However, in an effort to bring the Food Service personnel in-line with comparable positions, hourly rates have been adjusted to \$10.00 an hour. In addition, a total of \$300,000 has been set aside for merit increases for the teaching staff as required by State Statute.

### **Add Pays**

Add Pays are estimated at \$376,550 which was determined by current payroll and recent reductions. In addition, to this, a total of \$82,000 has been budgeted within "Athletic Coaches & Officials" to capture athletic add pays for after school activities. Administrators have been asked to review Add Pays to ensure they are warranted.

### **Health Care**

Health care premiums reflect a 5.00% increase to our existing health care plans. In addition, in January 2016, we began offering those employees who work consistently greater than 30 hours weekly health benefits as part of the Health Care Reform. While there was a total of 25 employees who were eligible in FY 2017-18 many employees declined this coverage due to copays. In FY 2018-19 we must provide any employee working greater than 37.5 hours Class I benefits. Benefits will become effective the first month after 30-days. This option will be offered to all custodians. In addition, any employee working 30-37.4 hours will be offered Class II benefits in which they will be eligible after 90-days. Class II benefits will be offered to Food Service personnel, Paraprofessionals, Clinic Assistants and Office Assistants. There is an estimated \$233k increase budgeted to comply with this mandate.

We continue to work closely with City Human Resources on specific plans and coverage to ensure we follow the requirements.



## Florida Retirement System (FRS)

The Florida Retirement System (FRS) continues to increase year-to-year. In FY 2018-2019, there is an estimated increase of \$14,379 or .33% over previous year totaling \$958,018. While employees continue to contribute the required 3% towards their own retirement, the Authority or employer contribution rate is not released until July and is typically adjusted, if applicable, in August when the Adopted Budget is presented. Below is a table providing employer rates for the HA/PA Regular Class Plan over the last several years:

### Florida Retirement System (FRS) HA/PA Regular Class Plan

Year	Employee Contribution	Employer Contribution	Total Contribution	Change from Previous Year
2013	3.00%	6.95%	9.95%	
2014	3.00%	7.37%	10.37%	0.42%
2015	3.00%	7.26%	10.26%	-0.11%
2016	3.00%	7.52%	10.52%	0.26%
2017	3.00%	7.92%	10.92%	0.40%
2018	3.00%	8.25%	11.25%	0.33%

## Workers Compensation

Workers Compensation rates are based on employee classifications and payroll. Each year, the National Council on Compensation Insurance publishes rate updates. These rates are used to estimate employee workers compensation costs.

Workers Compensation classification rates are based on the employee's work environment. Below is a list of classifications in which our schools operate as well as the change in rates over the last few years.

Code	Classification	2014 Rate	2015 Rate	2016 Rate	2017 Rate	2018 Rate
7383	College or School/Bus Drivers (Bus Drivers)	\$ 5.68	\$ 5.95	\$ 6.13	\$ 6.99	\$ 6.78
8868	College Professional Employees (Teachers and Office Personnel)	\$ 0.60	\$ 0.57	\$ 0.51	\$ 0.59	\$ 0.60
9101	College - All Employees (Food Service, Custodial, Maintenance)	\$ 4.99	\$ 4.84	\$ 4.59	\$ 5.25	\$ 4.62

In addition, our schools pay insurance premiums for Workers Compensation coverage as part of our insurance premiums. These rates are further defined by the number of claims, type and the cost of claim, if applicable.

## STAFFING SUMMARY

Each year, positions are reviewed to ensure staffing levels meet our educational needs and are adjusted as needed. Below is a summary of all staffing changes for FY 2018-2019:

Classification	FY 2018 Adopted	FY 2019 Proposed	(+/-) Change
Accounts Payable Specialist I	1.00	1.00	-
Assistant Principals	5.00	4.00	(1.00)
Athletic Director	1.00	1.00	-
Athletic & PE Supv.	1.00	0.00	(1.00)
Bookkeeper	1.00	1.00	-
Bus Drivers	15.00	15.00	-
Business Manager	1.00	1.00	-
Career Specialist	1.00	0.00	(1.00)
Clinic Assistant	2.00	3.00	1.00
Custodian	16.00	16.00	-
Curriculum Specialist	1.00	1.00	-
Dean of Students	1.00	1.00	-
Director of Procurement & Food Service	1.00	1.00	-
Exceptional Teacher	4.50	4.00	(0.50)
Executive Assistant	1.00	1.00	-
Facilities Manager	1.00	1.00	-
Food Service Worker	10.00	10.00	-
Guidance Counselor	4.00	4.00	-
Information Specialist	4.00	4.00	-
JROTC Instructor	3.00	3.00	-
Lead Food Service Worker	4.00	4.00	-
Maintenance Technician	3.00	3.00	-
Math Coach	1.00	1.00	-
Media Specialist	2.00	1.00	(1.00)
Network Support Analyst	1.00	0.00	(1.00)
Nurse	1.00	1.00	-
Office Assistant	4.00	3.00	(1.00)
Paraprofessional I Basic	9.00	8.00	(1.00)
Paraprofessional II Basic Ins	7.00	10.00	3.00
Payroll Supervisor	1.00	1.00	-
Principal	4.00	4.00	-
Reading Coach	1.00	1.00	-
Receptionist	5.00	5.00	-
Secretary	4.00	4.00	-
Speech Pathologist	2.00	2.00	-
Superintendent	1.00	1.00	-
Teacher	167.50	171.00	3.50
Tech Support	2.00	2.00	-
Testing Coordinator	1.00	1.00	-
Transportation Coordinator	1.00	1.00	-
VPK Director/Instructor	2.00	2.00	-
VPK Paraprofessional I	2.00	2.00	-
<b>Sub-Total Employees:</b>	<b>300.00</b>	<b>300.00</b>	<b>-</b>
<b>Substitute Counts at 6/1/18</b>			
Sub Bus Driver	4.00	6.00	2.00
Sub Custodian	1.00	6.00	5.00
Sub Food Service Worker	5.00	8.00	3.00
Sub Paraprofessional I	16.00	11.00	(5.00)
Sub Teacher - All Facilities	73.00	51.00	(22.00)
Long Term Sub	0.00	0.00	-
VPK Sub Paraprofessional	0.00	0.00	-
VPK Sub Teacher	1.00	0.00	(1.00)
<b>Sub-Total Substitutes:</b>	<b>100.00</b>	<b>82.00</b>	<b>(18.00)</b>
<b>Grand Total:</b>	<b>400.00</b>	<b>382.00</b>	<b>(18.00)</b>

## Administration Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Proposed	(+/-) Change
Accounts Payable Specialist I	0.00	0.00	1.00	1.00	-
Athletics & PE Supervisor	-	-	1.00	-	(1.00)
Bookkeeper	-	1.00	1.00	1.00	-
Bus Driver	15.00	15.00	15.00	15.00	-
Businesss Manager	1.00	1.00	1.00	1.00	-
Curriculum Specialist	-	-	1.00	1.00	-
Custodial Supervisor	1.00	-	-	-	-
Custodian	16.00	16.00	16.00	16.00	-
Director of Procurement & Food Service	1.00	1.00	1.00	1.00	-
Executive Assistant	1.00	1.00	1.00	1.00	-
Facilities Manager	-	-	1.00	1.00	-
General Support Secretary	1.00	1.00	-	-	-
Maintenance Technician	4.00	4.00	-	-	-
Network Support Analyst	-	-	1.00	-	(1.00)
Nurse	1.00	1.00	1.00	1.00	-
Operations Manager	1.00	1.00	-	-	-
Payroll Supervisor	1.00	1.00	1.00	1.00	-
Superintendent	1.00	1.00	1.00	1.00	-
Tech Support	4.00	4.00	-	-	-
Transportation Coordinator	1.00	1.00	1.00	1.00	-
<b>Substitute Positions at 6/1/18</b>					
Sub Bus Driver	3.00	3.00	4.00	6.00	2.00
Sub Custodian	12.00	4.00	1.00	6.00	5.00
Sub Food Service Worker	6.00	6.00	5.00	8.00	3.00
Sub Paraprofessional I	15.00	23.00	16.00	11.00	(5.00)
Sub Teacher - All Facilities	43.00	70.00	73.00	51.00	(22.00)
Long Term Sub	-	2.00	-	-	-
VPK Sub Paraprofessional	1.00	2.00	-	-	-
VPK Sub Teacher	1.00	1.00	1.00	-	(1.00)
<b>Full-Time</b>	<b>49.00</b>	<b>49.00</b>	<b>44.00</b>	<b>42.00</b>	<b>(2.00)</b>
<b>Substitutes</b>	<b>81.00</b>	<b>111.00</b>	<b>100.00</b>	<b>82.00</b>	<b>(11.00)</b>
<b>Total:</b>	<b>130.00</b>	<b>160.00</b>	<b>144.00</b>	<b>124.00</b>	<b>(13.00)</b>

Notes: Eliminated Athletic & PE Supervisor  
Eliminated Network Analyst Position within Admin

## Oasis Elementary Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Proposed	(+/-) Change
Assistant Principal	1.00	1.00	1.00	1.00	-
Clinic Assistant	1.00	-	-	1.00	1.00
Exceptional Teacher	2.00	2.50	2.50	2.00	(0.50)
Food Service Worker	2.00	2.00	2.00	2.00	-
Guidance Counselor	1.00	1.00	1.00	1.00	-
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Maintenance Technician	-	-	1.00	1.00	-
Media Specialist	1.00	1.00	1.00	1.00	-
Office Assistant	1.00	1.00	2.00	1.00	(1.00)
Paraprofessional I Basic Ins	13.00	12.00	4.00	4.00	-
Paraprofessional II Basic Ins	1.00	1.00	2.00	2.00	-
Principal	1.00	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	1.00	-
Speech Pathologist	1.00	1.00	1.00	1.00	-
Teacher	49.00	50.00	48.00	49.00	1.00
Tech Support	-	-	-	0.50	0.50
VPK Director/Instructor	1.00	1.00	1.00	1.00	-
VPK Paraprofessional I	1.00	1.00	1.00	1.00	-
<b>Full-Time</b>	<b>78.00</b>	<b>77.50</b>	<b>70.50</b>	<b>71.50</b>	<b>1.00</b>
<b>VPK</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>
<b>Total:</b>	<b>80.00</b>	<b>79.50</b>	<b>72.50</b>	<b>73.50</b>	<b>1.00</b>

Notes:    Reclassed 1 Office Assistant back to Clinic Assistant  
              Eliminated Part Time ESE Teacher  
              Split IT Tech Support position with CME  
              Added 1 Art Teacher

## Christa McAuliffe Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Proposed	(+/-) Change
Assistant Principal	1.00	1.00	1.00	1.00	-
Clinic Assistant	1.00	1.00	1.00	1.00	-
Exceptional Teacher	1.00	1.00	1.00	1.00	-
Food Service Worker	2.00	2.00	2.00	2.00	-
Guidance Counselor	1.00	1.00	1.00	-	(1.00)
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Math Coach	-	1.00	1.00	1.00	-
Maintenance Technician	-	-	1.00	1.00	-
Media Specialist	1.00	1.00	1.00	-	(1.00)
Office Assistant	1.00	1.00	1.00	1.00	-
Paraprofessional I Basic Ins	10.00	8.00	5.00	3.00	(2.00)
Paraprofessional II Basic Ins	1.00	2.00	2.00	4.00	2.00
Paraprofessional Exceptional	1.00	-	-	-	-
Principal	1.00	1.00	1.00	1.00	-
Reading Coach	-	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	1.00	-
Speech Pathologist	1.00	1.00	1.00	1.00	-
Teacher	41.00	41.00	40.00	40.00	-
Tech Support	-	-	1.00	0.50	(0.50)
VPK Director/Instructor	1.00	1.00	1.00	1.00	-
VPK Paraprofessional I	1.00	1.00	1.00	1.00	-
<b>Full-Time</b>	<b>67.00</b>	<b>67.00</b>	<b>65.00</b>	<b>62.50</b>	<b>(2.50)</b>
<b>VPK</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>
<b>Total:</b>	<b>69.00</b>	<b>69.00</b>	<b>67.00</b>	<b>64.50</b>	<b>(2.50)</b>

Notes:    Eliminated Guidance position  
              Tech Support split with OES  
              Promoted 2 Para I's to Para II  
              Eliminated Media Specialist

## Oasis Middle School Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Proposed	(+/-) Change
Assistant Principal	1.00	1.00	1.00	-	(1.00)
Clinic Assistant	-	1.00	1.00	1.00	-
Dean of Students	-	1.00	1.00	1.00	-
Exceptional Teacher	1.00	1.00	1.00	1.00	-
Food Service Worker	3.00	3.00	3.00	3.00	-
Guidance Counselor	1.00	1.00	1.00	1.00	-
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Maintenance Technician	-	-	1.00	1.00	-
Office Assistant	1.00	-	-	-	-
Paraprofessional I	-	-	-	1.00	1.00
Paraprofessional II Basic Ins	4.00	4.00	3.00	3.00	-
Principal	1.00	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	1.00	-
Teacher	44.00	44.00	43.50	45.50	2.00
<b>Total:</b>	<b>60.00</b>	<b>61.00</b>	<b>60.50</b>	<b>62.50</b>	<b>2.00</b>

Notes: Band Teacher split with OHS  
Added 1 Para I Security  
Added 2 Teachers  
Eliminated Assistant Principal

## Oasis High School Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Proposed	(+/-) Change
Athletic Director	1.00	1.00	1.00	1.00	-
Assistant Principal	-	1.00	2.00	2.00	-
Career Specialist	1.00	1.00	1.00	-	(1.00)
Curriculum Coordinator	1.00	-	-	-	-
Dean of Students	1.00	1.00	-	-	-
Food Service Worker	3.00	3.00	3.00	3.00	-
Guidance Counselor	-	1.00	1.00	2.00	1.00
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Office Assistant	2.00	1.00	1.00	1.00	-
Paraprofessional I Basic	1.00	-	-	-	-
Paraprofessional II Basic	-	-	-	1.00	1.00
Principal	1.00	1.00	1.00	1.00	-
Receptionist	1.00	2.00	2.00	2.00	-
JROTC Instructor	2.00	2.00	3.00	3.00	-
Secretary	1.00	1.00	1.00	1.00	-
Teacher	35.00	35.50	35.50	36.50	1.00
Tech Support	-	-	1.00	1.00	-
Testing Coordinator	1.00	1.00	1.00	1.00	-
<b>Total:</b>	<b>53.00</b>	<b>53.50</b>	<b>55.50</b>	<b>57.50</b>	<b>2.00</b>

Note: Band Teacher is Split with OMS  
 Added new Para II position for ESE  
 Reclassed Career Specialist to Guidance  
 Added 1 Teacher

## **OPERATING**

### **EXPENSES**

Operating expenses are those costs incurred for the day-to-day functions of our schools. Fixed costs are those expenses that are essentially non-discretionary in nature. These include such items as health insurance, building insurance, electric and building rent. During the budget process, internal departments are reviewed to ensure they are operating at acceptable levels. This includes staffing levels, hours, and departmental needs. Potential improvements are identified, weighed, and implemented as the budget allows.

#### **Custodial Services**

We continue to have difficulty in this area and are investigating alternative options. Our Director of Procurement is currently working with Maintenance and City Procurement at the possibility of outsourcing this group. While no final decision has been made to date, a formal request for bid is forthcoming.

#### **Maintenance**

Currently there are four positions within the Maintenance Department. While the schools continue to use the City of Cape Coral Facilities Division to assist with projects beyond our scope, these costs have been significantly reduced over the last few years.

As our facilities continue to age, we are faced with increased expenditures. In FY 2018, the Governing Board approved the use of fund balance in the amount of \$1.2 million to begin replacing air conditioning units. To date, multiple units have been identified with anticipation of replacing most units by the end of FY 2018. While the remaining funding has been set aside in Committed Fund Balance, the last 2 units to be replaced are scheduled for FY 2020.

In addition to the air conditioning units noted above, all four of our buildings are scheduled to be painted by the end of FY 2018.

#### **Food Services**

The National School Lunch Program (NSLP) currently accommodates 37% of our student population for free or reduced lunch. In FY 2016, we began to follow the required meal pattern by serving all whole grains and a fruit for breakfast, while meeting the sodium limit. In FY 2017-2018, we were reimbursed for meals due to Hurricane Irma.

Due to budget constraints, all cafeteria equipment requested in FY 2019 has been deferred to FY 2020. In the event that there is an equipment failure, we will allocate funding as needed.



## **Information Technology**

While there has been significant progression in this area over the last few years, we must continue to plan for the future. In FY 2016-17, we replaced our major infrastructure, increased our internet speed, replaced many teacher computers, and began implementing the one-to-one devices for our students.

Through the 5-year Capital Asset Improvement Plan, we have begun to identify replacement schedules on a more gradual basis so the financial impact isn't so heavy. Three of our schools began leasing chromebook devices over a 3-year term which has lightened the financial impact of purchasing them outright. In addition, in FY 2018, the schools have utilized a large portion of their Technology Funds to help offset the cost of additional chromebooks. Through collaborative efforts, including assistance from the Charter School Foundation, it is anticipated that all four of our schools will meet the one-to-one device requirement in FY 2019.

In addition, our schools have migrated to Office 365 in FY 2017-2018 as part of the Best Practice Recommendations.

Lastly, there was \$104,000 identified in the development stages of the budget for wireless access points; however, this has since been removed from budget as the funding was simply not available. While we anticipated 60% or an estimated \$62,400 of the \$104,000 to be offset through E-Rate, this may be something we will need to reconsider if our schools fulfill the one-to-one device requirement.

## **CAPITAL OUTLAY**

The FY 2018-2019 Proposed Operating Budget has required a thoughtful examination of every dollar we spend and activity we undertake. While we remain committed to quality education and strong student achievement, it is evident; we must continue to focus on capital improvements.

In FY 2014, the Cape Coral Charter School Authority adopted a five-year Capital Asset Improvement Program as part of the Strategic Planning Process. Prior to this adoption, there was not a formal plan in place to identify and plan for capital needs. From a budgetary standpoint, it is very important to identify school assets, condition, and future plans for those assets. The Asset Improvement Program budgetary process encompasses the integration of revenues and expenditures along with Authority's long range planning process.

The Asset Improvement Program is intended to serve as a long range planning tool to:

- Increase efficiency in operations by maintaining assets in acceptable condition
- Identify major maintenance and equipment replacement
- Identify assets no longer needed by the school

The funding requests of the Capital Asset Improvement Program for FY 2019-FY 2023 are summarized in the following tables. It should be noted that Capital dollars also include library book requests as they are purchased using a capital account.

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## **CAPITAL ASSET IMPROVEMENT PROGRAM**

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# **Capital Asset Improvement Program**

## FY 2019-2023 CAPITAL ASSET IMPROVEMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Oasis Elementary</b>						
Parking Lot Resurface	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rediker Program for Students	8,187	8,187	8,187	-	-	24,561
Kronos Software	-	-	21,731	-	-	21,731
LED Lighting Project	-	-	-	-	-	-
<b>Oasis Elementary VPK</b>						
N/A	-	-	-	-	-	-
<b>Christa McAuliffe Elementary</b>						
CME Portables	-	-	-	-	-	-
Rediker Program for Students	7,366	7,366	7,366	-	-	22,098
Kronos Software	-	-	21,731	-	-	21,731
Parking Lot Resurface	-	-	-	-	-	-
<b>Christa McAuliffe Elementary VPK</b>						
	-	-	-	-	-	-
<b>Oasis Middle School</b>						
AC Replacement (Chillers)	-	-	-	-	-	-
Roof Top AC Gym RTU 1 RTU 2 (Split w/P&R)	-	135,000	-	-	-	135,000
Rediker Program for Students	8,079	8,079	8,079	-	-	24,237
Kronos Software	-	-	21,731	-	-	21,731
Roof Top AC Units RTU 1 RTU 2 RTU 3 RTU New	-	-	-	-	-	-
<b>Oasis High School</b>						
Parking Lot Resurface	-	-	-	-	-	-
AC Replacement (Gym Chillers)	-	185,000	-	-	-	185,000
OHS Gym RTU 1-4	-	-	-	560,000	-	560,000
Roof Top Unit AC RTU 1 RTU 2	-	-	320,000	-	-	320,000
Rediker Program for Students	7,059	7,059	7,059	-	-	21,177
Kronos Software	-	-	21,731	-	-	21,731
Parking Lot Expansion	-	-	-	-	-	-
<b>Administration (Split Across Schools by Allocation)</b>						
LED Lighting Project	-	-	-	260,555	-	260,555

## FY 2019-2023 CAPITAL ASSET IMPROVEMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
Oasis Elementary	\$ 8,187	\$ 8,187	\$ 29,918	\$ -	\$ -	\$ 46,292
Oasis Elementary VPK	-	-	-	-	-	-
Christa McAuliffe	7,366	7,366	29,097	-	-	43,829
Christa McAuliffe VPK	-	-	-	-	-	-
Oasis Middle School	8,079	143,079	29,810	-	-	180,968
Oasis High School	7,059	192,059	348,790	560,000	-	1,107,908
Administration	-	-	-	260,555	-	260,555
Grand Total:	<u>\$ 30,691</u>	<u>\$ 350,691</u>	<u>\$ 437,615</u>	<u>\$ 820,555</u>	<u>\$ -</u>	<u>\$ 1,639,552</u>



# **Capital Asset Equipment Program**

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Oasis Elementary</b>						
<b>Basic Instruction</b>						
Library Books	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 5,000
<b>Maintenance</b>						
Traffic Fence (Behind OMS)	-	-	-	-	-	-
Mini Split Systems	-	-	-	-	-	-
Breezeway Gates for Security	-	-	-	-	-	-
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Steam Table	-	-	8,000	-	-	8,000
Convection Oven(s)	-	7,000	-	-	-	7,000
<b>Information Technology</b>						
Student Chromebooks - Original Lease FY 2017 Phase I 170	-	-	-	-	-	-
Vicon Security Collector/Cameras	-	4,000	4,000	4,000	4,000	16,000
<b>Transportation</b>						
Bus Radios (Split across all schools)	-	2,500	2,500	2,500	-	7,500
Bus Replacement (Bus # TBD - split across all schools)	-	30,774	62,774	-	-	93,548
<b>Oasis Elementary VPK</b>						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Christa McAuliffe Elementary</b>						
<b>Maintenance</b>						
Roof Top AC Units - Compressors	\$ -	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 30,000
Mini Split Systems	-	-	-	-	-	-
Breezeway Gates for Security	-	-	-	-	-	-
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Convection Oven(s)	-	-	7,000	-	-	7,000
<b>Information Technology</b>						
Vicon Security System	-	4,000	4,000	4,000	4,000	16,000
<b>Transportation</b>						
Bus Radios (Split across all schools)	-	2,500	2,500	2,500	-	7,500
Bus Replacement (Bus # TBD - split across all schools)	-	27,009	55,094	-	-	82,103
<b>Christa McAuliffe Elementary VPK</b>						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Oasis Middle School</b>						
<b>Instruction</b>						
Library Books	\$ 1,100	\$ 1,150	\$ 1,200	\$ -	\$ -	\$ 3,450
<b>Administration</b>						
N/A	-	-	-	-	-	-
<b>Maintenance</b>						
Water Heater for Gym Building (to be split with P&R)	-	10,000	-	-	-	10,000
RTU Motors	-	-	-	-	-	-
Mini Split Systems	-	-	-	-	-	-
Breezeway Gates for Security	-	-	-	-	-	-
Roof Top AC Units - Removed \$60k in FY 20 replacing unit at \$90k under Improvements	-	-	-	-	-	-
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Steam Table	-	8,000	-	-	-	8,000
Convection Oven(s)	-	-	7,000	-	-	7,000
<b>Information Technology</b>						
Vicon - Security System Collectors		4,000	4,000	4,000	4,000	16,000
<b>Transportation</b>						
Bus Radios (Split across all schools)	-	2,500	2,500	2,500	-	7,500
Bus Replacement (Bus # TBD - split across all schools)	-	30,231	61,660	-	-	91,891
N/A	-	-	-	-	-	-

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Oasis High School</b>						
<b>Administration</b>						
Fitness Center Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Maintenance</b>						
Mini Split Systems	-	-	-	-	-	-
Water Heater(s)	-	-	-	5,000	-	5,000
AC Motors	-	5,000	5,000	-	-	10,000
AC RTU Compressors	-	7,500	-	-	-	7,500
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Steam Table	-	-	-	-	8,000	8,000
Convection Oven(s)	-	-	-	7,000	-	7,000
<b>Information Technology</b>						
Vicon - Security System Collectors	-	4,000	4,000	4,000	4,000	16,000
N/A	-	-	-	-	-	-
<b>Transportation</b>						
Bus Radios (Split across all schools)	-	2,500	2,500	2,500	-	7,500
Bus Replacement (Bus # TBD - split across all schools)	-	26,430	53,912	-	-	80,342

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Administration - Funding is Allocated for All Items Below</b>						
<b>Information Technology</b>						
N/A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
N/A	-	-	-	-	-	-
<b>Transportation</b>						
Shark Van	-	-	-	-	-	-
Maintenance Van	-	-	-	-	-	-
2011 Econoline E350 Van	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2022	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2022	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2023	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2023	-	-	-	119,068	-	119,068
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2024	-	-	-	119,068	-	119,068
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2024	-	-	-	119,068	-	119,068
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2025	-	-	-	-	121,449	121,449
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2025	-	-	-	-	121,449	121,449
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2026	-	-	-	-	121,449	121,449
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2026	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2027	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2027	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2028	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2028	-	-	-	-	-	-

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2029	-	-	-	-	-	-
2015 School Bus-International - 4DRBUSKN7BB376098 FY 2029	-	-	-	-	-	-
2015 School Bus-International - 4DRBUSKN7BB376098 FY 2030	-	-	-	-	-	-
2015 School Bus-International - 4DRBUSKN7BB376098 FY 2030	-	-	-	-	-	-
2015 School Bus-International - 4DRBUSKN7BB376098 FY 2031	-	-	-	-	-	-

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
Oasis Elementary	\$ 1,000	\$ 45,274	\$ 78,274	\$ 7,500	\$ 5,000	\$ 137,048
Oasis Elementary VPK	-	-	-	-	-	-
Christa McAuliffe Elementary	-	41,009	76,094	14,000	11,500	142,603
Christa McAuliffe VPK	-	-	-	-	-	-
Oasis Middle School	1,100	55,881	76,360	6,500	4,000	143,841
Oasis High School	-	45,430	65,412	18,500	12,000	141,342
Administration	-	-	-	357,204	364,347	721,551
<b>Grand Total:</b>	<b>\$ 2,100</b>	<b>\$ 187,594</b>	<b>\$ 296,140</b>	<b>\$ 403,704</b>	<b>\$ 396,847</b>	<b>\$ 1,286,385</b>

## **APPENDICES**

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# **FY 2019-2021 Proposed Revenue for All Schools**



# FY 2019 - FY 2021 Proposed Revenue for All Schools

Object	Description	FY 2017	FY 2018	FY 2018	FY 2019	FY 2020	Proposed
531901	Other Fed Grants	\$ (61,353)	\$ (102,094)	\$ (102,094)	\$ (94,930)	\$ (97,778)	\$ (100,711)
533261	NSLP Reimbursement Lunch	(438,118)	(437,750)	(437,750)	(455,000)	(461,825)	(468,752)
533262	NSLP Reimbursement Breakfast	(69,228)	(66,950)	(66,950)	(72,000)	(73,080)	(74,176)
535750	FEFP-FL Ed Fin Prog St Shared	(21,204,909)	(20,670,372)	(20,629,818)	(20,416,594)	(20,713,564)	(21,011,959)
535751	FI Teacher Lead Prog St Shared	(47,656)	(47,656)	(45,723)	(45,723)	(45,723)	(45,723)
535752	School Recog Funds St Shared	(157,454)	-	(157,957)	-	-	-
535753	VPK Program State Shared	(193,097)	(212,052)	(212,052)	(212,052)	-	-
535754	Charter Sch Cap Outly St Share	(887,939)	(582,762)	(615,289)	(1,515,652)	(1,515,652)	(1,515,652)
535755	Other Misc State Shared	(54,535)	(739,045)	-	-	-	-
535756	Title II-A Funding St Shared	(32,751)	(34,691)	(59,474)	(59,474)	(59,474)	(59,474)
535757	AICE Revenue State Shared	(651,050)	(627,100)	(540,069)	(436,000)	(420,200)	(378,500)
535759	Discretionary Capital Funding	-	-	-	-	-	-
547801	Student Lunch Serv Charges	(642,068)	(654,050)	(654,050)	(640,000)	(649,600)	(659,344)
547802	Culinary Program Revenue	-	-	-	-	-	-
547803	Transportation Service Charges	(2,010)	(12,400)	(12,400)	(10,000)	(11,000)	(11,600)
561102	Short term investment income	(30,308)	(24,775)	(46,118)	(50,500)	(53,000)	(55,500)
562101	Rents and Royalties	(600)	(500)	(2,000)	(500)	(500)	(500)
566101	Contrib/Donation Private Sourc	(37,968)	(80,520)	(56,160)	(18,000)	(57,500)	(58,000)
566104	Contrib Charter Rally Revenue	-	-	(10,000)	-	-	-
569101	Other Miscellaneous Revenue	(10,947)	(1,100)	(7,200)	(4,300)	(4,300)	(4,300)
569102	Insur Damage Claims Misc Rev	(17,352)	-	-	-	-	-
569103	Book Sales Misc Revenue	(16,677)	(22,600)	-	-	-	-
569104	Lost/Damaged/Sold Textbooks	(1,244)	(900)	(1,300)	(850)	(850)	(850)
569110	Reimbursable Charges	(425,547)	(35,938)	(59,198)	(62,959)	(64,841)	(65,987)
569116	Oth Misc Rev/Reimbursable Chrg	-	-	(15,500)	(13,000)	(14,000)	(15,000)
569119	HealthCare Ins Profit Sharing	-	-	(875)	-	-	-
569206	GL Recon Balance Adjustment	10,694	-	-	-	-	-
569901	Other Miscellaneous Revenues	(4,360)	(23,400)	(4,900)	(4,420)	(5,042)	(5,666)
581301	Capital Lease Proceeds	(163,071)	-	-	-	-	-
599910	Restricted Balances	-	-	(1,697,980)	(1,697,980)	(1,697,980)	(1,697,980)
599920	Committed Balances	-	-	(486,371)	(793,905)	(530,650)	(530,650)
599930	Assigned Balances	-	(253,779)	(1,255,802)	(889,344)	(1,349,359)	(1,306,167)
599940	Unassigned Balances	-	(6,334,137)	(4,797,653)	(5,676,462)	(4,687,138)	(3,818,066)
Grand Total:		\$ (25,139,545)	\$ (30,964,571)	\$ (31,974,683)	\$ (33,169,645)	\$ (32,513,056)	\$ (31,884,557)

# **FY 2019-2021 Proposed Revenue by School**



## FY 2019 - FY 2021 Proposed Revenue by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Oasis Elementary	533261	NSLP Reimbursement Lunch	\$ (111,501)	\$ (108,150)	\$ (108,150)	\$ (115,000)	\$ (116,725)	\$ (118,476)
	533262	NSLP Reimbursement Breakfast	(17,319)	(16,480)	(16,480)	(15,000)	(15,225)	(15,453)
	535750	FEFP-FL Ed Fin Prog St Shared	(5,985,381)	(5,836,528)	(5,795,239)	(5,878,578)	(5,960,753)	(6,042,928)
	535751	FI Teacher Lead Prog St Shared	(14,168)	(14,168)	(13,388)	(13,388)	(13,388)	(13,388)
	535754	Charter Sch Cap Outly St Share	(240,803)	(158,025)	(186,295)	(420,744)	(420,744)	(420,744)
	535755	Other Misc State Shared	(13,634)	(200,503)	-	-	-	-
	535756	Title II-A Funding St Shared	(9,044)	(9,134)	(15,880)	(15,880)	(15,880)	(15,880)
	547801	Student Lunch Serv Charges	(158,263)	(159,650)	(159,650)	(160,000)	(162,400)	(164,836)
	547803	Transportation Service Charges	(839)	(3,400)	(3,400)	(3,400)	(3,400)	(3,400)
	561102	Short term investment income	(8,192)	(7,175)	(12,175)	(14,000)	(15,000)	(16,000)
	566101	Contrib/Donation Private Sourc	(14,054)	(30,000)	(30,640)	(15,000)	(30,000)	(30,000)
	569101	Other Miscellaneous Revenue	(804)	(800)	(2,800)	(2,500)	(2,500)	(2,500)
	569102	Insur Damage Claims Misc Rev	(4,697)	-	-	-	-	-
	569103	Book Sales Misc Revenue	(12,294)	(12,000)	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(401)	(200)	(200)	(200)	(200)	(200)
	569110	Reimbursable Charges	(132,085)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
	569116	Oth Misc Rev/Reimbursable Chrg	-	-	(12,500)	(9,000)	(9,000)	(9,000)
	569119	HealthCare Ins Profit Sharing	-	-	(875)	-	-	-
	569206	GL Recon Balance Adjustment	2,900	-	-	-	-	-
	569901	Other Miscellaneous Revenues	(361)	(1,500)	(100)	(400)	(450)	(500)
	581301	Capital Lease Proceeds	(46,028)	-	-	-	-	-
	599910	Restricted Balances	-	-	(444,886)	(444,886)	(444,886)	(444,886)
	599920	Committed Balances	-	-	(1,009)	(147,521)	(147,521)	(147,521)
	599930	Assigned Balances	-	-	(83,679)	-	-	-
	599940	Unassigned Balances	-	(3,541,702)	(1,697,542)	(1,825,294)	(1,678,146)	(1,254,925)
		<b>Grand Total Oasis Elementary:</b>	<b>\$ (6,766,966)</b>	<b>\$ (10,107,415)</b>	<b>\$ (8,592,888)</b>	<b>\$ (9,088,791)</b>	<b>\$ (9,044,218)</b>	<b>\$ (8,708,637)</b>
Oasis Elementary VPK	535753	VPK Program State Shared	\$ (97,307)	\$ (106,026)	\$ (106,026)	\$ (106,026)	\$ -	\$ -
	599940	Unassigned Balances	-	(24,600)	-	-	-	-
		<b>Grand Total OES VPK:</b>	<b>\$ (97,307)</b>	<b>\$ (130,626)</b>	<b>\$ (106,026)</b>	<b>\$ (106,026)</b>	<b>\$ -</b>	<b>\$ -</b>





## FY 2019 - FY 2021 Proposed Revenue by School

School	Object	Description	FY 2017	FY 2018	FY 2018	FY 2019	FY 2020	FY 2021
Christa McAuliffe	533261	NSLP Reimbursement Lunch	\$ (121,346)	\$ (118,450)	\$ (118,450)	\$ (130,000)	\$ (131,950)	\$ (133,929)
	533262	NSLP Reimbursement Breakfast	(28,735)	(26,780)	(26,780)	(25,000)	(25,375)	(25,756)
	535750	FEFP-FL Ed Fin Prog St Shared	(5,312,254)	(5,160,007)	(5,126,186)	(5,151,533)	(5,222,403)	(5,293,273)
	535751	FI Teacher Lead Prog St Shared	(12,107)	(12,107)	(11,873)	(11,873)	(11,873)	(11,873)
	535752	School Recog Funds St Shared	(74,365)	-	(74,851)	-	-	-
	535754	Charter Sch Cap Outly St Share	(210,769)	(138,303)	(162,345)	(362,861)	(362,861)	(362,861)
	535755	Other Misc State Shared	(6,817)	(175,006)	-	-	-	-
	535756	Title II-A Funding St Shared	(6,668)	(8,347)	(14,265)	(14,265)	(14,265)	(14,265)
	547801	Student Lunch Serv Charges	(104,119)	(103,000)	(103,000)	(95,000)	(96,425)	(97,871)
	547803	Transportation Service Charges	(379)	(2,500)	(2,500)	(1,500)	(1,600)	(1,700)
	561102	Short term investment income	(7,164)	(5,600)	(11,832)	(12,000)	(12,500)	(13,000)
	566101	Contrib/Donation Private Sourc	(21,369)	(21,500)	(21,500)	-	(22,000)	(22,500)
	569101	Other Miscellaneous Revenue	(9,506)	-	(1,500)	(1,500)	(1,500)	(1,500)
	569102	Insur Damage Claims Misc Rev	(4,104)	-	-	-	-	-
	569103	Book Sales Misc Revenue	-	(7,500)	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(170)	(150)	(150)	(150)	(150)	(150)
	569110	Reimbursable Charges	(90,797)	(9,000)	(16,800)	(22,000)	(22,500)	(23,000)
	569116	Oth Misc Rev/Reimbursable Chrg	-	-	(3,000)	(4,000)	(5,000)	(6,000)
	569206	GL Recon Balance Adjustment	2,539	-	-	-	-	-
	569901	Other Miscellaneous Revenues	(1,209)	(11,800)	(1,800)	(1,000)	(1,500)	(2,000)
	581301	Capital Lease Proceeds	(46,028)	-	-	-	-	-
	599910	Restricted Balances	-	-	(387,690)	(387,690)	(387,690)	(387,690)
	599920	Committed Balances	-	-	(116,614)	(127,250)	(127,250)	(127,250)
	599930	Assigned Balances	-	(141,897)	(405,689)	(8,007)	-	-
	599940	Unassigned Balances	-	(1,306,175)	(1,028,820)	(1,566,473)	(1,447,552)	(1,228,791)
Grand Total Christa McAuliffe:			\$ (6,055,367)	\$ (7,248,122)	\$ (7,635,645)	\$ (7,922,102)	\$ (7,894,394)	\$ (7,753,409)
Christa McAuliffe VPK	535753	VPK Program State Shared	\$ (95,790)	\$ (106,026)	\$ (106,026)	\$ (106,026)	\$ (106,026)	\$ (106,026)
	599940	Unassigned Balances	-	(218,379)	-	-	-	-
Grand Total CME VPK:			\$ (95,790)	\$ (324,405)	\$ (106,026)	\$ (106,026)	\$ (106,026)	\$ (106,026)



## FY 2019 - FY 2021 Proposed Revenue by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Oasis Middle School	533261	NSLP Reimbursement Lunch	\$ (116,434)	\$ (118,450)	\$ (118,450)	\$ (125,000)	\$ (126,875)	\$ (128,778)
	533262	NSLP Reimbursement Breakfast	(15,014)	(16,480)	(16,480)	(22,000)	(22,330)	(22,665)
	535750	FEFP-FL Ed Fin Prog St Shared	(5,373,171)	(5,288,048)	(5,258,782)	(5,157,852)	(5,235,277)	(5,313,177)
	535751	FI Teacher Lead Prog St Shared	(11,592)	(11,592)	(10,610)	(10,610)	(10,610)	(10,610)
	535752	School Recog Funds St Shared	(83,089)	-	(83,106)	-	-	-
	535754	Charter Sch Cap Outly St Share	(234,014)	(153,738)	(141,093)	(396,424)	(396,424)	(396,424)
	535755	Other Misc State Shared	(20,451)	(195,847)	-	-	-	-
	535756	Title II-A Funding St Shared	(8,839)	(8,990)	(15,276)	(15,276)	(15,276)	(15,276)
	547801	Student Lunch Serv Charges	(203,044)	(200,850)	(200,850)	(200,000)	(203,000)	(206,045)
	547803	Transportation Service Charges	(423)	(3,500)	(3,500)	(2,500)	(3,000)	(3,500)
	561102	Short term investment income	(7,999)	(6,500)	(10,611)	(12,500)	(13,000)	(13,500)
	566101	Contrib/Donation Private Sourc	(2,545)	(26,720)	(1,720)	(2,500)	(5,000)	(5,000)
	569101	Other Miscellaneous Revenue	(341)	-	(1,500)	-	-	-
	569102	Insur Damage Claims Misc Rev	(4,570)	-	-	-	-	-
	569103	Book Sales Misc Revenue	(4,383)	(3,100)	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(191)	(300)	(300)	(200)	(200)	(200)
	569110	Reimbursable Charges	(124,237)	(9,500)	(24,960)	(23,358)	(24,500)	(24,900)
	569206	GL Recon Balance Adjustment	2,819	-	-	-	-	-
	569901	Other Miscellaneous Revenues	(79)	(7,300)	(200)	(150)	(150)	(150)
	581301	Capital Lease Proceeds	(71,015)	-	-	-	-	-
	599910	Restricted Balances	-	-	(457,915)	(457,915)	(457,915)	(457,915)
	599920	Committed Balances	-	-	(68,748)	(216,436)	(138,181)	(138,181)
	599930	Assigned Balances	-	-	(415,535)	(66,479)	(173,541)	-
	599940	Unassigned Balances	-	(950,406)	(1,205,171)	(1,643,257)	(1,398,363)	(1,334,350)
	<b>Grand Total Oasis Middle School:</b>		<b>\$ (6,278,612)</b>	<b>\$ (7,001,321)</b>	<b>\$ (8,034,807)</b>	<b>\$ (8,352,457)</b>	<b>\$ (8,223,642)</b>	<b>\$ (8,070,671)</b>





# FY 2019 - FY 2021 Proposed Revenue by School

School	Object	Description	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
			Actuals	Adopted	Amended	Proposed	Proposed

Oasis High School	531901	Other Fed Grants	\$ (61,353)	\$ (102,094)	\$ (102,094)	\$ (94,930)	\$ (97,778)
	533261	NSLP Reimbursement Lunch	(88,837)	(92,700)	(92,700)	(85,000)	(86,275)
	533262	NSLP Reimbursement Breakfast	(8,159)	(7,210)	(7,210)	(10,000)	(10,150)
	535750	FEFP-FL Ed Fin Prog St Shared	(4,534,104)	(4,385,789)	(4,449,611)	(4,228,631)	(4,295,131)
	535751	FI Teacher Lead Prog St Shared	(9,789)	(9,789)	(9,852)	(9,852)	(9,852)
	535754	Charter Sch Cap Outly St Share	(202,353)	(132,696)	(125,556)	(335,623)	(335,623)
	535755	Other Misc State Shared	(13,634)	(167,689)	-	-	-
	535756	Title II-A Funding St Shared	(8,200)	(8,220)	(14,053)	(14,053)	(14,053)
	535757	AICE Revenue State Shared	(651,050)	(627,100)	(540,069)	(436,000)	(420,200)
	547801	Student Lunch Serv Charges	(176,642)	(190,550)	(185,000)	(187,775)	(190,592)
	547803	Transportation Service Charges	(368)	(3,000)	(2,600)	(3,000)	(3,000)
	561102	Short term investment income	(6,953)	(5,500)	(11,500)	(12,000)	(13,000)
	562101	Rents and Royalties	(600)	(500)	(2,000)	(500)	(500)
	566101	Contrib/Donation Private Sourc	-	(2,300)	(2,300)	(500)	(500)
	566104	Contrib Charter Rally Revenue	-	-	(10,000)	-	-
	569101	Other Miscellaneous Revenue	(296)	(300)	(1,400)	(300)	(300)
	569102	Insur Damage Claims Misc Rev	(3,980)	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(482)	(250)	(650)	(300)	(300)
	569110	Reimbursable Charges	(78,428)	(9,438)	(9,438)	(9,601)	(9,841)
	569206	GL Recon Balance Adjustment	2,437	-	-	-	-
	569901	Other Miscellaneous Revenues	(2,711)	(2,800)	(2,800)	(2,870)	(2,942)
	569910	Restricted Balances	-	-	(407,489)	(407,489)	(407,489)
	569920	Committed Balances	-	-	(300,000)	(302,698)	(117,698)
	569930	Assigned Balances	-	(111,882)	(350,899)	(814,858)	(1,175,818)
	569940	Unassigned Balances	-	(292,875)	(866,120)	(641,438)	(163,077)
Grand Total Oasis High School:			\$ (5,845,503)	\$ (6,152,682)	\$ (7,499,291)	\$ (7,594,243)	\$ (7,350,802)
Grand Total All Schools:			\$ (25,139,545)	\$ (30,964,571)	\$ (31,974,683)	\$ (33,169,645)	\$ (32,513,056)
							\$ (31,884,557)



# **FY 2019-2021 Proposed Expenditures for all Schools**



## FY 2019 - FY 2021 Proposed Expenditures for All Schools

Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
611110	Administrator/Principal Salary	\$ 682,390	\$ 730,740	\$ 741,773	\$ 758,420	\$ 758,420	\$ 766,420
612120	Classroom Teacher Salary	7,547,840	7,763,969	7,763,969	7,742,345	7,680,207	7,680,207
612130	Oth Certified Personnel Salary	654,363	690,114	578,226	541,335	541,335	541,335
612150	Aides Salary	477,305	363,045	347,505	400,492	358,661	358,661
612160	Other Support Personnel Salary	2,000,912	1,977,857	2,009,864	2,060,808	2,060,808	2,060,808
613102	Contract Employees Salary/Wage	-	1,100	1,100	-	-	-
613140	Substitutue Teacher Salary/Wag	207,512	205,000	205,000	221,000	226,000	230,000
614101	Overtime	6,648	3,720	3,720	3,150	3,810	3,825
615101	Special Pay/Add Pay	405,646	383,105	394,405	376,550	374,550	374,550
615107	Employee Recognition/Bonus	211,785	-	193,157	300,000	300,000	300,000
621101	FICA Taxes	734,127	751,354	754,154	728,756	720,786	722,645
621102	Medicare Taxes	171,692	174,744	175,412	170,798	168,701	168,704
622110	Florida Retirement System(FRS)	877,137	947,520	943,639	958,018	948,232	948,232
623101	Life,Health,Disability Insur	138,300	193,905	188,870	189,961	187,899	187,899
623102	Self-Insured Health Plan	1,926,199	2,228,634	2,202,051	2,568,251	2,551,227	2,551,227
623107	Opt Out Health Ins Subsidy	43,328	40,399	41,799	46,057	46,057	46,057
624101	Workers Compensation	112,001	112,259	120,368	128,112	127,408	127,408
624102	Unemployment	11,233	-	-	-	-	-
624103	Leave Payout	148,781	-	434	-	-	-
631304	Legal Services	228	-	2,800	6,100	6,100	6,100
631312	Accounting & Auditing	77,530	96,249	134,698	128,061	172,085	175,990
631399	Other Professional Services	373,450	364,534	362,671	383,944	343,370	349,379
634107	Physicals - General	9,024	9,426	8,943	10,008	10,223	10,430
634119	Employee Health Clinic Charges	2,200	2,247	2,247	2,155	2,270	2,390
634120	Outside Services	16,129	14,839	97,455	92,486	92,706	92,926
634123	Dual Enrollment Tuition	30,370	38,000	38,000	40,000	50,000	55,000
634125	Athletics Coaches & Officials	74,457	84,000	84,000	82,000	82,000	82,000
640101	Food And Mileage (City)	3,808	6,736	7,633	6,700	6,900	7,050
640105	Travel Costs	16,874	18,551	29,389	25,776	25,899	25,957
641101	Communication Service	7,664	8,419	8,900	11,096	11,473	11,849
641102	Telephone Service	108,021	113,065	114,634	112,985	114,697	117,042
641103	Telecommunication Service	821	563	130	425	430	435





## FY 2019 - FY 2021 Proposed Expenditures for All Schools

Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
641104	Postage & Shipping	15,121	14,709	15,206	13,906	14,266	14,545
643202	Electric	433,260	469,913	469,913	474,982	483,582	493,506
643203	Water & Sewer	45,878	54,783	54,783	57,372	58,877	60,644
643205	Propane Fuel	2,105	5,151	7,151	4,575	4,575	4,575
644101	Building Rental/Leases	3,109,070	2,967,613	2,967,613	3,190,487	3,191,475	3,194,625
644102	Equipment Rental/Leases	4,612	3,935	3,285	3,023	3,123	3,227
644103	Copy & Fax Machine Rent/Lease	55,314	68,380	38,580	38,841	39,159	39,591
644199	Other Rentals/Leases	156	101	51	120	120	120
645101	Insurance	241,745	297,301	296,301	287,448	296,881	305,135
646101	Tires	-	-	180	-	-	-
646102	Equip Repair/Maintenance	195,627	158,055	182,742	206,604	208,877	212,885
646103	Building Maintenance	142,843	338,997	244,748	103,700	64,700	64,700
646104	Diesel Fuel	94,295	112,718	108,399	103,000	108,375	111,807
646105	Parts Repair/Maintenance	-	-	500	-	-	-
646106	Unleaded Fuel	1,093	1,165	1,165	2,160	2,188	2,220
646108	Other Repairs & Maint.	13,058	19,000	12,190	10,000	10,000	12,500
646300	Warranty/Maint/Service Plans	84,282	-	-	-	-	-
647101	Printing	814	2,388	2,223	4,810	4,980	5,151
648101	Advertising	1,380	2,681	5,589	2,645	2,740	2,816
648102	Public Relations	-	-	25	-	-	-
649102	Bank Fees	10,988	11,173	11,428	11,720	11,942	12,165
649103	Various Fees	154,885	171,111	172,041	176,176	181,170	186,289
649131	Wellness Prog - Rewards	15,450	-	25	-	-	-
652101	Office Supplies	70,117	78,234	79,748	79,561	81,112	82,440
652113	Uniforms	960	2,775	2,640	3,017	3,023	3,030
652114	Chemicals	117	105	105	200	200	200
652115	Tools	863	1,026	686	1,200	1,200	1,200
652116	Small Equipment	70,590	68,178	41,085	53,096	83,438	84,146
652117	Janitorial Supplies	70,562	81,500	84,500	83,000	83,000	83,000
652118	Operating Medical Supply	-	-	3,663	2,400	2,525	2,600
652119	Food And Beverage	508,096	559,500	551,000	548,500	564,500	580,500
652121	Computer Equip/Accessory	138,125	74,076	173,072	21,900	94,393	89,773



## FY 2019 - FY 2021 Proposed Expenditures for All Schools

Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
652122	Computer Software/License	198,858	147,586	150,076	166,958	148,048	162,218
652124	Safety Equipment	-	-	(800)	-	-	-
652125	Sod, Seed, Sand And Soil	-	-	1,664	-	-	-
652128	Operating Supplies - Charter S	23,215	81,201	103,375	110,016	113,141	115,936
652129	Textbooks	137,569	242,000	166,512	166,250	217,019	217,965
652130	Periodicals	330	-	150	550	550	550
652139	School A La Carte Food	96,305	105,000	105,000	110,000	114,000	118,000
652141	Trophies/Awards	50	306	203	500	500	500
652142	Athletic Equipment	-	-	10,600	10,000	15,000	10,000
652145	Teacher Classroom Supply	47,656	48,203	46,075	47,344	46,828	46,828
652199	Other Operating Mat & Supplies	17,651	35,367	61,551	47,933	47,513	48,883
653105	Parking Lot Maintenance	9,955	-	-	1,200	400	400
654101	Books Pubs Subscript & Membrshp	859	1,233	2,313	2,325	2,351	2,379
654102	Wellness - Gym Memberships	220	-	-	-	-	-
655101	Training & Seminars	17,431	33,941	47,838	46,821	47,122	47,323
655102	In-House Training	15,774	6,041	18,958	12,983	13,083	13,183
656101	Discounts Taken/Lost	(18)	-	-	-	-	-
662101	Buildings	-	50,000	35,000	-	-	-
662601	Improvements Other Than Bldgs	-	7,500	2,500	-	-	-
664101	Equipment	437,818	211,642	799,898	-	391,000	380,500
664102	Vehicles	-	3,000	5,000	-	114,444	233,440
664501	Computer Software Intangible	-	28,000	37,100	30,691	30,691	117,615
666101	Library Books	2,898	4,923	5,500	2,100	2,150	2,200
666102	Scholastic Book Fair	16,798	13,100	-	-	-	-
671100	Principal Expense - Debt	283,524	233,532	287,904	289,815	273,712	60,792
672101	Debt Interest Expense	23,702	18,679	18,679	15,544	9,967	4,702
699201	Restricted Fund Balance	-	-	1,697,980	1,697,980	1,697,980	1,697,980
699301	Commmitted Fund Balance	-	-	486,371	793,905	530,650	530,650
699401	Assigned Fund Balance	-	-	-	641,438	-	-
699901	Unassigned Fund Balance	-	6,804,655	4,797,653	5,395,060	5,124,232	4,414,597
<b>Grand Total:</b>		<b>\$ 23,889,776</b>	<b>\$ 30,964,571</b>	<b>\$ 31,974,683</b>	<b>\$ 33,169,645</b>	<b>\$ 32,513,056</b>	<b>\$ 31,884,557</b>

# **FY 2019-2021 Proposed Expenditures by Program**





## FY 2019 - FY 2021 Proposed Expenditures by Program

Program	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
5100	Basic Instruction	\$ 12,298,494	\$ 12,349,991	\$ 12,473,460	\$ 12,442,615	\$ 12,449,924	\$ 12,429,522
5200	ESE	232,058	270,795	262,862	235,962	235,677	235,677
6120	Guidance	352,795	381,919	305,945	264,300	264,300	264,300
6130	Health Services	108,294	137,985	114,552	148,151	148,276	148,351
6190	Other Pupil Personnel Services	193,112	214,032	220,921	213,770	215,270	216,770
6200	Instructional Media	174,265	169,680	152,510	136,046	136,166	136,286
6400	Instructional Staff Training (Title II)	31,860	34,701	73,853	59,474	59,474	59,474
7100	Board	18,170	43,799	39,071	35,162	36,026	36,896
7200	General Administration	540,399	529,300	498,175	830,183	830,914	831,971
7300	School Administration	1,877,307	2,017,261	1,999,829	1,987,075	1,988,407	2,088,732
7400	Facility Acquisition and Constr.	-	-	35,000	-	-	-
7500	Fiscal Services (City)	342,118	416,013	443,440	487,537	482,814	490,510
7600	Food Services	1,021,365	1,073,620	1,069,551	1,128,329	1,169,842	1,193,841
7750	Information Technology	774,966	311,467	313,208	206,429	208,082	220,541
7800	Transportation	1,040,936	1,068,610	1,130,592	1,212,471	1,348,175	1,291,172
7900	Maintenance/Custodial	4,619,825	4,425,444	4,427,887	4,730,370	4,753,259	4,778,699
8100	Maintenance of Plant	263,812	715,299	1,431,823	523,388	833,588	818,588
9800	Budget Reserves	-	6,804,655	6,982,004	8,528,383	7,352,862	6,643,227
<b>Grand Total:</b>		<b>\$ 23,889,776</b>	<b>\$ 30,964,571</b>	<b>\$ 31,974,683</b>	<b>\$ 33,169,645</b>	<b>\$ 32,513,056</b>	<b>\$ 31,884,557</b>

# **FY 2019-2021 Proposed Expenditures by School**





## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Oasis Elementary	611110	Administrator/Principal Salary	\$ 182,365	\$ 194,354	\$ 176,387	\$ 183,880	\$ 183,880	\$ 191,880
	612120	Classroom Teacher Salary	2,155,166	2,139,014	2,139,014	2,101,030	2,101,030	2,101,030
	612130	Oth Certified Personnel Salary	166,306	170,687	170,637	171,614	171,614	171,614
	612150	Aides Salary	221,095	140,490	124,950	133,509	133,509	133,509
	612160	Other Support Personnel Salary	492,154	461,343	493,350	512,195	512,195	512,195
	613140	Substitutue Teacher Salary/Wag	45,719	53,000	53,000	60,000	63,000	65,000
	614101	Overtime	1,783	927	927	800	1,050	1,050
	615101	Special Pay/Add Pay	65,545	64,965	76,165	62,975	62,975	62,975
	615107	Employee Recognition/Bonus	14,226	-	-	75,000	75,000	75,000
	621101	FICA Taxes	201,708	195,615	198,415	195,219	194,999	196,858
	621102	Medicare Taxes	47,174	45,717	46,385	45,943	45,658	45,658
	622110	Florida Retirement System(FRS)	248,870	247,029	248,184	256,747	256,747	256,747
	623101	Life,Health,Disability Insur	37,799	49,977	45,977	50,956	50,904	50,904
	623102	Self-Insured Health Plan	541,529	620,516	606,196	705,223	705,223	705,223
	623107	Opt Out Health Ins Subsidy	11,921	9,761	9,241	7,834	7,834	7,834
	624101	Workers Compensation	28,680	28,366	34,529	34,056	34,056	34,056
	624102	Unemployment	2,303	-	-	-	-	-
	624103	Leave Payout	35,145	-	-	-	-	-
	631304	Legal Services	62	-	1,500	1,500	1,500	1,500
	631312	Accounting & Auditing	20,969	26,314	43,586	13,184	44,667	44,927
	631399	Other Professional Services	72,444	83,015	73,565	81,350	81,371	81,393
	634107	Physicals - General	2,314	3,308	2,800	3,195	3,300	3,405
	634119	Employee Health Clinic Charges	595	601	601	630	660	690
	634120	Outside Services	3,655	3,238	20,810	18,562	18,607	18,652
	640101	Food And Mileage (City)	999	1,857	1,907	1,775	1,850	1,900
	640105	Travel Costs	2,807	3,614	7,824	5,834	5,854	5,874
	641101	Communication Service	1,633	2,238	2,138	2,705	2,808	2,911
	641102	Telephone Service	28,133	29,474	29,474	29,783	29,783	29,783
	641103	Telecommunication Service	317	180	130	175	180	185
	641104	Postage & Shipping	1,819	2,471	2,271	1,250	1,255	1,260
	643202	Electric	92,283	98,000	98,000	100,940	102,959	106,048
	643203	Water & Sewer	11,185	15,308	15,308	15,767	16,240	16,727
	643205	Propane Fuel	-	25	25	25	25	25
	644101	Building Rental/Leases	731,307	739,480	739,480	766,588	754,857	755,324
	644102	Equipment Rental/Leases	464	465	465	465	465	465
	644103	Copy & Fax Machine Rent/Lease	13,585	17,498	9,315	9,333	9,369	9,438



## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
	644199	Other Rentals/Leases	42	-	-	-	-	-
	645101	Insurance	59,574	78,661	78,661	80,627	82,643	84,709
	646102	Equip Repair/Maintenance	48,228	36,920	42,550	47,000	47,660	48,340
	646103	Building Maintenance	37,860	68,052	49,750	42,000	17,000	17,000
	646104	Diesel Fuel	19,327	24,700	24,500	19,500	20,500	21,500
	646106	Unleaded Fuel	254	308	308	800	825	850
	646108	Other Repairs & Maint.	7,956	6,000	6,000	2,500	2,500	5,000
	646300	Warranty/Maint/Service Plans	23,009	-	-	-	-	-
	647101	Printing	54	137	137	1,250	1,255	1,260
	648101	Advertising	374	545	1,120	360	380	390
	648102	Public Relations	-	-	25	-	-	-
	649102	Bank Fees	2,971	3,075	3,075	3,050	3,100	3,150
	649103	Various Fees	3,406	3,092	3,452	3,325	3,335	3,345
	649131	Wellness Prog - Rewards	6,082	-	-	-	-	-
	652101	Office Supplies	25,799	26,483	25,947	25,900	26,155	26,410
	652113	Uniforms	240	675	675	747	753	760
	652114	Chemicals	19	-	-	50	50	50
	652115	Tools	263	250	50	300	300	300
	652116	Small Equipment	22,973	18,507	13,288	20,275	18,325	18,400
	652117	Janitorial Supplies	17,653	20,500	20,500	21,000	21,000	21,000
	652118	Operating Medical Supply	-	-	850	600	650	650
	652119	Food And Beverage	145,910	155,000	152,500	152,000	156,000	160,000
	652121	Computer Equip/Accessory	46,046	4,825	5,125	7,800	38,103	38,103
	652122	Computer Software/License	57,364	42,287	40,887	38,435	32,004	32,074
	652128	Operating Supplies - Charter S	11,099	17,259	25,309	27,200	27,845	28,509
	652129	Textbooks	40,309	47,000	45,500	30,500	60,500	60,500
	652141	Trophies/Awards	14	103	-	50	50	50
	652145	Teacher Classroom Supply	14,426	14,685	12,884	12,884	12,884	12,884
	652199	Other Operating Mat & Supplies	3,176	4,600	11,733	15,783	9,783	9,783
	653105	Parking Lot Maintenance	2,465	-	-	500	100	100
	654101	Books Pubs Subscrpt & Membrshp	277	100	680	660	670	680
	654102	Wellness - Gym Memberships	(60)	-	-	-	-	-
	655101	Training & Seminars	3,325	8,542	11,873	10,489	10,690	10,791
	655102	In-House Training	3,898	1,425	3,825	3,375	3,400	3,425
	656101	Discounts Taken/Lost	(10)	-	-	-	-	-
	662601	Improvements Other Than Bldgs	-	2,500	-	-	-	-





## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
	664101	Equipment	128,227	16,600	300,240	-	13,500	14,500
	664102	Vehicles	-	750	1,250	-	30,774	62,774
	664501	Computer Software Intangible	-	7,000	7,000	8,187	8,187	29,918
	666101	Library Books	2,152	4,000	4,000	1,000	1,000	1,000
	666102	Scholastic Book Fair	12,415	4,000	-	-	-	-
	671100	Principal Expense - Debt	62,328	62,826	78,176	78,685	74,040	16,347
	672101	Debt Interest Expense	4,853	5,025	5,025	4,180	2,680	1,264
	699201	Restricted Fund Balance	-	-	444,886	444,886	444,886	444,886
	699301	Commmitted Fund Balance	-	-	1,009	147,521	147,521	147,521
	699901	Unassigned Fund Balance	-	3,972,136	1,697,542	2,185,330	2,047,746	1,688,374
		<b>Grand Total Oasis Elementary:</b>	<b>\$ 6,298,354</b>	<b>\$ 10,107,415</b>	<b>\$ 8,592,888</b>	<b>\$ 9,088,791</b>	<b>\$ 9,044,218</b>	<b>\$ 8,708,637</b>
Oasis Elementary VPK	612120	Classroom Teacher Salary	\$ 39,072	\$ 40,581	\$ 40,581	\$ 40,581	\$ -	\$ -
	612150	Aides Salary	14,195	20,916	20,916	20,916	-	-
	615101	Special Pay/Add Pay	1,001	1,000	1,000	1,000	-	-
	621101	FICA Taxes	2,831	3,875	3,875	3,875	-	-
	621102	Medicare Taxes	662	906	906	906	-	-
	622110	Florida Retirement System(FRS)	4,081	4,893	4,893	4,893	-	-
	623101	Life,Health,Disability Insur	540	1,005	1,005	1,005	-	-
	623102	Self-Insured Health Plan	8,004	8,512	8,512	8,512	-	-
	624101	Workers Compensation	867	319	319	319	-	-
	631399	Other Professional Services	23,731	23,736	23,736	23,736	-	-
	649103	Various Fees	25	25	25	25	-	-
	652145	Teacher Classroom Supply	258	258	258	258	-	-
	699901	Unassigned Fund Balance	-	24,600	-	-	-	-
		<b>Grand Total OES VPK:</b>	<b>\$ 95,266</b>	<b>\$ 130,626</b>	<b>\$ 106,026</b>	<b>\$ 106,026</b>	<b>\$ -</b>	<b>\$ -</b>



## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Christa McAuliffe	611110	Administrator/Principal Salary	\$ 166,866	\$ 180,806	\$ 171,806	\$ 184,780	\$ 184,780	\$ 184,780
	612120	Classroom Teacher Salary	1,820,885	1,873,443	1,873,443	1,865,667	1,865,667	1,865,667
	612130	Oth Certified Personnel Salary	155,693	177,430	115,592	115,669	115,669	115,669
	612150	Aides Salary	146,749	124,825	124,825	131,101	131,101	131,101
	612160	Other Support Personnel Salary	465,755	523,857	523,857	507,242	507,242	507,242
	613102	Contract Employees Salary/Wage	-	1,100	1,100	-	-	-
	613140	Substitutue Teacher Salary/Wag	46,906	50,000	50,000	58,000	60,000	62,000
	614101	Overtime	1,095	745	745	750	760	775
	615101	Special Pay/Add Pay	68,756	60,613	60,713	57,826	57,826	57,826
	615107	Employee Recognition/Bonus	76,155	-	74,851	75,000	75,000	75,000
	621101	FICA Taxes	174,827	182,918	182,918	173,280	173,280	173,280
	621102	Medicare Taxes	40,887	42,779	42,779	40,610	40,610	40,610
	622110	Florida Retirement System(FRS)	209,957	230,948	225,912	228,109	228,109	228,109
	623101	Life,Health,Disability Insur	33,463	47,353	46,318	45,298	45,298	45,298
	623102	Self-Insured Health Plan	490,122	541,291	529,028	638,048	638,048	638,048
	623107	Opt Out Health Ins Subsidy	5,536	5,722	7,642	5,680	5,680	5,680
	624101	Workers Compensation	25,958	27,466	29,412	31,816	31,750	31,750
	624102	Unemployment	3,300	-	-	-	-	-
	624103	Leave Payout	26,342	-	-	-	-	-
	631304	Legal Services	54	-	1,300	1,500	1,500	1,500
	631312	Accounting & Auditing	18,332	22,994	28,921	33,171	43,437	44,740
	631399	Other Professional Services	62,050	73,170	75,382	79,500	80,600	81,700
	634107	Physicals - General	2,278	1,817	1,817	1,788	1,819	1,845
	634119	Employee Health Clinic Charges	520	526	526	500	525	550
	634120	Outside Services	3,979	2,838	28,738	29,120	29,145	29,170
	640101	Food And Mileage (City)	959	1,181	2,128	1,750	1,825	1,875
	640105	Travel Costs	3,086	2,272	6,406	3,600	3,600	3,600
	641101	Communication Service	1,714	2,101	1,785	2,660	2,675	2,690
	641102	Telephone Service	26,857	26,029	27,029	27,700	28,495	29,314
	641103	Telecommunication Service	163	180	-	100	100	100
	641104	Postage & Shipping	1,338	2,266	2,266	2,250	2,300	2,350
	643202	Electric	89,464	105,000	105,000	105,000	106,000	107,000
	643203	Water & Sewer	14,285	14,464	14,464	15,825	15,196	15,652
	644101	Building Rental/Leases	708,809	768,053	768,053	762,979	736,793	736,908
	644102	Equipment Rental/Leases	1,393	2,000	1,400	1,500	1,600	1,700
	644103	Copy & Fax Machine Rent/Lease	13,460	15,105	9,267	9,362	9,587	9,900





## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
	644199	Other Rentals/Leases	37	-	-	-	-	-
	645101	Insurance	56,569	61,224	61,224	62,755	64,324	66,574
	646101	Tires	-	-	180	-	-	-
	646102	Equip Repair/Maintenance	47,162	39,978	42,725	46,600	47,100	48,547
	646103	Building Maintenance	30,754	97,341	67,862	25,500	14,500	14,500
	646104	Diesel Fuel	17,891	24,275	24,359	20,500	23,000	23,500
	646106	Unleaded Fuel	227	206	206	400	400	400
	646108	Other Repairs & Maint.	5,102	6,000	-	2,500	2,500	2,500
	646300	Warranty/Maint/Service Plans	18,645	-	-	-	-	-
	647101	Printing	50	201	51	1,250	1,355	1,460
	648101	Advertising	327	652	852	575	600	625
	649102	Bank Fees	2,597	2,870	2,945	2,970	3,042	3,115
	649103	Various Fees	3,218	2,820	3,377	3,100	3,163	3,190
	649131	Wellness Prog - Rewards	3,019	-	-	-	-	-
	652101	Office Supplies	17,075	16,330	18,205	17,411	17,947	18,260
	652113	Uniforms	240	700	565	700	700	700
	652114	Chemicals	61	50	50	50	50	50
	652115	Tools	-	250	250	300	300	300
	652116	Small Equipment	19,596	34,801	14,722	8,050	16,110	14,175
	652117	Janitorial Supplies	20,509	20,000	23,000	20,000	20,000	20,000
	652118	Operating Medical Supply	-	-	250	600	625	650
	652119	Food And Beverage	129,657	137,500	137,500	140,000	144,000	148,000
	652121	Computer Equip/Accessory	17,911	6,250	14,100	5,750	6,850	6,950
	652122	Computer Software/License	47,222	33,252	32,442	32,280	18,040	24,990
	652128	Operating Supplies - Charter S	2,483	13,703	17,853	22,150	22,695	23,241
	652129	Textbooks	37,474	75,000	71,000	70,000	75,000	75,000
	652141	Trophies/Awards	12	103	103	200	200	200
	652145	Teacher Classroom Supply	11,592	11,860	12,133	13,482	13,482	13,482
	652199	Other Operating Mat & Supplies	3,060	12,000	16,195	10,200	10,230	11,050
	653105	Parking Lot Maintenance	-	-	-	100	100	100
	654101	Books Pubs Subscrpt & Membrshp	529	518	518	525	525	525
	654102	Wellness - Gym Memberships	81	-	-	-	-	-
	655101	Training & Seminars	3,091	6,409	8,816	10,732	10,832	10,932
	655102	In-House Training	4,433	3,857	7,374	3,858	3,883	3,908
	656101	Discounts Taken/Lost	(7)	-	-	-	-	-
	662101	Buildings	-	50,000	35,000	-	-	-



## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
	662601	Improvements Other Than Bldgs	-	2,500	-	-	-	-
	664101	Equipment	108,991	95,970	266,406	-	14,000	21,000
	664102	Vehicles	-	750	1,250	-	27,009	55,094
	664501	Computer Software Intangible	-	7,000	9,950	7,366	7,366	29,097
	666102	Scholastic Book Fair	-	6,000	-	-	-	-
	671100	Principal Expense - Debt	58,493	55,820	71,170	70,936	66,111	14,347
	672101	Debt Interest Expense	4,457	4,465	4,465	3,668	2,352	1,110
	699201	Restricted Fund Balance	-	-	387,690	387,690	387,690	387,690
	699301	Committed Fund Balance	-	-	116,614	127,250	127,250	127,250
	699901	Unassigned Fund Balance	-	1,306,175	1,028,820	1,566,473	1,515,046	1,347,468
		<b>Grand Total Christa McAuliffe:</b>	<b>\$ 5,580,552</b>	<b>\$ 7,248,122</b>	<b>\$ 7,635,645</b>	<b>\$ 7,922,102</b>	<b>\$ 7,894,394</b>	<b>\$ 7,753,409</b>
Christa McAuliffe VPK	612120	Classroom Teacher Salary	\$ 40,097.39	\$ 40,800.00	\$ 40,800.00	\$ 40,581.00	\$ -	\$ -
	612150	Aides Salary	17,859	19,401	19,401	20,916	-	-
	615101	Special Pay/Add Pay	-	-	-	1,000	-	-
	615107	Employee Recognition/Bonus	712	-	-	-	-	-
	621101	FICA Taxes	3,484	3,973	3,973	3,875	-	-
	621102	Medicare Taxes	815	886	886	906	-	-
	622110	Florida Retirement System(FRS)	4,374	5,266	5,266	4,893	-	-
	623101	Life,Health,Disability Insur	406	1,082	1,082	1,005	-	-
	623102	Self-Insured Health Plan	6,944	9,810	9,810	8,512	-	-
	624101	Workers Compensation	298	343	343	319	-	-
	624103	Leave Payout	211	-	434	-	-	-
	631399	Other Professional Services	23,731	23,736	23,736	23,736	-	-
	649103	Various Fees	-	26	26	25	-	-
	652145	Teacher Classroom Supply	515	269	269	258	-	-
	699901	Unassigned Fund Balance	-	218,813	-	-	-	-
		<b>Grand Total CME VPK:</b>	<b>\$ 99,446</b>	<b>\$ 324,405</b>	<b>\$ 106,026</b>	<b>\$ 106,026</b>	<b>\$ -</b>	<b>\$ -</b>





## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Oasis Middle School	611110	Administrator/Principal Salary	\$ 171,745	\$ 182,409	\$ 170,409	\$ 127,480	\$ 127,480	\$ 127,480
	612120	Classroom Teacher Salary	1,844,146	1,914,738	1,914,738	1,964,197	1,964,197	1,964,197
	612130	Oth Certified Personnel Salary	102,919	103,709	103,709	104,893	104,893	104,893
	612150	Aides Salary	77,407	57,413	57,413	75,155	75,155	75,155
	612160	Other Support Personnel Salary	543,317	495,342	495,342	488,885	488,885	488,885
	613140	Substitutue Teacher Salary/Wag	68,976	55,000	55,000	55,000	55,000	55,000
	614101	Overtime	2,038	1,030	1,030	800	1,050	1,050
	615101	Special Pay/Add Pay	125,535	104,180	104,180	107,229	107,229	107,229
	615107	Employee Recognition/Bonus	87,857	-	83,106	75,000	75,000	75,000
	621101	FICA Taxes	182,745	190,057	190,057	177,662	177,662	177,662
	621102	Medicare Taxes	42,739	43,550	43,550	41,547	41,547	41,550
	622110	Florida Retirement System(FRS)	213,168	238,740	238,740	233,574	233,574	233,574
	623101	Life,Health,Disability Insur	34,849	49,206	49,206	46,072	46,072	46,072
	623102	Self-Insured Health Plan	471,407	577,095	577,095	621,123	621,123	621,123
	623107	Opt Out Health Ins Subsidy	15,685	15,496	15,496	19,200	19,200	19,200
	624101	Workers Compensation	29,924	29,571	29,571	31,309	31,309	31,309
	624102	Unemployment	3,085	-	-	-	-	-
	624103	Leave Payout	39,668	-	-	-	-	-
	631304	Legal Services	60	-	-	1,600	1,600	1,600
	631312	Accounting & Auditing	20,445	25,391	31,799	42,766	43,904	45,075
	631399	Other Professional Services	109,102	91,908	93,808	96,622	99,356	102,140
	634107	Physicals - General	2,394	1,539	1,639	2,300	2,318	2,334
	634119	Employee Health Clinic Charges	580	607	607	500	550	600
	634120	Outside Services	3,524	3,813	20,585	18,772	18,872	18,972
	634125	Athletics Coaches & Officials	11,500	10,000	10,000	10,000	10,000	10,000
	640101	Food And Mileage (City)	1,002	2,197	1,897	1,650	1,650	1,650
	640105	Travel Costs	3,858	6,324	6,513	7,301	7,314	7,330
	641101	Communication Service	2,389	2,142	3,039	3,231	3,390	3,548
	641102	Telephone Service	27,917	30,287	30,287	27,737	28,538	29,363
	641103	Telecommunication Service	182	103	-	100	100	100
	641104	Postage & Shipping	4,304	3,384	3,281	3,211	3,267	3,324
	643202	Electric	144,597	146,807	146,807	148,936	150,914	153,038
	643203	Water & Sewer	10,915	13,049	13,049	14,300	14,586	15,024
	643205	Propane Fuel	468	513	1,513	550	550	550
	644101	Building Rental/Leases	766,235	787,078	787,078	807,979	792,142	792,552
	644102	Equipment Rental/Leases	464	670	620	590	590	594



## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
	644103	Copy & Fax Machine Rent/Lease	15,679	17,510	9,215	9,363	9,420	9,470
	644199	Other Rentals/Leases	41	50	-	-	-	-
	645101	Insurance	59,055	73,970	72,970	73,970	77,715	79,487
	646102	Equip Repair/Maintenance	52,636	39,103	49,733	56,000	56,930	57,888
	646103	Building Maintenance	44,444	78,052	57,400	17,850	17,850	17,850
	646104	Diesel Fuel	32,497	35,743	36,543	35,500	36,550	37,632
	646105	Parts Repair/Maintenance	-	-	500	-	-	-
	646106	Unleaded Fuel	339	321	321	500	500	500
	646108	Other Repairs & Maint.	-	6,000	5,190	2,500	2,500	2,500
	646300	Warranty/Maint/Service Plans	23,179	-	-	-	-	-
	647101	Printing	665	871	461	1,060	1,070	1,081
	648101	Advertising	364	873	2,101	860	885	901
	649102	Bank Fees	2,899	2,563	2,643	3,100	3,200	3,300
	649103	Various Fees	3,562	3,308	4,121	3,420	3,470	3,520
	649131	Wellness Prog - Rewards	3,124	-	-	-	-	-
	652101	Office Supplies	17,768	19,125	19,300	19,650	20,155	20,660
	652113	Uniforms	240	700	700	780	780	780
	652114	Chemicals	22	30	30	50	50	50
	652115	Tools	45	276	276	300	300	300
	652116	Small Equipment	10,580	6,260	8,841	6,650	12,050	10,750
	652117	Janitorial Supplies	17,306	21,000	21,000	21,000	21,000	21,000
	652118	Operating Medical Supply	-	-	1,732	600	625	650
	652119	Food And Beverage	115,923	133,000	133,000	137,000	141,000	145,000
	652121	Computer Equip/Accessory	3,519	37,275	72,363	3,450	9,440	9,620
	652122	Computer Software/License	35,554	24,047	22,047	32,335	29,146	32,326
	652124	Safety Equipment	-	-	(800)	-	-	-
	652128	Operating Supplies - Charter S	5,309	19,458	32,258	30,410	31,243	32,101
	652129	Textbooks	24,042	70,000	31,992	30,750	31,519	32,465
	652130	Periodicals	-	-	150	150	150	150
	652139	School A La Carte Food	44,680	50,000	50,000	52,000	54,000	56,000
	652141	Trophies/Awards	13	-	-	150	150	150
	652145	Teacher Classroom Supply	11,592	11,599	10,699	10,610	10,610	10,610
	652199	Other Operating Mat & Supplies	4,710	13,154	20,149	12,250	12,300	12,350
	653105	Parking Lot Maintenance	2,100	-	-	300	100	100
	654101	Books Pubs Subscrpt & Membrshp	29	-	500	510	510	510
	654102	Wellness - Gym Memberships	(10)	-	-	-	-	-





## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
	655101	Training & Seminars	1,793	6,739	15,905	12,050	12,050	12,050
	655102	In-House Training	4,055	400	4,400	3,375	3,400	3,425
	664101	Equipment	153,491	77,822	232,502	-	159,500	13,500
	664102	Vehicles	-	750	1,250	-	30,231	61,660
	664501	Computer Software Intangible	-	7,000	10,250	8,079	8,079	29,810
	666101	Library Books	747	923	1,500	1,100	1,150	1,200
	666102	Scholastic Book Fair	4,383	3,100	-	-	-	-
	671100	Principal Expense - Debt	102,630	61,941	85,613	85,800	77,905	16,059
	672101	Debt Interest Expense	8,165	4,954	4,954	4,106	2,633	1,242
	699201	Restricted Fund Balance	-	-	457,915	457,915	457,915	457,915
	699301	Commmitted Fund Balance	-	-	68,748	216,436	138,181	138,181
	699901	Unassigned Fund Balance	-	990,056	1,205,171	1,643,257	1,398,363	1,378,755
<b>Grand Total Oasis Middle School:</b>			<b>\$ 5,974,313</b>	<b>\$ 7,001,321</b>	<b>\$ 8,034,807</b>	<b>\$ 8,352,457</b>	<b>\$ 8,223,642</b>	<b>\$ 8,070,671</b>



## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
Oasis High School	611110	Administrator/Principal Salary	\$ 161,415	\$ 173,171	\$ 223,171	\$ 262,280	\$ 262,280	\$ 262,280
	612120	Classroom Teacher Salary	1,648,474	1,755,393	1,755,393	1,730,289	1,749,313	1,749,313
	612130	Oth Certified Personnel Salary	229,445	238,288	188,288	149,159	149,159	149,159
	612150	Aides Salary	-	-	-	18,895	18,896	18,896
	612160	Other Support Personnel Salary	499,687	497,315	497,315	552,486	552,486	552,486
	613140	Substitue Teacher Salary/Wag	45,911	47,000	47,000	48,000	48,000	48,000
	614101	Overtime	1,732	1,018	1,018	800	950	950
	615101	Special Pay/Add Pay	144,809	152,347	152,347	146,520	146,520	146,520
	615107	Employee Recognition/Bonus	32,835	-	35,200	75,000	75,000	75,000
	621101	FICA Taxes	168,532	174,916	174,916	174,845	174,845	174,845
	621102	Medicare Taxes	39,414	40,906	40,906	40,886	40,886	40,886
	622110	Florida Retirement System(FRS)	196,687	220,644	220,644	229,802	229,802	229,802
	623101	Life,Health,Disability Insur	31,244	45,282	45,282	45,625	45,625	45,625
	623102	Self-Insured Health Plan	408,193	471,410	471,410	586,833	586,833	586,833
	623107	Opt Out Health Ins Subsidy	10,186	9,420	9,420	13,343	13,343	13,343
	624101	Workers Compensation	26,275	26,194	26,194	30,293	30,293	30,293
	624102	Unemployment	2,545	-	-	-	-	-
	624103	Leave Payout	47,416	-	-	-	-	-
	631304	Legal Services	52	-	-	1,500	1,500	1,500
	631312	Accounting & Auditing	17,784	21,550	30,392	38,940	40,077	41,248
	631399	Other Professional Services	82,392	68,969	72,444	79,000	82,043	84,146
	634107	Physicals - General	2,038	2,762	2,687	2,725	2,786	2,846
	634119	Employee Health Clinic Charges	504	513	513	525	535	550
	634120	Outside Services	4,971	4,950	27,322	26,032	26,082	26,132
	634123	Dual Enrollment Tuition	30,370	38,000	38,000	40,000	50,000	55,000
	634125	Athletics Coaches & Officials	62,957	74,000	74,000	72,000	72,000	72,000
	640101	Food And Mileage (City)	848	1,501	1,701	1,525	1,575	1,625
	640105	Travel Costs	7,123	6,341	8,646	9,041	9,131	9,153
	641101	Communication Service	1,928	1,938	1,938	2,500	2,600	2,700
	641102	Telephone Service	25,114	27,275	27,844	27,765	27,881	28,582
	641103	Telecommunication Service	159	100	-	50	50	50
	641104	Postage & Shipping	7,660	6,588	7,388	7,195	7,444	7,611
	643202	Electric	106,916	120,106	120,106	120,106	123,709	127,420
	643203	Water & Sewer	9,493	11,962	11,962	12,480	12,855	13,241
	643205	Propane Fuel	1,636	4,613	5,613	4,000	4,000	4,000
	644101	Building Rental/Leases	902,718	673,002	673,002	852,941	907,683	909,841





## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
	644102	Equipment Rental/Leases	2,291	800	800	468	468	468
	644103	Copy & Fax Machine Rent/Lease	12,590	18,267	10,783	10,783	10,783	10,783
	644199	Other Rentals/Leases	36	51	51	120	120	120
	645101	Insurance	66,546	83,446	83,446	70,096	72,199	74,365
	646102	Equip Repair/Maintenance	47,601	42,054	47,734	57,004	57,187	58,110
	646103	Building Maintenance	29,784	95,552	69,736	18,350	15,350	15,350
	646104	Diesel Fuel	24,580	28,000	22,997	27,500	28,325	29,175
	646106	Unleaded Fuel	273	330	330	460	463	470
	646108	Other Repairs & Maint.	-	1,000	1,000	2,500	2,500	2,500
	646300	Warranty/Maint/Service Plans	19,450	-	-	-	-	-
	647101	Printing	45	1,179	1,574	1,250	1,300	1,350
	648101	Advertising	315	611	1,516	850	875	900
	649102	Bank Fees	2,522	2,665	2,765	2,600	2,600	2,600
	649103	Various Fees	144,674	161,840	161,040	166,281	171,202	176,234
	649131	Wellness Prog - Rewards	3,226	-	25	-	-	-
	652101	Office Supplies	9,475	16,296	16,296	16,600	16,855	17,110
	652113	Uniforms	240	700	700	790	790	790
	652114	Chemicals	15	25	25	50	50	50
	652115	Tools	555	250	110	300	300	300
	652116	Small Equipment	17,442	8,610	4,234	18,121	36,953	40,821
	652117	Janitorial Supplies	15,093	20,000	20,000	21,000	21,000	21,000
	652118	Operating Medical Supply	-	-	831	600	625	650
	652119	Food And Beverage	116,606	134,000	128,000	119,500	123,500	127,500
	652121	Computer Equip/Accessory	70,649	25,726	81,484	4,900	40,000	35,100
	652122	Computer Software/License	58,718	48,000	54,700	63,908	68,858	72,828
	652125	Sod, Seed, Sand And Soil	-	-	1,664	-	-	-
	652128	Operating Supplies - Charter S	4,324	30,781	27,955	30,256	31,358	32,085
	652129	Textbooks	35,744	50,000	18,020	35,000	50,000	50,000
	652130	Periodicals	330	-	-	400	400	400
	652139	School A La Carte Food	51,625	55,000	55,000	58,000	60,000	62,000
	652141	Trophies/Awards	11	100	100	100	100	100
	652142	Athletic Equipment	-	-	10,600	10,000	15,000	10,000
	652145	Teacher Classroom Supply	9,274	9,532	9,832	9,852	9,852	9,852
	652199	Other Operating Mat & Supplies	6,704	5,613	13,474	9,700	15,200	15,700
	653105	Parking Lot Maintenance	5,390	-	-	300	100	100
	654101	Books Pubs Subscript & Membrshp	25	615	615	630	646	664



## FY 2019 - FY 2021 Proposed Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2020 Proposed	FY 2021 Proposed
	654102	Wellness - Gym Memberships	209	-	-	-	-	-
	655101	Training & Seminars	9,222	12,251	11,244	13,550	13,550	13,550
	655102	In-House Training	3,388	359	3,359	2,375	2,400	2,425
	662601	Improvements Other Than Bldgs	-	2,500	2,500	-	-	-
	664101	Equipment	47,109	21,250	750	-	204,000	331,500
	664102	Vehicles	-	750	1,250	-	26,430	53,912
	664501	Computer Software Intangible	-	7,000	9,900	7,059	7,059	28,790
	671100	Principal Expense - Debt	60,073	52,945	52,945	54,394	55,656	14,039
	672101	Debt Interest Expense	6,227	4,235	4,235	3,590	2,302	1,086
	699201	Restricted Fund Balance	-	-	407,489	407,489	407,489	407,489
	699301	Committed Fund Balance	-	-	300,000	302,698	117,698	117,698
	699401	Assigned Fund Balance	-	-	-	641,438	-	-
	699901	Unassigned Fund Balance	-	292,875	866,120	-	163,077	-
	<b>Grand Total Oasis High School:</b>		<b>\$ 5,841,844</b>	<b>\$ 6,152,682</b>	<b>\$ 7,499,291</b>	<b>\$ 7,594,243</b>	<b>\$ 7,350,802</b>	<b>\$ 7,351,840</b>
	<b>Grand Total All Schools:</b>		<b>\$ 23,889,776</b>	<b>\$ 30,964,571</b>	<b>\$ 31,974,683</b>	<b>\$ 33,169,645</b>	<b>\$ 32,513,056</b>	<b>\$ 31,884,557</b>