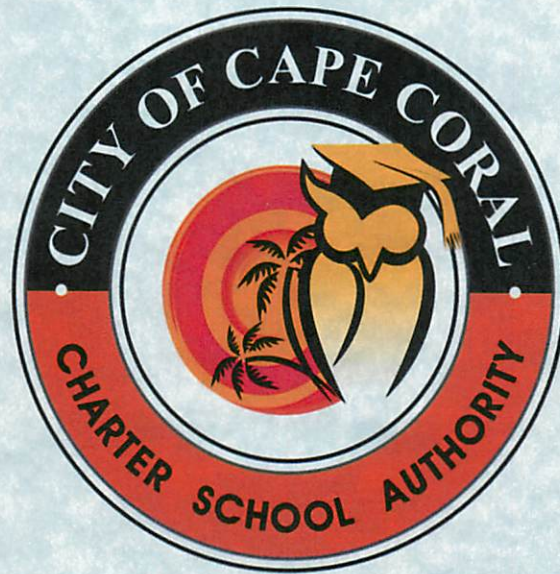


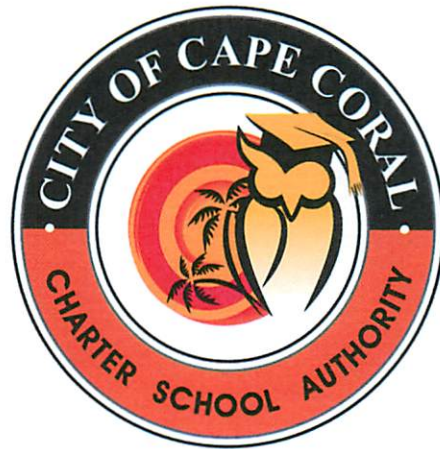
**City of Cape Coral  
Charter School Authority**



**Fiscal Years 2020-2022  
Proposed  
Operating Budget**



**City of Cape Coral  
Charter School Authority's  
FY 2020 - FY2022  
Proposed Operating Budget**



**Governing Board:**

**Michael Campbell, Chairperson  
Tami Traiger, Vice Chairperson  
Angela Ticich, Board Member  
Vanessa Metzger, Board Member  
Guido Minaya, Board Member  
Robert Miniaci, Parent Representative  
Susan Mitchell, Board Member  
Jennifer Nelson, District 4, City Council Member Liaison**

**Dolores D. Menendez, City Attorney, City of Cape Coral  
Mark Moriarty, Assistant City Attorney, City of Cape Coral**

**Prepared by Mary Anne Moniz, Charter School Authority Business Manager  
under the direction of Jacquelin Collins, Superintendent**

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## **“PARTNERING FOR EXCELLENCE”**

Our schools will be a community – nurturing system that will optimize learning through teaching and parental involvement. To that end, partnerships will be established:

- Between the classroom teacher and the students that model the qualities of good character, and allow collaboration throughout the learning process to achieve academic success, and celebrate accomplishments together.
- Between the parents and school personnel that promote open communication, encourages a sense of teamwork and cooperation, and develops the concept of true community support of education.
- Between colleagues, in order to establish a school learning community that applies proven effective classroom learning strategies and management practices that increase student achievement, and creates a positive collegial atmosphere.
- Among students so that all feel safe, comfortable, and accepted, and where students encourage each other, work and play with each other, and support each other's interests and learning.
- Between administrators and teachers, where professionalism and personal integrity promotes shared decision-making, empowerment, and the uplifting of staff as they undertake the most important mission of all: creating successful students.

## BUDGET SUMMARY & HIGHLIGHTS

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## BUDGET SUMMARY & HIGHLIGHTS

Presented for your consideration is the FY 2020-2022 Proposed Operating Budget for the City of Cape Coral Charter School Authority. This is the third consecutive year that the Charter Schools have budgeted in a three year rolling format which will allow for better planning and consideration for future financial decisions and succession of our schools. While a three year budget is presented throughout this document, it should be noted that the Charter School Governing Board will only be asked to approve the Proposed Operating Budget for FY 2020.

The FY 2020-2022 Proposed Rolling Budget was prepared by the Charter School Business Manager, under the direction of the Superintendent, with the involvement of the school principals and internal departments.

A Budget Workshop was held on April 11, 2019 which involved a thorough discussion of the system's current and long-term financial needs allowing decisions to be made in order to present a balanced budget. The budget serves as a financial and operational plan that demonstrates how the system intends to allocate its resources. The budget process is subject to continuous improvement as our system strives to meet the needs of students and the ever changing environment. All those involved are dedicated to ensuring that all available resources are used effectively to benefit our student population and enhance programs through continuous enrichment, as well as support our staff members.

The total FY 2020 Proposed Operating Budget of \$33,032,141 supports the four individual schools, as well as the Authority's Administration functions respectively. As of FY2020, the two Voluntary Pre-Kindergarten Programs will no longer be serviced by our systems. VPK seating is expected to be filled with full time equivalent (FTE) students and funding from the Florida Education Finance Program (FEFP).

The FY 2020 Proposed Operating Budget represents a decrease of \$1,440,195 or 4.18% over the previous year's first Amended Operating Budget.

The current proposed operating revenue is estimated at \$25,731,109 and current Fund Balance totals \$7,301,032. Fund Balance comprises of Restricted Fund Balance of \$1,697,980 associated with the FY 2018 Discretionary Capital, \$233,289 in Committed Fund Balance associated with the remaining balance of the Safety Initiatives approved in FY 2019, \$747,647 in Assigned Balances, and \$4,622,116 in Unassigned Balances.

Revenues have increased by \$1,619,155 or 6.72% overall. Fund Balance reflects a decrease of \$989,730 or -11.94%.

Expenditures were developed using a zero-based budget approach, previous year actual performance with necessary modifications, as well as a 2.5-3.0% increase assumption where necessary. Greater detail will be provided throughout this document relating to the various methods used.

The current proposed operating expenditures total \$25,854,193 excluding \$7,177,948 in Reserves. Expenditures reflect a decrease of \$1,317,111 or -4.85% when compared to the first FY 2019 Amended Budget. This is primarily due to the \$1.2 million dollars approved for the air conditioning units.

Capital Outlay funding totals \$102,140 and is requested primarily for a new electric gate at Christa McAuliffe, a new hot water tank at Oasis Middle School, and a new IT Server for all schools. Due to procurement timing, the two new buses and Oasis High School Chiller were removed from FY 2020 and requested for approval by the Governing Board to be purchased in FY 2019 from reserves. Additional detail can be found in the Capital Asset Improvement appendices of this document as well as a list of capital items included in the FY 2020 Proposed Operating Budget.

In summary, current budgeted revenues of \$25,731,109 will not meet the current expenditure needs of \$25,854,193; therefore, the use of \$123,084 in existing fund balance to support this budget is anticipated. While expenditures have been reduced in FY 2020 by \$134,432 over the previous year, the driving force for the use of fund balance is primarily associated with increased personnel and operating costs. We must continue to search for ways to increase our revenue streams in order to maintain our system.

Through Budget Workshop discussions and Staff Meetings, the Cape Coral Charter School Authority feels that the FY 2019-2020 Proposed Operating Budget enables and supports our educational mission and strategic plan, while recognizing our financial means. Therefore, it is requested that the Governing Board provide its approval of the FY 2019-2020 Proposed Operating Budget.

Below is a table summarizing the FY 2019-2020 Proposed Operating Budget as presented:

**City of Cape Coral Charter School Authority  
FY 2019-2020 Proposed Operating Budget**

<b>Revenues/Sources</b>	<b>FY 2020 Proposed</b>	<b>Expenditures/Uses</b>	<b>FY 2020 Proposed</b>
Restricted Balances	\$ 1,697,980	Restricted Fund Balance	\$ 1,697,980
Committed Balances	233,289	Committed Fund Balance	233,289
Assigned Balances	747,647	Assigned Fund Balance	-
Unassigned Balances	4,622,116	Unassigned Fund Balance	5,246,679
<b>Total Balance Forward:</b>	<b>\$ 7,301,032</b>	<b>Total Reserves:</b>	<b>\$ 7,177,948</b>
Intergovernmental	\$ 22,836,978	Personnel	\$ 17,605,069
Public Educ. Capital Outlay	1,695,185	Operating	7,798,125
Charges for Service	778,535	Capital Outlay	102,140
Miscellaneous	270,707	Debt Service	348,859
Transfers In	149,704		
<b>Total by Category:</b>	<b>\$ 25,731,109</b>	<b>Total by Category:</b>	<b>\$ 25,854,193</b>
<b>Total Sources:</b>	<b>\$ 33,032,141</b>	<b>Total Uses:</b>	<b>\$ 33,032,141</b>



## **ENROLLMENT**

As a Municipal Charter School, our major revenue source is Florida Education Finance Program (FEFP). This program provides funding based on a weighted average of student enrollment; for this reason, it is important to maximize the number of students enrolled in our system while adhering to class size limitations imposed by the State of Florida.

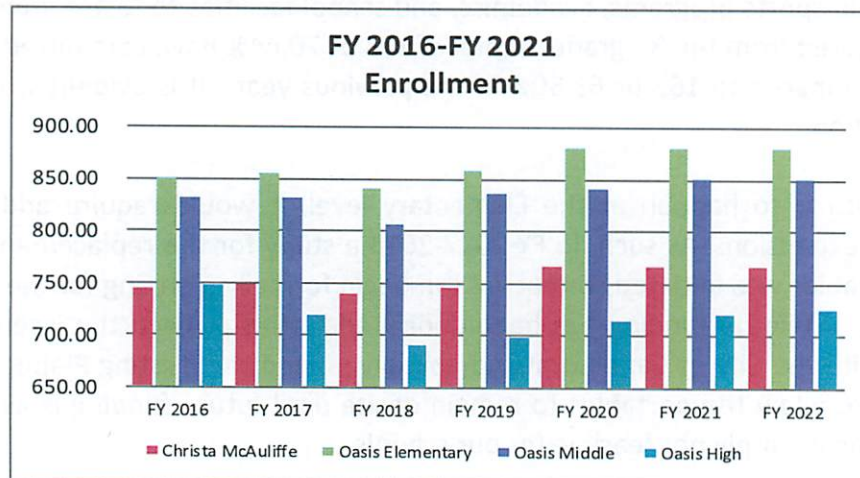
Enrollment numbers have tapered off at both Oasis Elementary and Christa McAuliffe Elementary Charter Schools due to them reaching full enrollment capacity. However, with the closing of the Voluntary Pre-Kindergarten Programs, both elementary schools are expected to increase enrollment numbers by at least 20 full time equivalents (FTE's) each. The Middle School has done an excellent job in maintaining enrollment numbers but remained slightly under target last fiscal year.

While our schools have built a solid reputation in the community, the high school continues to seek offerings in sports programs, academics, and school facilities to foster growth. Of the 274 students promoted from the 8<sup>th</sup> grade, a total of 193 or 70.44% have committed to attend Oasis High School compared to 167 or 63.50% in the previous year. It is evident we are heading in the right direction.

If future growth is to happen at the Elementary level, it would require additional facilities and/or future expansion. As such, in FY 2017-2018 a study for the replacement of the Christa McAuliffe portables was initiated so that we can begin formally planning for the replacement of the portables. While no funding has been dedicated to this project, the intention is to work side-by-side with the City of Cape Coral and possibly amend the existing Planned Development Project (PDP) to allow the portables to remain onsite until future funding is available. Issuing debt at this time is simply not feasible for our schools.

The following table illustrates the history of the school system's enrollment and growth over the last few years:

FY 2016 - FY 2022							
Enrollment							
School (FTE)	FY 2016 Actual	FY 2017 Actual	FY 2018 at Close	FY 2019 at Close	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Christa McAuliffe	743.65	748.51	740.00	745.57	766.00	766.00	766.00
Oasis Elementary	850.02	855.17	840.00	857.23	880.00	880.00	880.00
Oasis Middle	830.89	831.06	806.00	835.76	840.00	850.00	850.00
Oasis High	746.61	718.62	690.00	698.57	715.00	720.00	725.00
<b>Total:</b>	<b>3,171.17</b>	<b>3,153.36</b>	<b>3,076.00</b>	<b>3,137.13</b>	<b>3,201.00</b>	<b>3,216.00</b>	<b>3,221.00</b>
VPK (FTE)	40.00	40.00	40.00	40.00	-	-	-
<b>Total (with VPK):</b>	<b>3,211.17</b>	<b>3,193.36</b>	<b>3,116.00</b>	<b>3,177.13</b>	<b>3,201.00</b>	<b>3,216.00</b>	<b>3,221.00</b>



Does not include VPK numbers.

## REVENUES

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## REVENUES

The Charter Schools rely on limited revenue sources to finance education, operations and construction activities. These sources include Intergovernmental which are State Shared funds, Public Education Capital Outlay, Charges for Services, and Miscellaneous Revenues.

While there are several methods for forecasting revenues, most of the projections presented in the FY 2020–FY 2022 Proposed Budgets are based upon the use of trend analysis and expert judgment. Although some basic assumptions are being made, each revenue source has been examined to ensure the specific factors that influence it have been recognized and utilized.

Trend analysis relies on history to project the future. For example, revenues associated with enrollment may be found to have increased an average of three percent annually for the last five years in constant dollars. Trend analysis would extend the three percent growth rate into the future.

Expert judgment may rely on the ability of the Department of Education or the Lee County School District. For instance, the full-time equivalent allowance may increase or decrease beyond levels seen in past years.

All major revenue categories (State Shared Revenues) are budgeted at 95% in accordance with the City of Cape Coral Financial Management Policies. The major revenue sources are primarily funded through the Florida Education Funding Program (FEFP) and the Public Education Capital Outlay (PECO) Fund. Both of these programs provide funding based on student enrollment; therefore, it is important to maximize the number of students enrolled in our system while adhering to class size limitations imposed by the State of Florida.

As required by the Department of Education, the Authority provides student population projections to The School Board of Lee County. This projection is provided prior to the legislative session where the education budget and requirements are determined.

Presented is a balanced budget based on the assumption of \$25.7 million in revenue which excludes \$7.3 million in Fund Balance (Cash). While we have not yet received final funding for the Florida Education Finance Program (FEFP), we are able to make general assumptions based on the outcome of the 2019 Legislature. For instance, FEFP revenues are currently estimated using an increase of \$243 to student base. However, it should be noted that Safe School funding is a component of FEFP dollars; therefore, Safe School dollars are embedded in this number. Once again, Safe School funding will be used to offset the City of Cape Coral School Resource Officers; therefore, FEFP estimates may be adjusted when the Adopted Budget is presented.

Public Education Capital Outlay (PECO) is presented using an estimate of \$1,695,185. For the 2019-2020 fiscal year, Charter School Capital Outlay Funding consists of funds appropriated in the General Appropriations Act. As outlined in House Bill 7055, "Beginning in fiscal year 2019-2020, funding shall consist of state funds when such funds are appropriated in the General Appropriations Act and revenue resulting from the discretionary millage authorized in s. 1011.71 (2) if the amount of state funds appropriated for charter school capital outlay in any fiscal year is less than the average charter school capital outlay funds per unweighted full-time equivalent student for the 2018-2019 fiscal year, multiplied by the estimated number of charter school students for the applicable fiscal year, and adjusted by changes in the Consumer Price Index issued by the U.S. Department of Labor from the previous fiscal year."

In FY 2020, a total of \$158,209,945 has been allocated to all Charter Schools which reflects an estimated increase of \$13 million over previous year. This funding is also based on the total number of qualifying Charter Schools, enrollment, gross receipts of taxes, and bond options.

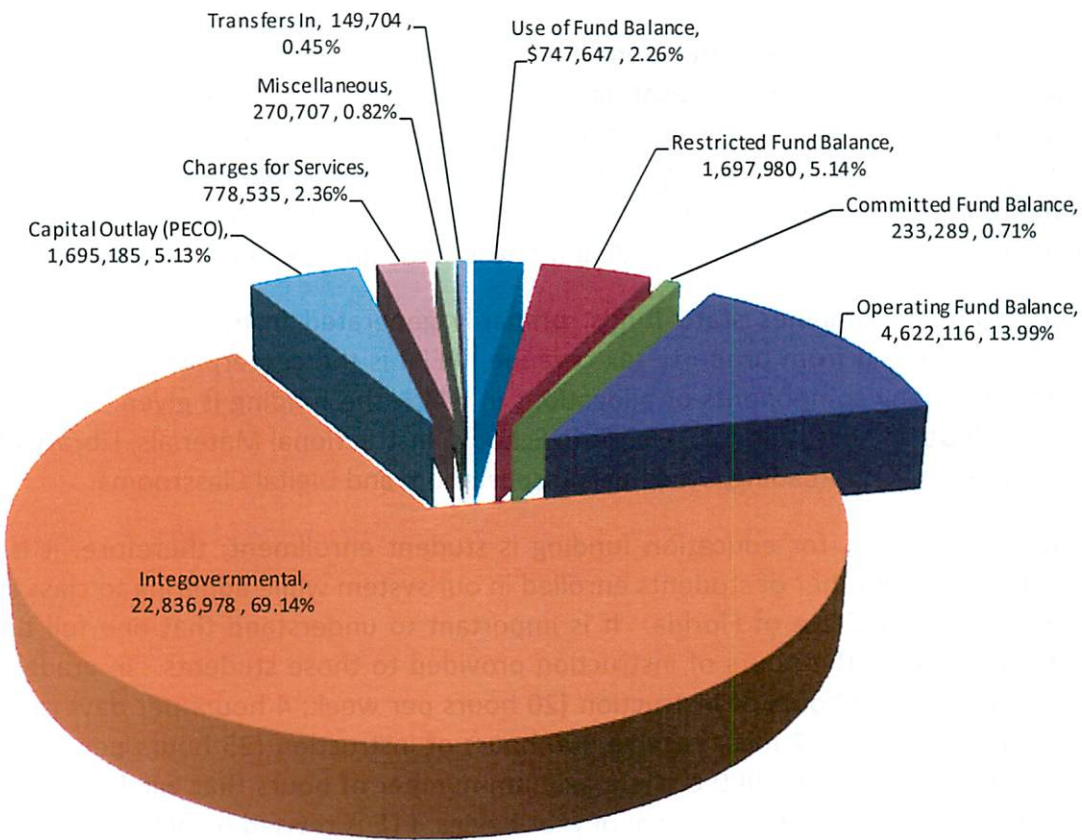
The following tables and graphs are intended to provide a summary of revenue categories only. Detailed information regarding each can be found in the following section with specific account strings located in the Appendices section of this document.

#### REVENUE CATEGORIES

Revenues/Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Restricted Balances	\$ -	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980
Committed Balances	-	778,490	233,289	233,289	233,289	233,289
Assigned Balances	-	1,876,671	2,349,317	747,647	990,538	1,868,466
Unassigned Balances	-	3,937,621	5,369,763	4,622,116	5,151,404	5,541,994
<b>Total Balance Forward:</b>	<b>\$ -</b>	<b>\$ 8,290,762</b>	<b>\$ 9,650,349</b>	<b>\$ 7,301,032</b>	<b>\$ 8,073,211</b>	<b>\$ 9,341,729</b>
<b>Estimated Revenue:</b>						
Intergovernmental	\$ 24,610,013	\$ 21,579,721	\$ 22,050,329	\$ 22,836,978	\$ 23,149,803	\$ 23,466,141
Public Education Capital Outlay (PECO)	640,926	1,515,652	1,695,185	1,695,185	1,695,185	1,695,185
Charges for Service	578,577	650,000	647,300	778,535	790,205	802,148
Misc. Revenues	486,386	154,529	211,707	270,707	242,887	244,689
Transfers In	(800,000)	-	217,466	149,704	150,703	152,423
<b>Total Estimated Revenues:</b>	<b>\$ 25,515,902</b>	<b>\$ 23,899,902</b>	<b>\$ 24,821,987</b>	<b>\$ 25,731,109</b>	<b>\$ 26,028,783</b>	<b>\$ 26,360,586</b>
<b>Total Sources:</b>	<b>\$ 25,515,902</b>	<b>\$ 32,190,664</b>	<b>\$ 34,472,336</b>	<b>\$ 33,032,141</b>	<b>\$ 34,101,994</b>	<b>\$ 35,702,315</b>

The Charter School Authority has several revenue sources, each representing a different percentage of total revenues:

**Sources**  
**Where the Money Comes From**  
**FY 2019-20 Proposed for All Schools**



## **INTERGOVERNMENTAL REVENUE**

Intergovernmental revenue consists of monies that flow from the federal government to state and local governments, and from state to local governments. They can include grants, shared taxes and contingent loans and advances. The following comprise our system's intergovernmental sources:

### **Florida Education Finance Program (FEFP)**

In 1973, the Florida Legislature enacted the Florida Education Finance Program (FEFP) as its method for funding public education. This would guarantee to each student the availability of programs and services appropriate to his or her educational needs which are substantially equal to that available to any similar student notwithstanding geographic differences and varying local economic factors. Although this program has changed over the years, FEFP is known as a national model for funding fairness and equity in education.

FEFP Funding combines state funds, primarily generated from sales tax revenue, and local funds, generated from property tax revenue. FEFP is the centerpiece of the total funding but there are many components or allocations in which the funding is given. For example, dollars may include an allocation for: ESE, Safe Schools, Instructional Materials, Library Materials, High Cost Science, K-12 Reading, Student Transportation, and Digital Classrooms.

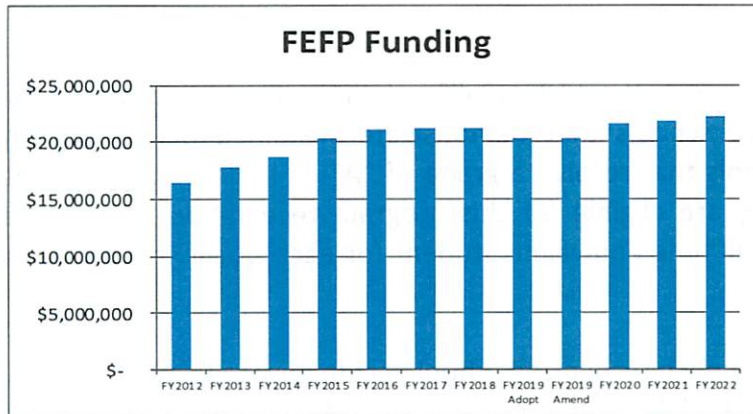
The primary basis for education funding is student enrollment; therefore, it is important to maximize the number of students enrolled in our system while adhering to class size limitations imposed by the State of Florida. It is important to understand that one full time equivalent (FTE) represents the hours of instruction provided to those students. In grades K-3, students must receive 720 hours of instruction (20 hours per week; 4 hours per day) to equal one FTE. Student's grades 4-12 must receive 900 hours of instruction (25 hours per week; 5 hours per day) to equal one FTE. 900 is the maximum number of hours that will be funded per student for the school year. Once the school year begins, FTE is revised by actual counts of students in October and February.

The Base Student Allocation (BSA) is the amount of money allocated to each FTE enrolled. For budgeting purposes we use the previous year's BSA and adjust it based on the result of Legislative Sessions.

As required by the Department of Education, the charter schools provide student population projections to The School Board of Lee County. This projection is provided prior to the legislative session where the education budget and requirements are determined.

The FY 2019-2020 Proposed Operating Budget is estimated using an increase of \$243.00 per FTE as approved during the Legislative Sessions. FY 2021 and FY 2022 are calculated using an average increase of \$100.00 per full time equivalent (FTE).





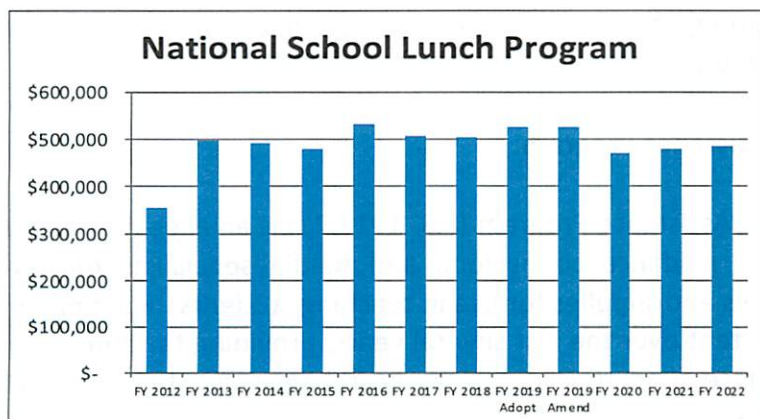
Fiscal Year	Amount
FY 2012 Actual	\$ 16,431,439
FY 2013 Actual	17,835,168
FY 2014 Actual	18,780,670
FY 2015 Actual	20,355,976
FY 2016 Actual	21,156,371
FY 2017 Actual	21,204,909
FY 2018 Actual	21,192,427
FY 2019 Adopted	20,416,594
FY 2019 Amended	20,392,009
FY 2020 Proposed	21,586,458
FY 2021 Proposed	21,891,977
FY 2022 Proposed	22,198,922

As noted above, FEFP Funding has several components embedded into the allocation including Safe Schools, Instructional Media Materials, Digital Classrooms, Student Transportation, and K-12 Reading to name a few.

### National School Lunch Program

While our student population is projected to increase by 23.87 students, applications for the National School Lunch Program (NSLP) are not yet completed by parents or the Food Services Department for the FY 2019-2020 school year. In FY 2019, the National Lunch School Program serviced over one-third of our student population or 39%. This increase is primarily due to Hurricane Irma in which there were more families qualified for free lunch due to Hurricane Irma.

The Food Services Group continues to experience many challenges with restrictive foods and continues to expand menu options to offer healthy selections while remaining in compliance. Due to the increased costs of goods and benefits, we continue to monitor revenues closely as this program is not meant to be subsidized.



Fiscal Year	Amount
FY 2012 Actual	\$ 356,999
FY 2013 Actual	499,699
FY 2014 Actual	491,037
FY 2015 Actual	480,896
FY 2016 Actual	531,777
FY 2017 Actual	507,345
FY 2018 Actual	639,407
FY 2019 Adopt	527,000
FY 2019 Amend	527,000
FY 2020 Proposed	471,570
FY 2021 Proposed	478,746
FY 2022 Proposed	485,928

## **School Recognition Funds "A" Money**

The School Recognition program recognizes the high quality of many Florida schools. The program provides financial awards to schools that demonstrate sustained or significantly improved student performance. Schools that receive a grade of "A" or improve at least one performance grade or rating category are eligible for this program recognition. Funds are awarded in the amount of \$100 per full time equivalent student for each qualifying school by the Commissioner of Schools.

Both staff and school advisory council at each recognized school decide how to use the financial award. An agreement must be reached by February 1, or the awards must be equally distributed to all classroom teachers currently teaching in the school. Awards are determined after school grades are finalized.

Per statute, schools must use their awards for one or any combination of the following:

- Nonrecurring faculty and staff bonuses;
- Nonrecurring expenditures for educational equipment and materials; or
- Temporary personnel to assist in maintaining or improving student performance.

Our schools have made great strides over the years and our success in school recognition is made possible by the continued dedication and hard work of our educators and staff. This funding is typically announced in the month of March and is part of the Budget Amendment process. Since we do not know which schools qualify or what the amount will be, this funding source is not included in the FY 2018-2019 Proposed Budget at this time and will be included as part of the formal budget amendment process.

## **Voluntary Pre-Kindergarten (VPK)**

For our schools, the Voluntary Pre-Kindergarten Program has proved to be of great value to families who have student siblings entering our elementary schools. In addition, many of our kindergarten students transition from this program. Thorough discussions were held between the Principals and Superintendent regarding this program and it was decided that FY 2018-2019 would be the final year for this program offering.

## **Florida Teacher's Classroom Supply Assistance Program**

The Florida Teacher's Classroom Supply Assistance Program (F.S. 1012.71) is an allocation to be used by full-time classroom teachers, guidance counselors, and media specialists for the reimbursement of instructional materials and supplies for use in teaching students. Funding for this program has remained fairly consistent over the last several years, providing teachers with approximately \$260 for materials. Once funding is determined and received, teachers will receive the allocated amount in their payroll checks with no tax implications.

Teachers must sign a form acknowledging that the funds are for the sole purpose of purchasing classroom materials and supplies. In addition, they must submit original receipt documentation to their respective schools for record retention for a period of four years. Revenues associated with the Florida Teacher's Classroom Supply Assistance Program has been budgeted at \$55,431 which is the same level as FY 2018-19 and will be incorporated as part of the budget amendment process should the amount differ.

#### **ESEA Title II-A**

Title II-A is administered by the Department of Grants and Program Development within the Lee County School District. ESEA Title II-A is a federal-through-state grant which provides funding for teacher and principal professional development activities. Each school is allocated an amount based on student enrollment on the tenth day of school.

Eligible staff members are principals, assistant principals, and instructional staff, such as teachers and educational paraprofessionals and cannot be used to pay for training non-instructional support staff or non-employees. Training must support a core subject such as English, history, foreign languages, etc.

Schools must submit a project plan outlining the proposed use of grant funds and can only be used for such. The FY 2018-2019 budget is currently estimated at \$72,157 which is level funded in FY 2019-2020 and will be adjusted as needed through the budget amendment process. It should also be noted that if this funding is not utilized in the fiscal year awarded, it must be returned to the school district.

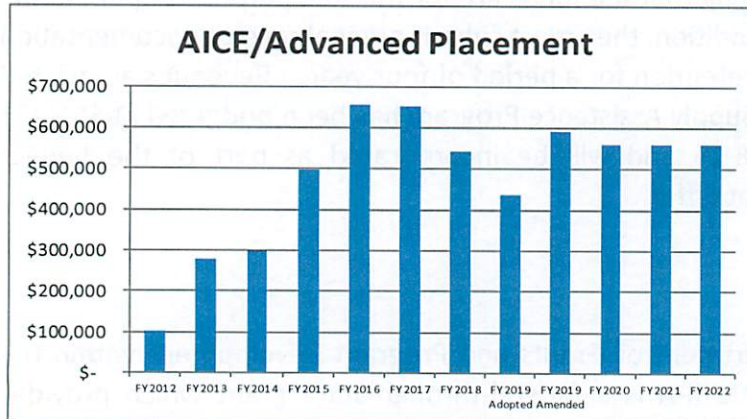
#### **Cambridge Advanced International Certificate of Education (AICE)/Advanced Placement AP**

The Advanced International Certificate of Education Program is an international curriculum and examination program. Florida's public colleges and universities provide college credit for successfully passed exams. This program allows students to earn an advanced diploma to boost their college application. Students could potentially get college credit or place out of introduction courses as a freshman. An AICE diploma also qualifies students for the Florida Bright Futures Scholarship.

The difference between the Advanced Placement Program (AP) is that AP provides college credit for completed AP exams, and AICE provides the opportunity to earn an international diploma.

In FY 2015-2016, revenues far exceeded the original estimate of \$496,242 coming in at \$653,214, a total of \$156,972 higher than expected. In FY2016-2017 this program brought in \$651,050. While the High School feels this amount may decrease in FY 2017-2018, it is estimated at the same amount using 95% of the FY 2016-2017 actuals.





Fiscal Year	Amount
FY 2012 Actual	\$ 99,934
FY 2013 Actual	277,749
FY 2014 Actual	299,163
FY 2015 Actual	496,242
FY 2016 Actual	653,214
FY 2017 Actual	651,050
FY 2018 Actual	565,492
FY 2019 Adopted	436,000
FY 2019 Amended	589,701
FY 2020 Proposed	560,216
FY 2021 Proposed	560,216
FY 2022 Proposed	560,216

## PUBLIC EDUCATION CAPITAL OUTLAY (PECO)

Public Education Capital Outlay (PECO) funding is the second largest source of the Cape Coral Charter School Authority's revenues and is funded from the State. This funding source is presented using an estimate of \$1,515,652 which is an increase of \$900,363 or 146.33% over previous year. House Bill 7055 allocated a total of \$145,286,200 to Charter Schools which reflects a \$95,286,200 increase over previous year. There are also several contributing factors in determining the final funding levels to include: student counts, the number of qualifying charter schools, bonding, and gross tax receipts.

Section 1013.62, Florida Statutes (F.S.), establishes the eligibility criteria for charter school capital outlay funding, specifies the purposes for which funds may be expended, and directs the Commissioner of Education to establish procedures for the approval of capital outlay plans. Capital outlay plans are completed by the Business Manager based on these criteria and submitted to the Florida Department of Education.

Funding is typically distributed monthly occurring on the fourth Thursday of each month. Distributions vary as allocations are recalculated during the fiscal year to reflect revised student enrollment data and qualifying charter schools.

### Eligibility Criteria to Receive Charter School Capital Outlay Funds, Section 1011.71(2).

To be eligible to receive capital outlay funds, a charter school must meet at least one of the following criteria:

- Have been in operation for two or more years;
- Be governed by a governing board established in the state for two or more years that operates both charter schools and conversion charter schools within the state;
- Be an expanded feeder chain of a charter school within the same school district that is currently receiving charter school capital outlay funds;
- Have been accredited by a regional accrediting association as defined by State Board of Education rule; or



- Serve students in facilities that are provided by a business partner for a charter school-in-the-workplace pursuant to section 1002.33(15)(b), F.S.

In addition to the above criteria, a charter school must meet all of the following criteria to receive capital outlay funds:

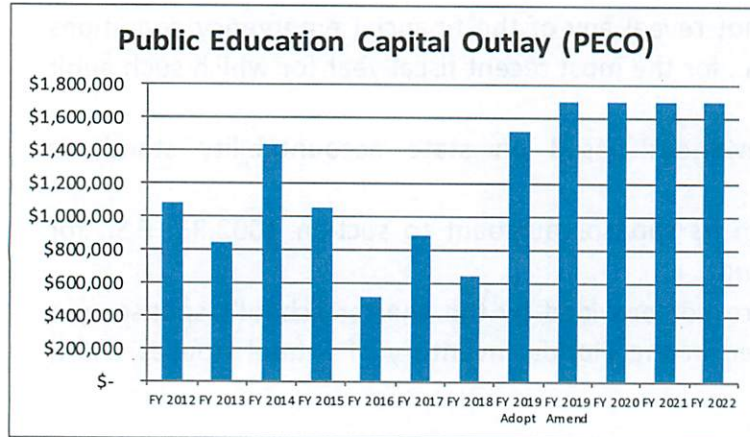
- Have an annual audit that does not reveal any of the financial emergency conditions provided in section 218.503(1), F.S., for the most recent fiscal year for which such audit results are available;
- Have satisfactory student achievement based on state accountability standards applicable to the charter school;
- Have received final approval from its sponsor pursuant to section 1002.33, F.S., for operation during that fiscal year; and
- Serve students in facilities that are not provided by the charter school's sponsor (an educational facility that is included in the Florida Inventory of School Houses (FISH) would not be eligible).

**Authorized Purposes for the Use of Charter School Capital Outlay Funds, Sect. 1013.62(4), F.S.**

A charter school's governing body may use charter school capital outlay funds for the following purposes:

- Purchase of real property.
- The construction of school facilities.
- The purchase, lease-purchase or lease of permanent or relocatable school facilities.
- The purchase of vehicles to transport students to and from the charter school.
- The renovation, repair and/or maintenance of school facilities that the charter school owns or is purchasing through a lease-purchase or long-term lease of five years or longer.
- The payment of the cost of premiums for property and casualty insurance necessary to insure the school facilities.
- The purchase, lease-purchase or lease of driver's education vehicles; motor vehicles used for maintenance or operation of plants and equipment, security vehicles; or vehicles used in storing or distributing materials and equipment.
- The purchase, lease-purchase or lease of computer and device hardware and operating system software necessary for gaining access to or enhancing the use of electronic and digital instructional content and resources; and enterprise resource software applications that are classified as capital assets in accordance with definitions of the Governmental Accounting Standards Board. The software application must have a useful life of at least five years and be used to support school-wide administration or state-mandated reporting requirements. Enterprise resource software may be acquired by annual license fees, maintenance fees or lease agreement.
- The payment of the cost of the opening day collection for the library media center of a new school.

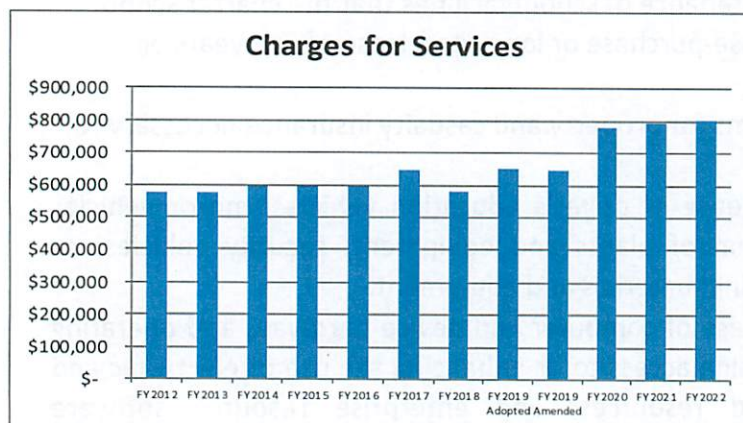
The Public Education Capital Outlay (PECO) dollars are used to offset the debt service on the Charter School buildings which is projected at \$3.0 million in FY2019-20. As you can see, the funding estimated of \$1,695,185 does not fulfill our annual debt obligations forcing the use of other revenue sources to cover these costs.



Fiscal Year	Amount
FY 2012 Actual	\$ 1,078,301
FY 2013 Actual	840,073
FY 2014 Actual	1,434,050
FY 2015 Actual	1,052,576
FY 2016 Actual	516,451
FY 2017 Actual	887,939
FY 2018 Actual	640,926
FY 2019 Adopted	1,515,652
FY 2019 Amended	1,695,185
FY 2020 Proposed	1,695,185
FY 2021 Proposed	1,695,185
FY 2022 Proposed	1,695,185

## CHARGES FOR SERVICES

Charges for Services are those revenues that are charged for activities such as student lunches, bus rentals, and facility rentals. All fees charged are reviewed on an annual basis and updated accordingly. These costs are reviewed annually to ensure capturing costs as accurately as possible.

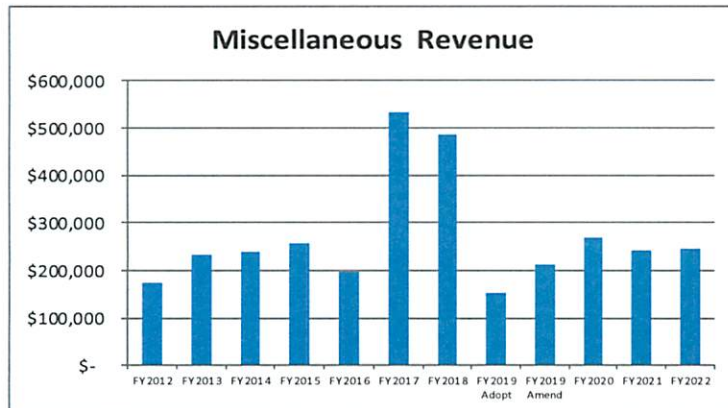


Fiscal Year	Amount
FY 2012 Actual	\$ 576,029
FY 2013 Actual	575,303
FY 2014 Actual	596,881
FY 2015 Actual	594,295
FY 2016 Actual	597,572
FY 2017 Actual	644,077
FY 2018 Actual	578,577
FY 2019 Adopted	650,000
FY 2019 Amended	647,300
FY 2020 Proposed	778,535
FY 2021 Proposed	790,205
FY 2022 Proposed	802,148

## MISCELLANEOUS REVENUE

All other revenues including Short Term Investment Income, Contributions/Donations, Other Miscellaneous Revenue, Reimbursable Revenue, Blue Cross/Blue Shield Health Rebate, Wellness Fair Payouts and Scholastic Book Fair dollars are captured in this category. Funding associated with the FY 2015-2016 does not include the Blue Cross/Blue Shield Rebate dollars as these were held by the City to help offset some of the cost associated with the 2-month self-insured health plan requirement. It should also be noted that since we have gone with a self-insured health plan we no longer receive this rebate.

In FY 2017 the City of Cape Coral City Council awarded the Charter Schools \$100,000 to be used for capital improvements. In addition, we were awarded approximately \$265,000 for technology upgrades through the E-Rate Program.



Fiscal Year	Amount
FY 2012 Actual	\$ 174,701
FY 2013 Actual	234,863
FY 2014 Actual	240,270
FY 2015 Actual	257,448
FY 2016 Actual	198,478
FY 2017 Actual	534,308
FY 2018 Actual	486,386
FY 2019 Adopted	154,529
FY 2019 Amended	211,707
FY 2020 Proposed	270,707
FY 2021 Proposed	242,887
FY 2022 Proposed	244,689

FY 2017 Charter Schools received \$100k from City as well as estimated \$265k from E-Rate Reimbursement

## **OTHER**

### **Lee County School District and Discretionary Capital Improvement Millage (DCIM)**

House Bill 7069 proved to be a win for our schools in FY 2018. Although we received a total of \$1,697,980, the City has directed the schools to set it aside in the event it must be returned. These dollars have been set aside in Restricted Fund Balance where they cannot be touched.

FY 2019 legislative efforts announced that we will continue to receive an estimated \$1.5 million which is combined with our Public Education Capital Outlay dollars. Our schools will not receive both. FY 2019 funding will be adjusted pursuant to the Consumer Price Index which is issued by the United States Department of Labor. Funding will come from two sources: 1) state funds; and, 2) the millage. If the state appropriates the entire amount, funds from the millage will not be used. If the state does not fund the entire amount, the local district will need to make up the difference from the millage collected.



## EXPENDITURES

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## EXPENDITURES

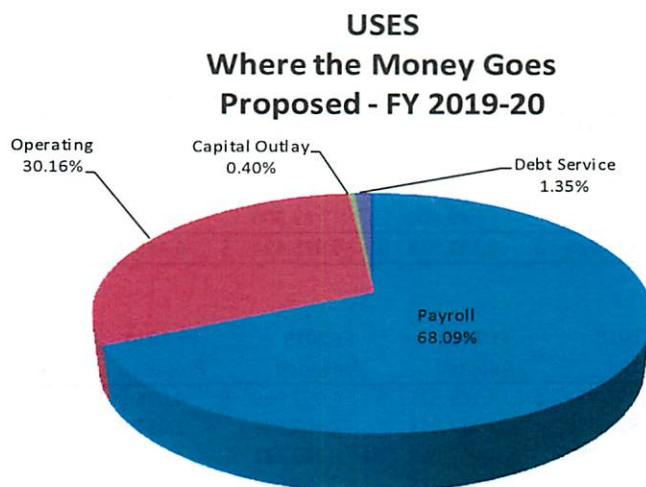
The FY 2019-2020 Proposed Operating Budget is \$33,032,141 and includes \$17,605,069 in Personnel expenditures, \$7,798,125 in Operating expenditures, and \$7,177,9489 in Reserves.

Capital Outlay expenditures account for \$102,140 which reflects a reduction of \$1,366,319 over the last fiscal year budget amendment. The reason for this reduction is primarily associated with the replacement of air conditioning units carried into FY 2019 as well as the \$327k expended in safety initiatives requested by the City of Cape Coral.

Debt Service is budgeted at \$348,859 and is related to the bus lease. It should be noted that those schools that participated in the chromebook lease plan to purchase them in FY 2020. Debt schedules reflect that our busses will be paid in full in FY 2021 and our expectation is to begin replacing and adding to our fleet beginning with two buses in FY 2020.

The following table provides a summary of the budget on an expenditure category basis for all schools respectively:

Expenditures/Uses	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Restricted Fund Balance	\$ -	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980
Committed Fund Balance	-	778,490	233,289	233,289	233,289	233,289
Assigned Fund Balance	-	400,953	-	-	-	-
Unassigned Fund Balance	-	3,536,668	5,369,763	5,246,679	6,008,325	7,050,169
Payroll	16,256,309	17,237,771	17,021,316	17,605,069	17,937,871	18,491,962
Operating	6,598,503	7,284,009	8,376,170	7,798,125	7,784,072	7,778,384
Capital Outlay	86,733	949,434	1,468,459	102,140	369,500	377,500
Debt Service	306,079	305,359	305,359	348,859	70,957	73,031
Transfer Out	(800,000)					
<b>Total:</b>	<b>\$ 22,447,624</b>	<b>\$ 32,190,664</b>	<b>\$ 34,472,336</b>	<b>\$ 33,032,141</b>	<b>\$ 34,101,994</b>	<b>\$ 35,702,315</b>



Graph is shown without Reserves.

## Expenditure Categories by School

Expenditures by School	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Oasis Elementary	\$ 5,947,216	\$ 6,722,287	\$ 6,863,052	\$ 6,564,860	\$ 6,682,275	\$ 6,848,584
Christa McAuliffe	5,655,237	6,159,501	6,451,191	6,267,018	6,307,724	6,455,424
Oasis Middle School	5,794,485	6,541,978	6,975,494	6,486,714	6,548,346	6,691,975
Oasis High School	5,850,687	6,352,807	6,881,567	6,535,601	6,624,055	6,724,894
<b>Total:</b>	<b>\$ 23,247,624</b>	<b>\$ 25,776,573</b>	<b>\$ 27,171,304</b>	<b>\$ 25,854,193</b>	<b>\$ 26,162,400</b>	<b>\$ 26,720,877</b>

Expenditures by Category/Type	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Payroll & Related Benefits	\$ 16,256,309	\$ 17,237,771	\$ 17,021,316	\$ 17,605,069	\$ 17,937,871	\$ 18,491,962
Operating	6,598,503	7,284,009	8,376,170	7,798,125	7,784,072	7,778,384
Capital Outlay	86,733	949,434	1,468,459	102,140	369,500	377,500
Debt Service	306,079	305,359	305,359	348,859	70,957	73,031
<b>Total:</b>	<b>\$ 23,247,624</b>	<b>\$ 25,776,573</b>	<b>\$ 27,171,304</b>	<b>\$ 25,854,193</b>	<b>\$ 26,162,400</b>	<b>\$ 26,720,877</b>

Oasis Elementary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Payroll & Related Benefits	\$ 4,428,919	\$ 4,652,579	\$ 4,496,164	\$ 4,710,820	\$ 4,774,166	\$ 4,927,288
Operating	1,448,376	1,678,665	1,895,083	1,753,152	1,802,433	1,806,824
Capital Outlay	1,250	308,178	388,940	12,410	88,500	96,500
Debt Service	68,670	82,865	82,865	88,478	17,176	17,972
<b>Total:</b>	<b>\$ 5,947,216</b>	<b>\$ 6,722,287</b>	<b>\$ 6,863,052</b>	<b>\$ 6,564,860</b>	<b>\$ 6,682,275</b>	<b>\$ 6,848,584</b>

Christa McAuliffe	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Payroll & Related Benefits	\$ 4,015,123	\$ 4,219,645	\$ 4,181,766	\$ 4,359,046	\$ 4,452,800	\$ 4,579,497
Operating	1,492,753	1,658,707	1,935,614	1,774,912	1,741,902	1,755,219
Capital Outlay	82,983	206,545	259,207	44,910	96,000	104,000
Debt Service	64,378	74,604	74,604	88,150	17,022	16,708
<b>Total:</b>	<b>\$ 5,655,237</b>	<b>\$ 6,159,501</b>	<b>\$ 6,451,191</b>	<b>\$ 6,267,018</b>	<b>\$ 6,307,724</b>	<b>\$ 6,455,424</b>

Oasis Middle School	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Payroll & Related Benefits	\$ 4,015,276	\$ 4,195,626	\$ 4,245,720	\$ 4,459,210	\$ 4,555,261	\$ 4,698,794
Operating	1,669,317	1,828,794	2,135,787	1,902,423	1,878,040	1,885,340
Capital Outlay	1,250	427,652	504,081	32,410	96,500	88,500
Debt Service	108,641	89,906	89,906	92,671	18,545	19,341
<b>Total:</b>	<b>\$ 5,794,485</b>	<b>\$ 6,541,978</b>	<b>\$ 6,975,494</b>	<b>\$ 6,486,714</b>	<b>\$ 6,548,346</b>	<b>\$ 6,691,975</b>

Oasis High School	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Payroll & Related Benefits	\$ 3,796,991	\$ 4,169,921	\$ 4,097,666	\$ 4,075,993	\$ 4,155,644	\$ 4,286,383
Operating	1,988,056	2,117,843	2,409,686	2,367,638	2,361,697	2,331,001
Capital Outlay	1,250	7,059	316,231	12,410	88,500	88,500
Debt Service	64,390	57,984	57,984	79,560	18,214	19,010
<b>Total:</b>	<b>\$ 5,850,687</b>	<b>\$ 6,352,807</b>	<b>\$ 6,881,567</b>	<b>\$ 6,535,601</b>	<b>\$ 6,624,055</b>	<b>\$ 6,724,894</b>

## **PERSONNEL**

The Personnel Budget is the largest component of the total FY 2019-2020 Proposed Operating Budget totaling \$17.6 million or 68.09% of budget, excluding reserves. This includes base payroll, add pays, substitute staff costs, FICA, Medicare, Workers Compensation, employee benefits, and Florida Retirement System (FRS). Payroll budgets were built using the zero-based budget approach which means they were built from actual base wages.

### **Base Payroll**

The FY 2019-2020 Proposed Operating Budget reflects \$177,000 in VAM dollars, \$88,000 in years of service pay, and a 1% increase (approximately \$18,000) to support positions. FY 2021 and FY 2022 reflect a 3% increase across all positions only.

### **Add Pays**

Add Pays are estimated at \$308,141 which was determined by current payroll and recent reductions. In addition, to this, a total of \$82,000 has been budgeted within "Athletic Coaches & Officials" to capture athletic add pays for after school activities. Administrators have been asked to reduce add pays by \$10,000 per school. In addition, due to changes in schedules, there is an additional \$30,000 reduction expected at Oasis Middle School. This reflects a total reduction of \$77,000 to add pays across all schools.

### **Health Care**

Health care premiums reflect a 5.00% increase to our existing health care plans for all three years. In addition, in January 2016, we began offering those employees who work consistently greater than 30 hours weekly health benefits as part of the Health Care Reform. While there was a total of 25 employees who were eligible in FY 2017-18 many employees declined this coverage due to copays. In FY 2018-19 we must provide any employee working greater than 37.5 hours Class I benefits. Benefits will become effective the first month after 30-days. Any employee working 30-37.4 hours will be offered Class II benefits in which they will be eligible after 90-days. Class II benefits will be offered to Food Service personnel, Paraprofessionals, Clinic Assistants and Office Assistants.

We continue to work closely with City Human Resources on specific plans and coverage to ensure we follow requirements and offer our employees a competitive benefit package.

### **Florida Retirement System (FRS)**

The Florida Retirement System (FRS) continues to increase year-to-year. In FY 2019-2020, there is an estimated increase of \$90,877 over the previous year of \$937,023 totaling \$1,027,900. While employees continue to contribute the required 3% towards their retirement, the Authority or employer contribution rate is not released until July and is typically adjusted, if



applicable, in August when the Adopted Budget is presented. Below is a table providing employer rates for the HA/PA Regular Class Plan over the last several years:

**Florida Retirement System (FRS)  
HA/PA Regular Class Plan**

<b>Year</b>	<b>Employee Contribution</b>	<b>Employer Contribution</b>	<b>Total Contribution</b>	<b>Change from Previous Year</b>
2011	3.00%	4.91%	7.91%	
2012	3.00%	5.18%	8.18%	0.27%
2013	3.00%	6.95%	9.95%	1.77%
2014	3.00%	7.37%	10.37%	0.42%
2015	3.00%	7.26%	10.26%	-0.11%
2016	3.00%	7.52%	10.52%	0.26%
2017	3.00%	7.92%	10.92%	0.40%
2018	3.00%	8.26%	11.26%	0.34%
2019	3.00%	8.47%	11.47%	0.21%

**Workers Compensation**

Workers Compensation rates are based on employee classifications and payroll. Each year, the National Council on Compensation Insurance publishes rate updates. These rates are used to estimate employee workers compensation costs.

Workers Compensation classification rates are based on the employee's work environment. Below is a list of classifications in which our schools operate as well as the change in rates over the last few years.

<b>Code</b>	<b>Classification</b>	<b>2014 Rate</b>	<b>2015 Rate</b>	<b>2016 Rate</b>	<b>2017 Rate</b>	<b>2018 Rate</b>	<b>2019 Rate</b>
7383	Bus Drivers	\$ 5.68	\$ 5.95	\$ 6.13	\$ 6.99	\$ 6.78	\$ 5.51
8868	Teachers and Office Personnel	\$ 0.60	\$ 0.57	\$ 0.51	\$ 0.59	\$ 0.60	\$ 0.45
9101	Food Service, Custodial and Maintenance	\$ 4.99	\$ 4.84	\$ 4.59	\$ 5.25	\$ 4.62	\$ 3.88

In addition, our schools pay insurance premiums for Workers Compensation coverage as part of our insurance premiums. These rates are further defined by the number of claims, type and the cost of claim, if applicable.

## STAFFING SUMMARY

Each year, positions are reviewed to ensure staffing levels meet our educational needs and are adjusted as needed. Below is a summary of all staffing changes for FY 2019-2020:

Classification	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Proposed	(+/-) Change
Accounts Payable Specialist I	1.00	1.00	1.00	-
Assistant Principals	5.00	4.00	5.00	1.00
Athletic Director	1.00	1.00	1.00	-
Bookkeeper	1.00	1.00	1.00	-
Bus Drivers	15.00	15.00	15.00	-
Businesss Manager	1.00	1.00	1.00	-
Career Specialist	1.00	1.00	1.00	-
Clinic Assistant	2.00	3.00	3.00	-
Dean of Students	1.00	1.00	1.00	-
Director of Procurement & Food Service	1.00	1.00	1.00	-
Director of Transportation	0.00	1.00	1.00	-
Exceptional Teacher	4.50	4.00	3.00	(1.00)
Executive Assistant	1.00	1.00	1.00	-
Facilities Manager	1.00	1.00	1.00	-
Food Service Worker	10.00	10.00	10.00	-
Guidance Counselor	4.00	4.00	3.00	(1.00)
Human Resource Manager	0.00	0.00	1.00	1.00
Information Specialist	4.00	4.00	4.00	-
JROTC Instructor	3.00	3.00	3.00	-
Lead Food Service Worker	4.00	4.00	4.00	-
Maintenance Technician	3.00	3.00	3.00	-
Math Coach	1.00	1.00	1.00	-
Media Specialist	2.00	1.00	1.00	-
Lead Tech Support	1.00	1.00	1.00	-
Nurse	1.00	1.00	1.00	-
Office Assistant	4.00	3.00	3.00	-
Paraprofessional I Basic	9.00	8.00	6.00	(2.00)
Paraprofessional II Basic Ins	7.00	10.00	11.00	1.00
Payroll Supervisor	1.00	1.00	1.00	-
Principal	4.00	4.00	4.00	-
Reading Coach	1.00	1.00	1.00	-
Receptionist	5.00	5.00	5.00	-
Secretary	4.00	4.00	4.00	-
Speech Pathologist	2.00	2.00	2.00	-
Superintendent	1.00	1.00	1.00	-
Teacher	167.50	171.00	170.50	3.50
Tech Support	2.00	1.00	1.00	-
Testing Coordinator	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	-
VPK Director/Instructor	2.00	2.00	0.00	(2.00)
VPK Paraprofessional I	2.00	2.00	0.00	(2.00)
<b>Sub-Total Employees:</b>	<b>282.00</b>	<b>285.00</b>	<b>279.50</b>	<b>(1.50)</b>
<b>Substitutes</b>				
Sub Bus Driver	4.00	6.00	6.00	2.00
Sub Food Service Worker	5.00	8.00	8.00	3.00
Sub Paraprofessional I	16.00	11.00	11.00	(5.00)
Sub Teacher - All Facilities	73.00	51.00	51.00	(22.00)
Long Term Sub	0.00	0.00	0.00	-
<b>Sub-Total Substitutes:</b>	<b>98.00</b>	<b>76.00</b>	<b>76.00</b>	<b>(22.00)</b>
<b>Grand Total:</b>	<b>380.00</b>	<b>361.00</b>	<b>355.50</b>	<b>(23.50)</b>

## Administration Staffing Summary

Classification	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Proposed	(+/-) Change
Accounts Payable Specialist I	0.00	1.00	1.00	1.00	-
Bookkeeper	1.00	1.00	1.00	1.00	-
Bus Driver	15.00	15.00	15.00	15.00	-
Businesss Manager	1.00	1.00	1.00	1.00	-
Director of Procurement & Food Service	1.00	1.00	1.00	1.00	-
Director of Transportation	-	-	1.00	1.00	-
Executive Assistant	1.00	1.00	1.00	1.00	-
Facilities Manager	-	1.00	1.00	1.00	-
Human Resource Manager	-	-	-	1.00	1.00
Nurse	1.00	1.00	1.00	1.00	-
Payroll Supervisor	1.00	1.00	1.00	1.00	-
Social Worker	-	-	1.00	1.00	-
Superintendent	1.00	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	1.00	-
<b>Substitute Positions</b>					
Sub Bus Driver	3.00	4.00	6.00	6.00	-
Sub Food Service Worker	6.00	5.00	8.00	8.00	-
Sub Paraprofessional I	23.00	16.00	11.00	11.00	-
Sub Teacher - All Facilities	70.00	73.00	51.00	51.00	-
Long Term Sub	2.00	-	-	-	-
<b>Full-Time</b>	<b>23.00</b>	<b>25.00</b>	<b>27.00</b>	<b>28.00</b>	<b>1.00</b>
<b>Substitutes</b>	<b>104.00</b>	<b>98.00</b>	<b>76.00</b>	<b>76.00</b>	<b>-</b>
<b>Total:</b>	<b>127.00</b>	<b>123.00</b>	<b>103.00</b>	<b>104.00</b>	<b>1.00</b>

## Oasis Elementary Staffing Summary

Classification	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Proposed	(+/-) Change
Assistant Principal	1.00	1.00	1.00	1.00	-
Clinic Assistant	-	-	1.00	1.00	-
Exceptional Teacher	2.50	2.50	2.00	1.00	(1.00)
Food Service Worker	2.00	2.00	2.00	2.00	-
Guidance Counselor	1.00	1.00	1.00	1.00	-
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Maintenance Technician	-	1.00	1.00	1.00	-
Media Specialist	1.00	1.00	1.00	1.00	-
Office Assistant	1.00	2.00	1.00	1.00	-
Paraprofessional I Basic Ins	12.00	4.00	4.00	4.00	-
Paraprofessional II Basic Ins	1.00	2.00	2.00	2.00	-
Principal	1.00	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	1.00	-
Speech Pathologist	1.00	1.00	1.00	0.50	(0.50)
Teacher	50.00	48.00	49.00	50.00	1.00
Tech Support	-	-	0.50	0.50	-
<b>Full-Time</b>	<b>77.50</b>	<b>70.50</b>	<b>71.50</b>	<b>71.00</b>	<b>(0.50)</b>
<b>Total:</b>	<b>77.50</b>	<b>70.50</b>	<b>71.50</b>	<b>71.00</b>	<b>(0.50)</b>

Notes:    Eliminated VPK Program  
              Removed 1 ESE Teacher; incorrect count (was a teacher position)  
              Added 1 Teacher  
              Speech Pathologist shared OES .50, OMS .25, OHS .25  
              Tech Support position shared with CME 50/50

## Christa McAuliffe Staffing Summary

Classification	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Proposed	(+/-) Change
Assistant Principal	1.00	1.00	1.00	1.00	-
Clinic Assistant	1.00	1.00	1.00	1.00	-
Exceptional Teacher	1.00	1.00	1.00	1.00	-
Food Service Worker	2.00	2.00	2.00	2.00	-
Guidance Counselor	1.00	1.00	-	-	-
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Math Coach	1.00	1.00	1.00	1.00	-
Maintenance Technician	-	1.00	1.00	1.00	-
Media Specialist	1.00	1.00	-	-	-
Office Assistant	1.00	1.00	1.00	1.00	-
Paraprofessional I Basic Ins	8.00	5.00	2.00	2.00	-
Paraprofessional II Basic Ins	2.00	2.00	5.00	5.00	-
Paraprofessional Exceptional	-	-	-	-	-
Principal	1.00	1.00	1.00	1.00	-
Reading Coach	1.00	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	1.00	-
Speech Pathologist	1.00	1.00	1.00	1.00	-
Teacher	41.00	40.00	42.00	41.00	(1.00)
Tech Support	-	1.00	0.50	0.50	-
<b>Full-Time</b>	<b>67.00</b>	<b>65.00</b>	<b>64.50</b>	<b>63.50</b>	<b>(1.00)</b>
<b>Total:</b>	<b>67.00</b>	<b>65.00</b>	<b>64.50</b>	<b>63.50</b>	<b>(1.00)</b>

Notes:    Eliminated 1 Teacher  
              Eliminated VPK



## Oasis Middle School Staffing Summary

Classification	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Proposed	(+/-) Change
Assistant Principal	1.00	1.00	-	1.00	1.00
Cashier	-	-	-	0.50	0.50
Clinic Assistant	1.00	1.00	1.00	1.00	-
Dean of Students	1.00	1.00	1.00	1.00	-
Exceptional Teacher	1.00	1.00	1.00	1.00	-
Food Service Worker	3.00	3.00	3.00	3.00	-
Guidance Counselor	1.00	1.00	1.00	1.00	-
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Maintenance Technician	-	1.00	1.00	1.00	-
Paraprofessional I (Safety)	-	-	1.00	-	(1.00)
Paraprofessional II Basic Ins	4.00	3.00	3.00	3.00	-
Principal	1.00	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	1.00	-
Speech Pathologist	-	-	-	0.25	0.25
Lead Tech Support	-	-	0.50	0.50	-
Teacher	44.00	43.50	45.50	44.50	(1.00)
					-
<b>Total:</b>	<b>61.00</b>	<b>60.50</b>	<b>63.00</b>	<b>62.75</b>	<b>(0.25)</b>

Notes: Eliminating Security Para  
 Added 1 Assistant Principal  
 Eliminated 1 Teacher  
 Sharing 1 Cashier with OHS 50/50  
 Sharing 1 IT Tech with OHS 50/50  
 Sharing 1 Speech Pathologist OES .5, OMS .25, OHS .25

## Oasis High School Staffing Summary

Classification	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Proposed	(+/-) Change
Athletic Director	1.00	1.00	1.00	1.00	-
Assistant Principal	1.00	2.00	2.00	2.00	-
Career Specialist	1.00	1.00	1.00	1.00	-
Cashier	-	-	-	0.50	0.50
Food Service Worker	3.00	3.00	3.00	3.00	-
Guidance Counselor	1.00	1.00	1.00	1.00	-
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Office Assistant	1.00	1.00	1.00	1.00	-
Paraprofessional I Basic	-	-	-	-	-
Paraprofessional II Basic	-	-	1.00	1.00	-
Principal	1.00	1.00	1.00	1.00	-
Receptionist	2.00	2.00	2.00	2.00	-
JROTC Instructor	2.00	3.00	3.00	3.00	-
Secretary	1.00	1.00	1.00	1.00	-
Speech Pathologist	-	-	-	0.25	0.25
Teacher	35.50	35.50	36.50	35.00	(1.50)
Lead Tech Support	-	1.00	1.00	0.50	(0.50)
Testing Coordinator	1.00	1.00	1.00	1.00	-
<b>Total:</b>	<b>52.50</b>	<b>55.50</b>	<b>57.50</b>	<b>56.25</b>	<b>(1.25)</b>

Note: Speech Pathologist shared .5 OES, .25 OMS, .25 OHS  
 New Cashier position to be shared with OMS 50/50  
 Lead Tech Support shared with OMS 50/50

## **OPERATING**

### **EXPENSES**

Operating expenses are those costs incurred for the day-to-day functions of our schools. Fixed costs are those expenses that are essentially non-discretionary in nature. These include such items as health insurance, building insurance, electric and building rent. During the budget process, internal departments are reviewed to ensure they are operating at acceptable levels. This includes staffing levels, hours, and departmental needs. Potential improvements are identified, weighed, and implemented as the budget allows.

#### **Custodial Services**

In FY 2019, our custodial department was outsourced. It was extremely difficult for the schools to maintain staff and offer a competitive rate of pay. While there are still flaws, we continue to maintain a good relationship and open communication with the vendor identifying areas requiring improvement.

#### **Maintenance**

Currently there are four positions within the Maintenance Department. While the schools continue to use the City of Cape Coral Facilities Division to assist with projects beyond our scope, these costs have been significantly reduced over the last few years.

As our facilities continue to age, we are faced with increased expenditures. In FY 2018, the Governing Board approved the use of fund balance in the amount of \$1.2 million to begin replacing air conditioning units. To date, there are two units remaining. One of which has recently been approved by the Governing Board to replace the Oasis High School Chiller and the final unit will be shared with Parks & Recreation at the Oasis Middle School Gym in FY 2022.

#### **Food Services**

The National School Lunch Program (NSLP) currently accommodates 38% of our student population for free or reduced lunch. In FY 2016, we began to follow the required meal pattern by serving all whole grains and a fruit for breakfast, while meeting the sodium limit. In FY 2017-2018, we were reimbursed for meals due to Hurricane Irma.

Due to budget constraints, all cafeteria equipment requested in FY 2019 had been deferred to FY 2020; however, due to savings associated with food expenditures, our food services area has been granted funds to purchase several items of equipment.

## **Information Technology**

While there has been significant progression in this area over the last few years, we must continue to plan for the future. In FY 2016-17, we replaced our major infrastructure, increased our internet speed, replaced many teacher computers, and began implementing the one-to-one devices for our students.

Through the 5-year Capital Asset Improvement Plan, we have begun to identify replacement schedules on a more gradual basis so the financial impact isn't so heavy. Three of our schools began leasing chromebook devices over a 3-year term which has lightened the financial impact of purchasing them outright. In addition, in FY 2018, the schools have utilized a large portion of their Technology Funds to help offset the cost of additional chromebooks.

In addition, our schools have migrated to Office 365 in FY 2017-2018 as part of the Best Practice Recommendations.

In FY 2019, the schools replaced a magnitude of wireless access points using the E-Rate Program to help offset these costs. In FY 2020, a server was budgeted for \$49,420 as requested by City Information Technology. These costs will be offset again by our remaining funding available through E-Rate.

## **CAPITAL OUTLAY**

The FY 2019-2020 Proposed Operating Budget has required a thoughtful examination of every dollar we spend and activity we undertake. While we remain committed to quality education and strong student achievement, it is evident; we must continue to focus on capital improvements.

In FY 2014, the Cape Coral Charter School Authority adopted a five-year Capital Asset Improvement Program as part of the Strategic Planning Process. Prior to this adoption, there was not a formal plan in place to identify and plan for capital needs. From a budgetary standpoint, it is very important to identify school assets, condition, and future plans for those assets. The Asset Improvement Program budgetary process encompasses the integration of revenues and expenditures along with Authority's long range planning process.

The Asset Improvement Program is intended to serve as a long range planning tool to:

- Increase efficiency in operations by maintaining assets in acceptable condition
- Identify major maintenance and equipment replacement
- Identify assets no longer needed by the school

The funding requests of the Capital Asset Improvement Program for FY 2020-FY 2024 are summarized in the following tables. It should be noted that capital assets will have an individual cost of \$5,000 or more and a useful life greater than one year.

Additional information relating to Capital Assets can be found on the City of Cape Coral Administrative Regulation Number 51 dated September 6, 2013.



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## **CAPITAL ASSET IMPROVEMENT PROGRAM**

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Capital Asset Improvement Program.....	A1
Capital Asset Equipment Program.....	A2

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# **FY 2020-2024**

## **Capital Asset Improvement Program**



## FY 2020-2024 CAPITAL ASSET IMPROVEMENT PROGRAM

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024 Total
<b>Oasis Elementary</b>						
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>Christa McAuliffe Elementary</b>						
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>Oasis Middle School</b>						
AC Replacement (Chillers)	-	-	-	-	-	-
Roof Top AC Gym Air Handler 4 & 5 (to be split with P&R (\$67.5k each)	-	-	-	135,000	-	135,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>Oasis High School</b>						
AC Replacement (Gym Chiller - 1 unit 118-130 ton unit)	-	-	-	-	-	-
OHS Gym Air Handlers 1, 2, 3 & 4	-	-	-	560,000	-	560,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>Administration (Split Across Schools by Allocation)</b>						
	-	-	-	-	-	-

**Notes:**

OHS GYM Handler approved by Governing Board for replacement in FY 2019 from reserves

Two Buses to be purchased in FY 2020 to be presented for approval from reserves in FY 2019; therefore, not reflected in FY 2020

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-24 Total
Oasis Elementary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Christa McAuliffe	-	-	-	-	-	-
Oasis Middle School	-	-	-	135,000	-	135,000
Oasis High School	-	-	-	560,000	-	560,000
Administration	-	-	-	-	-	-
<b>Grand Total:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 695,000</b>	<b>\$ -</b>	<b>\$ 695,000</b>

# **FY 2020-2024**

## **Capital Asset Equipment Program**

## FY 2020-2024 CAPITAL EQUIPMENT PROGRAM

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-24 Total
<b>Oasis Elementary</b>						
<b>Basic Instruction</b>	-	-	-	-	-	-
<b>Maintenance</b>						
Traffic Fence (Behind OMS)	-	-	-	-	-	-
Trane 2 50 Ton Units, 1 35 Ton, 1 20 Ton	-	-	-	-	-	-
Mini Split Systems	-	-	-	-	-	-
Breezeway Gates for Security	-	-	-	-	-	-
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Steam Table	-	-	8,000	-	-	8,000
Convection Oven(s)	-	-	-	-	-	-
<b>Information Technology</b>						
New Server Per City IT	12,410	-	-	-	-	12,410
	-	-	-	-	-	-
<b>Transportation</b>						
	-	-	-	-	-	-
Bus Replacement (Bus # TBD - split across all schools) 2/3/3	-	88,500	88,500	60,000	60,000	297,000

## FY 2020-2024 CAPITAL EQUIPMENT PROGRAM

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-24 Total
<b>Christa McAuliffe Elementary</b>						
<b>Maintenance</b>						
Roof Top AC Units - Compressors	7,500	7,500	7,500	-	-	22,500
Trane RTU 2 50 Ton Units & Warranty (2/15/18)	-	-	-	-	-	-
Mini Split Systems	-	-	-	-	-	-
Breezeway Gates for Security	-	-	-	-	-	-
Perimeter Gate	25,000	-	-	-	-	25,000
<b>Food Services</b>						
Convection Oven(s)	-	-	8,000	-	-	8,000
<b>Information Technology</b>						
New Server per City ITS	12,410	-	-	-	-	12,410
<b>Transportation</b>						
Bus Replacement (Bus # TBD - split across all schools)	-	88,500	88,500	60,000	60,000	297,000

## FY 2020-2024 CAPITAL EQUIPMENT PROGRAM

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-24 Total
<b>Oasis Middle School</b>						
<b>Instruction</b>						
TV Studio	10,000	-	-	-	-	10,000
<b>Administration</b>						
N/A	-	-	-	-	-	-
<b>Maintenance</b>						
Water Heater for Gym Building (to be split with P&R)	10,000	-	-	-	-	10,000
RTU Motors	-	-	-	-	-	-
Mini Split Systems	-	-	-	-	-	-
Breezeway Gates for Security	-	-	-	-	-	-
Trane 200 Ton Chiller with Warranty	-	-	-	-	-	-
Air Handling Unit #1 and 2 (sizes 25 & 30)	-	-	-	-	-	-
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Steam Table	-	-	-	-	-	-
Convection Oven(s)	-	8,000	-	-	-	8,000
<b>Information Technology</b>						
New Server per City ITS	12,410	-	-	-	-	12,410
<b>Transportation</b>						
	-	-	-	-	-	-
Bus Replacement (Bus # TBD - split across all schools)	-	88,500	88,500	60,000	60,000	297,000
N/A	-	-	-	-	-	-
	-	-	-	-	-	-

## FY 2020-2024 CAPITAL EQUIPMENT PROGRAM

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-24 Total
<b>Oasis High School</b>						
<b>Administration</b>						
Fitness Center Equipment	-	-	-	-	-	-
<b>Maintenance</b>						
Water Heater(s)	-	-	-	-	-	-
AC RTU Compressors	-	-	-	-	-	-
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Steam Table	-	-	-	-	-	-
Convection Oven(s)	-	-	-	-	-	-
<b>Information Technology</b>						
New Server Per City ITS	12,410	-	-	-	-	12,410
	-	-	-	-	-	-
<b>Transportation</b>						
	-	-	-	-	-	-
Bus Replacement (Bus # TBD - split across all schools)	-	88,500	88,500	60,000	60,000	297,000
	-	-	-	-	-	-
	-	-	-	-	-	-



## FY 2020-2024 CAPITAL EQUIPMENT PROGRAM

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-24 Total
<b>Administration - Funding is Allocated for All Items Below</b>						
<b>Information Technology</b>						
N/A	-	-	-	-	-	-
<b>Transportation</b>						
Shark Van	-	-	-	-	-	-
Maintenance Van	-	-	-	-	-	-
2011 Econoline E350 Van	-	-	-	-	-	-
School Bus Replacements 2 / 3 / 3 / 2 / 2 and 2 each year after	-	-	-	-	-	-

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2023	FY 2020-24 Total
Oasis Elementary	\$ 12,410	\$ 88,500	\$ 96,500	\$ 60,000	\$ 60,000	\$ 317,410
Christa McAuliffe Elementary	44,910	96,000	104,000	60,000	60,000	364,910
Oasis Middle School	32,410	96,500	88,500	60,000	60,000	337,410
Oasis High School	12,410	88,500	88,500	60,000	60,000	309,410
Administration	-	-	-	-	-	-
<b>Grand Total:</b>	<b>\$ 102,140</b>	<b>\$ 369,500</b>	<b>\$ 377,500</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 1,329,140</b>

**APPENDICES**

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    FY 2020-2022 Proposed Revenue for all Schools.....B1

    FY 2020-2022 Proposed Revenue by School.....B2

    FY 2020-2022 Proposed Expenditures for all Schools.....B3

    FY 2020-2022 Proposed Expenditures by Program.....B4

    FY 2020-2022 Proposed Expenditures by School.....B5

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# **FY 2020-2022 Proposed Revenues for all Schools**

# FY 2020-2022 Proposed Revenues for All Schools

Object	Description	FY 2018	FY 2019	FY 2019	FY 2020	FY 2021	FY 2022
531901	Other Fed Grants	\$ (88,491)	\$ (94,930)	\$ (94,930)	\$ (91,146)	\$ (91,276)	\$ (93,487)
533261	NSLP Reimbursement Lunch	(545,799)	(455,000)	(455,000)	(408,950)	(415,187)	(421,414)
533262	NSLP Reimbursement Breakfast	(93,608)	(72,000)	(72,000)	(62,620)	(63,559)	(64,514)
535750	FEFP-FL Ed Fin Prog St Shared	(21,192,427)	(20,416,594)	(20,392,009)	(21,586,458)	(21,891,977)	(22,198,922)
535751	FI Teacher Lead Prog St Shared	(45,722)	(45,723)	(55,431)	(55,431)	(55,431)	(55,431)
535752	School Recog Funds St Shared	(157,957)	-	(312,552)	-	-	-
535754	Charter Sch Cap Outly St Share	(640,926)	(1,515,652)	(1,695,185)	(1,695,185)	(1,695,185)	(1,695,185)
535755	Other Misc State Shared	(171,200)	-	-	-	-	-
535756	Title II-A Funding St Shared	(51,336)	(59,474)	(72,157)	(72,157)	(72,157)	(72,157)
535757	AICE Revenue State Shared	(565,492)	(436,000)	(589,701)	(560,216)	(560,216)	(560,216)
535759	Discretionary Capital Funding	(1,697,980)	-	-	-	-	-
535761	Title IV (SSAE)	-	-	(6,549)	-	-	-
547205	Parking Annual Pass Serv Chg	-	-	(4,200)	(4,200)	(4,250)	(4,300)
547522	Locker Rental Service Charges	-	-	(3,100)	(3,000)	(3,050)	(3,199)
547801	Student Lunch Serv Charges	(571,366)	(640,000)	(640,000)	(771,335)	(782,905)	(794,649)
547802	Culinary Program Revenue	(305)	-	-	-	-	-
547803	Transportation Service Charges	(6,906)	(10,000)	-	-	-	-
559102	Returned Check Fees	-	-	(50)	-	-	-
561102	Short term investment income	(97,592)	(50,500)	(89,406)	(147,590)	(148,987)	(149,689)
562101	Rents and Royalties	(4,645)	(500)	(4,700)	(4,450)	(4,450)	(4,450)
564102	FA Auction/Salvage Proceeds	(1,000)	-	-	-	-	-
566101	Contrib/Donation Private Sourc	(199,534)	(18,000)	(20,230)	(10,000)	(10,000)	(10,000)
569101	Other Miscellaneous Revenue	(8,863)	(4,300)	(2,300)	(2,500)	(2,500)	(2,500)
569104	Lost/Damaged/Sold Textbooks	(1,253)	(850)	(1,200)	(1,050)	(1,050)	(1,050)
569107	Recovery W/C Insurance	(16,171)	-	-	-	-	-
569110	Reimbursable Charges	(124,895)	(62,959)	(81,451)	(74,333)	(74,900)	(76,000)
569116	Oth Misc Rev/Reimbursable Chrg	(28,406)	(13,000)	(9,500)	(30,284)	(500)	(500)
569119	HealthCare Ins Profit Sharing	(3,220)	-	-	-	-	-
569206	GL Recon Balance Adjustment	(13)	-	-	-	-	-
569901	Other Miscellaneous Revenues	(794)	(4,420)	(2,870)	(500)	(500)	(500)
581101	Xfer in fr General Fund	800,000	-	-	-	-	-
581151	Xfer in fr Agency Funds	-	-	(217,466)	(149,704)	(150,703)	(152,423)
599910	Restricted Balances	-	(1,697,980)	(1,697,980)	(1,697,980)	(1,697,980)	(1,697,980)
599920	Committed Balances	-	(778,490)	(233,289)	(233,289)	(233,289)	(233,289)
599930	Assigned Balances	-	(1,876,671)	(2,349,317)	(747,647)	(990,538)	(1,868,466)
599940	Unassigned Balances	-	(3,937,621)	(5,369,763)	(4,622,116)	(5,151,404)	(5,541,994)
Grand Total:		\$ (25,515,902)	\$ (32,190,664)	\$ (34,472,336)	\$ (33,032,141)	\$ (34,101,994)	\$ (35,702,315)

# **FY 2020-2022 Proposed Revenues by School**



# FY 2020-2022 Proposed Revenues by School

School	Object	Description	FY 2018	FY 2019	FY 2019	FY 2020	FY 2021	FY 2022
Oasis Elementary	533261	NSLP Reimbursement Lunch	\$ (150,747)	\$ (115,000)	\$ (115,000)	\$ (116,150)	\$ (117,892)	\$ (119,661)
	533262	NSLP Reimbursement Breakfast	(20,013)	(15,000)	(15,000)	(15,150)	(15,377)	(15,608)
	535750	FEFP-FL Ed Fin Prog St Shared	(5,991,748)	(5,878,578)	(5,803,549)	(6,179,988)	(6,263,588)	(6,347,188)
	535751	FI Teacher Lead Prog St Shared	(13,388)	(13,388)	(16,357)	(16,357)	(16,357)	(16,357)
	535752	School Recog Funds St Shared	-	-	(85,067)	-	-	-
	535754	Charter Sch Cap Outly St Share	(194,058)	(420,744)	(511,425)	(511,425)	(511,425)	(511,425)
	535755	Other Misc State Shared	(53,200)	-	-	-	-	-
	535756	Title II-A Funding St Shared	(13,039)	(15,880)	(19,286)	(19,286)	(19,286)	(19,286)
	535759	Discretionary Capital Funding	(444,886)	-	-	-	-	-
	535761	Title IV (SSAE)	-	-	(6,549)	-	-	-
	547801	Student Lunch Serv Charges	(129,269)	(160,000)	(160,000)	(187,471)	(190,283)	(193,137)
	547803	Transportation Service Charges	(3,083)	(3,400)	-	-	-	-
	559102	Returned Check Fees	-	-	(50)	-	-	-
	561102	Short term investment income	(26,519)	(14,000)	(28,992)	(41,253)	(42,650)	(43,352)
	562101	Rents and Royalties	(150)	-	(300)	(300)	(300)	(300)
	564102	FA Auction/Salvage Proceeds	-	-	-	-	-	-
	566101	Contrib/Donation Private Sourc	(76,612)	(15,000)	(15,000)	(5,000)	(5,000)	(5,000)
	569101	Other Miscellaneous Revenue	(3,091)	(2,500)	(500)	(2,500)	(2,500)	(2,500)
	569102	Insur Damage Claims Misc Rev	-	-	-	-	-	-
	569103	Book Sales Misc Revenue	-	-	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(333)	(200)	(200)	(200)	(200)	(200)
	569107	Recovery W/C Insurance	(4,350)	-	-	-	-	-
	569110	Reimbursable Charges	(25,714)	(8,000)	(15,100)	(500)	(500)	(500)
	569116	Oth Misc Rev/Reimbursable Chrg	(9,452)	(9,000)	(9,000)	(7,946)	(500)	(500)
	569119	HealthCare Ins Profit Sharing	(874)	-	-	-	-	-
	569202	Over/Short Bank Recon Misc Rev	-	-	-	-	-	-
	569206	GL Recon Balance Adjustment	(4)	-	-	-	-	-
	569901	Other Miscellaneous Revenues	26	(400)	-	-	-	-
	581151	Xfer in fr Agency Funds	-	-	(40,004)	(50,000)	(50,000)	(50,000)
	581301	Capital Lease Proceeds	-	-	-	-	-	-
	599910	Restricted Balances	(444,886)	(444,886)	(444,886)	(444,886)	(444,886)	(444,886)
	599920	Committed Balances	-	(147,521)	(66,231)	(50,000)	(50,000)	(50,000)
	599930	Assigned Balances	-	(51,197)	(21,673)	-	(171,809)	(324,229)
	599940	Unassigned Balances	-	(1,529,000)	(1,464,310)	(1,476,224)	(1,475,527)	(1,475,527)
Total Oasis Elementary:			\$ (7,160,503)	\$ (8,843,694)	\$ (8,838,479)	\$ (9,124,636)	\$ (9,378,080)	\$ (9,619,656)

# FY 2020-2022 Proposed Revenues by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Christia McAuliffe	533261	NSLP Reimbursement Lunch	\$ (148,609)	\$ (130,000)	\$ (130,000)	\$ (111,000)	\$ (112,767)	\$ (114,458)
	533262	NSLP Reimbursement Breakfast	(31,984)	(25,000)	(20,000)	(20,200)	(20,503)	(20,811)
	535750	EEFP-FL Ed Fin Prog St Shared	(5,341,542)	(5,151,533)	(5,070,550)	(5,408,463)	(5,481,233)	(5,554,953)
	535751	FI Teacher Lead Prog St Shared	(11,873)	(11,873)	(14,236)	(14,236)	(14,236)	(14,236)
	535752	School Recog Funds St Shared	(74,851)	-	(74,553)	-	-	-
	535754	Charter Sch Cap Outly St Share	(169,109)	(362,861)	(448,215)	(448,215)	(448,215)	(448,215)
	535755	Other Misc State Shared	(34,800)	-	-	-	-	-
	535756	Title II-A Funding St Shared	(13,146)	(14,265)	(17,341)	(17,341)	(17,341)	(17,341)
	535759	Discretionary Capital Funding	(387,690)	-	-	-	-	-
	535760	Best and Brightest Scholarship	-	-	-	-	-	-
	547801	Student Lunch Serv Charges	(89,188)	(95,000)	(95,000)	(146,949)	(149,153)	(151,391)
	547803	Transportation Service Charges	(1,194)	(1,500)	-	-	-	-
	561102	Short term investment income	(23,178)	(12,000)	(19,767)	(35,564)	(35,564)	(35,564)
	562101	Rents and Royalties	(1,125)	-	(800)	-	-	-
	564102	FA Auction/Salvage Proceeds	-	-	-	-	-	-
	566101	Contrib/Donation Private Sourc	(55,406)	-	(5,230)	(5,000)	(5,000)	(5,000)
	569101	Other Miscellaneous Revenue	(1,794)	(1,500)	(1,500)	-	-	-
	569102	Insur Damage Claims Misc Rev	-	-	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(62)	(150)	(150)	(150)	(150)	(150)
	569107	Recovery W/C Insurance	(3,865)	-	-	-	-	-
	569110	Reimbursable Charges	(33,009)	(22,000)	(33,392)	(22,500)	(23,000)	(24,000)
	569116	OTH Misc Rev/Reimbursable Chrg	(3,834)	(4,000)	(500)	(7,446)	-	-
	569119	HealthCare Ins Profit Sharing	(764)	-	-	-	-	-
	569206	GL Recon Balance Adjustment	(3)	-	-	-	-	-
	569901	Other Miscellaneous Revenues	-	(1,000)	-	(500)	(500)	(500)
	581151	Xfer in fr Agency Funds	-	-	(72,215)	(50,000)	(50,000)	(50,000)
	581301	Capital Lease Proceeds	-	-	-	-	-	-
	599910	Restricted Balances	-	(387,690)	(387,690)	(387,690)	(387,690)	(387,690)
	599920	Committed Balances	-	(127,250)	(53,490)	(50,000)	(50,000)	(50,000)
	599930	Assigned Balances	-	(326,819)	(442,742)	(15,351)	(171,754)	(297,501)
	599940	Unassigned Balances	-	(1,063,679)	(1,275,979)	(1,269,634)	(1,262,177)	(1,477,715)
Total Christia McAuliffe:			\$ (6,427,025)	\$ (7,738,120)	\$ (8,168,350)	\$ (8,010,239)	\$ (8,229,283)	\$ (8,649,525)

# FY 2020-2022 Proposed Revenues by School

School	Object	Description	FY 2018	FY 2019	FY 2019	FY 2020	FY 2021	FY 2022
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Oasis Middle School	533261	NSLP Reimbursement Lunch	\$ (145,960)	\$ (125,000)	\$ (125,000)	\$ (111,100)	\$ (112,767)	\$ (114,458)
	533262	NSLP Reimbursement Breakfast	(27,625)	(22,000)	(22,000)	(22,220)	(22,553)	(22,892)
	535750	FEFP-FL Ed Fin Prog St Shared	(5,304,730)	(5,157,852)	(5,290,614)	(5,497,989)	(5,578,738)	(5,659,488)
	535751	FI Teacher Lead Prog St Shared	(10,610)	(10,610)	(13,631)	(13,631)	(13,631)	(13,631)
	535752	School Recog Funds St Shared	(83,106)	(80,898)	(80,898)	-	-	-
	535754	Charter Sch Cap Outly St Share	(146,972)	(396,424)	(389,089)	(389,089)	(389,089)	(389,089)
	535755	Other Misc State Shared	(58,400)	-	-	-	-	-
	535756	Title II-A Funding St Shared	(12,837)	(15,276)	(19,132)	(19,132)	(19,132)	(19,132)
	535759	Discretionary Capital Funding	(457,915)	-	-	-	-	-
	535760	Best and Brightest Scholarship	-	-	-	-	-	-
	547522	Locker Rental Service Charges	-	-	-	-	-	-
	547801	Student Lunch Serv Charges	-	-	-	-	-	-
	547803	Transportation Service Charges	(507)	(2,500)	-	-	-	-
	561102	Short term investment income	(25,262)	(12,500)	(22,213)	(39,116)	(39,116)	(39,116)
	562101	Rents and Royalties	-	-	(300)	(150)	(150)	(150)
	564102	FA Auction/Salvage Proceeds	-	-	-	-	-	-
	566101	Contrib/Donation Private Sourc	(43,837)	(2,500)	-	-	-	-
	569101	Other Miscellaneous Revenue	(1,972)	-	(100)	-	-	-
	569102	Insur Damage Claims Misc Rev	-	-	-	-	-	-
	569103	Book Sales Misc Revenue	-	-	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(170)	(200)	(200)	(200)	(200)	(200)
	569107	Recovery W/C Insurance	(4,289)	-	-	-	-	-
	569110	Reimbursable Charges	(46,406)	(23,358)	(23,358)	(46,333)	(46,400)	(46,500)
	569116	Oth Misc Rev/Reimbursable Chrg	(13,916)	-	-	(7,446)	-	-
	569119	HealthCare Ins Profit Sharing	(833)	-	-	-	-	-
	569206	GL Recon Balance Adjustment	(3)	-	-	-	-	-
	569901	Other Miscellaneous Revenues	(75)	(150)	-	-	-	-
	581151	Xfer in fr Agency Funds	-	-	(68,856)	(49,704)	(50,703)	(52,423)
	581301	Capital Lease Proceeds	-	-	-	-	-	-
	599910	Restricted Balances	-	(457,915)	(457,915)	(457,915)	(457,915)	(457,915)
	599920	Committed Balances	-	(138,181)	(62,102)	(50,000)	(50,000)	(50,000)
	599930	Assigned Balances	-	(573,608)	(720,103)	(68,299)	(261,545)	(408,548)
	599940	Unassigned Balances	-	(943,989)	(1,432,932)	(1,340,823)	(1,329,632)	(1,561,340)
Total Oasis Middle School:			\$ (6,571,525)	\$ (8,082,063)	\$ (8,928,443)	\$ (8,335,452)	\$ (8,597,210)	\$ (9,063,906)

# FY 2020-2022 Proposed Revenues by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	RY 2022 Proposed
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Oasis High School	531901 Other Fed Grants		\$ (88,491)	\$ (94,930)	\$ (94,930)	\$ (91,146)	\$ (91,276)	\$ (93,487)
	533261 NSLP Reimbursement Lunch		(100,483)	(85,000)	(85,000)	(70,700)	(71,761)	(72,837)
	533262 NSLP Reimbursement Breakfast		(13,986)	(10,000)	(10,000)	(5,050)	(5,126)	(5,203)
	535750 FEFP-FL Ed Fin Prog St Shared		(4,554,408)	(4,228,631)	(4,227,296)	(4,500,018)	(4,568,418)	(4,637,293)
	535751 FI Teacher Lead Prog St Shared		(9,852)	(9,852)	(11,207)	(11,207)	(11,207)	(11,207)
	535752 School Recog Funds St Shared		-	-	(72,034)	-	-	-
	535754 Charter Sch Cap Outly St Share		(130,787)	(335,623)	(346,456)	(346,456)	(346,456)	(346,456)
	535755 Other Misc State Shared		(24,800)	-	-	-	-	-
	535756 Title II-A Funding St Shared		(12,315)	(14,053)	(16,398)	(16,398)	(16,398)	(16,398)
	535757 AICE Revenue State Shared		(565,492)	(436,000)	(589,701)	(560,216)	(560,216)	(560,216)
	535759 Discretionary Capital Funding		(407,489)	-	-	-	-	-
	535760 Best and Brightest Scholarship		-	-	-	-	-	-
	547205 Parking Annual Pass Serv Chg		-	-	-	-	-	-
	547522 Locker Rental Service Charges		-	-	(4,200)	(4,200)	(4,250)	(4,300)
	547801 Student Lunch Serv Charges		(166,810)	(185,000)	(3,100)	(3,000)	(3,050)	(3,199)
	547802 Culinary Program Revenue		(305)	-	-	-	-	-
	547803 Transportation Service Charges		(2,121)	(2,600)	-	-	-	-
	559102 Returned Check Fees		-	-	-	-	-	-
	561102 Short term investment income		(22,633)	(12,000)	(18,434)	(31,657)	(31,657)	(31,657)
	562101 Rents and Royalties		(3,370)	(500)	(3,300)	(4,000)	(4,000)	(4,000)
	564102 FA Auction/Salvage Proceeds		(1,000)	-	-	-	-	-
	566101 Contrib/Donation Private Sourc		(23,679)	(500)	-	-	-	-
	569101 Other Miscellaneous Revenue		(2,006)	(300)	(200)	-	-	-
	569102 Insur Damage Claims Misc Rev		-	-	-	-	-	-
	569104 Lost/Damaged/Sold Textbooks		(688)	(300)	(650)	(500)	(500)	(500)
	569107 Recovery W/C Insurance		(3,666)	-	-	-	-	-
	569110 Reimbursable Charges		(19,766)	(9,601)	(9,601)	(5,000)	(5,000)	(5,000)
	569116 Oth Misc Rev/Reimbursable Chrg		(1,204)	-	-	(7,446)	-	-
	569119 HealthCare Ins Profit Sharing		(749)	-	-	-	-	-
	569206 GL Recon Balance Adjustment		(3)	-	-	-	-	-
	569901 Other Miscellaneous Revenues		(745)	(2,870)	(2,870)	-	-	-
	581101 Xfer in fr General Fund		800,000	-	-	-	-	-
	581151 Xfer in fr Agency Funds		-	-	(36,391)	-	-	-
	599910 Restricted Balances		-	(407,489)	(407,489)	(407,489)	(407,489)	(407,489)
	599920 Committed Balances		-	(365,538)	(51,466)	(83,289)	(83,289)	(83,289)
	599930 Assigned Balances		-	(925,047)	(1,164,799)	(663,997)	(385,430)	(838,188)
	599940 Unassigned Balances		-	(400,953)	(1,196,542)	(535,435)	(1,084,068)	(1,027,412)
Total Oasis High School:			\$ (5,356,849)	\$ (7,526,787)	\$ (8,537,064)	\$ (7,561,814)	\$ (7,897,421)	\$ (8,369,228)
Grand Total:			\$ (25,515,902)	\$ (32,190,664)	\$ (34,472,336)	\$ (33,032,141)	\$ (34,101,994)	\$ (35,702,315)

# **FY 2020-2022 Proposed Expenditures for all Schools**

## FY 2020-22 Proposed Expenditures for All Schools

Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
611110	Administrator/Principal Salary	\$ 723,443	\$ 761,620	\$ 761,620	\$ 863,725	\$ 889,638	\$ 916,325
612120	Classroom Teacher Salary	7,367,764	7,773,851	7,686,851	8,222,407	8,469,078	8,723,151
612130	Oth Certified Personnel Salary	557,957	583,199	531,281	600,233	582,462	599,943
612150	Aides Salary	302,246	354,709	328,784	319,173	328,749	338,612
612160	Other Support Personnel Salary	2,034,108	2,092,406	1,801,610	1,997,443	2,054,569	2,101,213
613102	Contract Employees Salary/Wage	10,036	-	-	-	-	-
613140	Substitutue Teacher Salary/Wag	288,092	221,000	221,000	228,000	230,000	232,000
614101	Overtime	2,611	3,150	7,826	7,000	7,000	7,000
615101	Special Pay/Add Pay	387,260	375,245	385,045	308,149	308,249	308,249
615107	Employee Recognition/Bonus	344,281	400,000	744,302	-	-	-
615110	Teacher Salary Allocation	-	-	-	177,144	-	-
621101	FICA Taxes	723,325	728,704	717,640	756,734	775,633	799,050
621102	Medicare Taxes	168,414	171,001	167,771	177,027	181,114	186,843
622110	Florida Retirement System(FRS)	902,523	958,353	937,023	1,027,900	1,062,261	1,094,020
623101	Life,Health,Disability Insur	133,068	190,603	180,734	192,554	192,592	192,592
623102	Self-Insured Health Plan	2,043,637	2,450,197	2,364,710	2,556,790	2,682,646	2,815,715
623107	Opt Out Health Ins Subsidy	40,560	47,977	71,051	53,760	53,760	53,760
624101	Workers Compensation	69,676	125,756	114,068	117,030	120,120	123,489
624102	Unemployment	21,789	-	-	-	-	-
624103	Leave Payout	135,519	-	-	-	-	-
631304	Legal Services	6,513	6,100	6,100	4,600	4,500	4,500
631307	Studies & Master Plans	24,338	-	10,633	-	-	-
631312	Accounting & Auditing	182,161	128,061	247,579	189,776	189,886	189,886
631399	Other Professional Services	46,723	404,694	231,512	58,860	33,860	33,860
634104	Security Services	-	-	-	-	-	-
634107	Physicals - General	7,938	10,008	9,155	9,760	9,890	9,890
634119	Employee Health Clinic Charges	1,700	2,155	2,155	2,270	2,375	2,425
634120	Outside Services	94,989	93,886	490,795	626,391	626,461	626,461
634123	Dual Enrollment Tuition	32,013	40,000	67,663	80,000	80,000	80,000
634125	Athletics Coaches & Officials	73,870	82,000	77,000	82,000	82,000	82,000
634127	Police School Resoure Officer	-	-	145,489	139,976	139,976	139,976
640101	Food And Mileage (City)	5,692	6,700	9,802	5,700	5,775	5,775
640104	Recruitment Travel	15	-	-	-	-	-
640105	Travel Costs	29,528	25,776	21,963	37,352	37,358	37,358
641101	Communication Service	10,646	11,096	12,262	8,900	8,900	8,875



## FY 2020-22 Proposed Expenditures for All Schools

Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
641102	Telephone Service	86,309	112,985	115,117	116,094	116,094	116,094
641103	Telecommunication Service	-	425	3,927	1,050	1,050	1,050
641104	Postage & Shipping	11,534	13,906	14,411	13,226	13,378	13,404
643202	Electric	405,218	474,982	470,182	483,982	483,982	483,982
643203	Water & Sewer	50,214	57,372	62,172	57,747	57,947	58,147
643205	Propane Fuel	2,300	4,575	2,625	2,225	2,225	2,225
644101	Building Rental/Leases	2,965,300	3,190,487	3,199,163	3,192,474	3,192,474	3,192,463
644102	Equipment Rental/Leases	4,189	43,023	214,973	3,046	3,046	3,046
644103	Copy & Fax Machine Rent/Lease	33,769	38,841	38,841	24,167	24,167	24,167
644199	Other Rentals/Leases	-	120	70	120	120	120
645101	Insurance	258,033	287,448	286,813	311,600	311,600	311,600
646101	Tires	7,010	-	-	-	-	-
646102	Equip Repair/Maintenance	121,920	252,844	160,353	103,945	103,945	103,945
646103	Building Maintenance	146,511	103,700	146,647	89,408	86,988	74,058
646104	Diesel Fuel	97,268	103,000	103,435	101,100	100,900	100,900
646105	Parts Repair/Maintenance	203	-	-	-	-	-
646106	Unleaded Fuel	953	2,160	1,560	1,800	1,800	1,800
646108	Other Repairs & Maint.	-	10,000	3,637	15,000	15,300	15,500
646109	Facilities Charges	3,851	-	36,000	20,000	20,000	20,000
646110	Fleet Charges	79	-	320,767	249,406	240,000	240,000
646300	Warranty/Maint/Service Plans	1,099	-	28,561	-	-	-
647101	Printing	1,434	4,810	4,310	5,010	5,136	5,160
648101	Advertising	5,597	2,645	3,268	44,800	4,805	4,805
648102	Public Relations	40	-	49,910	-	-	-
649101	Uncollectable Accts Expns	-	-	-	-	-	-
649102	Bank Fees	10,300	11,720	9,278	2,100	2,100	2,100
649103	Various Fees	176,643	176,126	170,589	180,782	180,842	180,640
649130	Health Insurance Profit Share	-	-	-	-	-	-
649131	Wellness Prog - Rewards	14,350	-	-	-	-	-
652101	Office Supplies	71,309	79,561	79,781	79,050	79,150	79,170
652113	Uniforms	2,301	3,017	1,399	1,569	1,569	1,569
652114	Chemicals	38	200	300	200	200	200
652115	Tools	245	1,200	900	2,000	2,000	2,000
652116	Small Equipment	36,399	53,096	76,292	99,465	64,508	51,078
652117	Janitorial Supplies	76,192	83,000	8,853	-	-	-

## FY 2020-22 Proposed Expenditures for All Schools

Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
652118	Operating Medical Supply	1,390	2,400	2,182	2,550	2,550	2,550
652119	Food And Beverage	501,351	548,500	497,593	534,000	555,000	571,000
652121	Computer Equip/Accessory	333,069	89,026	151,263	111,490	111,770	112,047
652122	Computer Software/License	175,039	166,958	217,397	170,152	171,522	171,646
652124	Safety Equipment	1,358	-	2,888	5,500	3,000	3,000
652125	Sod, Seed, Sand And Soil	1,652	-	-	-	-	-
652128	Operating Supplies - Charter S	77,857	110,016	34,631	41,415	41,281	41,659
652129	Textbooks	155,177	166,250	156,483	150,500	242,965	243,776
652130	Periodicals	149	550	9,648	1,150	1,150	1,150
652132	Library Books - Operating	2,736	-	3,199	1,800	1,800	1,800
652139	School A La Carte Food	96,300	110,000	106,000	117,000	121,000	125,000
652141	Trophies/Awards	200	500	465	750	750	750
652142	Athletic Equipment	17,246	10,000	28,545	10,000	10,000	10,000
652143	Athletic Apparel	-	-	118	-	-	-
652144	Other School Apparel	-	-	25	-	-	-
652145	Teacher Classroom Supply	46,825	46,828	54,826	55,431	55,431	55,431
652146	Classroom Supplies	-	-	7,283	-	-	-
652199	Other Operating Mat & Supplies	34,388	47,933	88,419	45,600	45,600	45,600
653105	Parking Lot Maintenance	8,755	1,200	625	37,500	17,500	16,300
654101	Books Pubs Subscrpt & Membrshp	5,583	2,325	5,755	4,741	4,751	4,751
654102	Wellness - Gym Memberships	4,275	-	-	-	-	-
655101	Training & Seminars	23,463	46,821	45,446	48,812	48,812	48,812
655102	In-House Training	4,957	12,983	17,137	12,783	12,883	12,883
656101	Discounts Taken/Lost	-	-	-	-	-	-
662101	Buildings	-	10,633	-	-	-	-
662601	Improvements Other Than Bldgs	-	-	-	25,000	-	-
662602	Leasehold Improvements	-	-	278,322	-	-	-
664101	Equipment	81,733	906,010	1,190,137	77,140	15,500	23,500
664102	Vehicles	5,000	-	-	-	354,000	354,000
664501	Computer Software Intangible	-	30,691	-	-	-	-
666101	Library Books	-	2,100	-	-	-	-
666102	Scholastic Book Fair	-	-	-	-	-	-
671100	Principal Expense - Debt	287,889	289,815	289,815	338,892	63,648	66,832
672101	Debt Interest Expense	18,190	15,544	15,544	9,967	7,309	6,199
691101	Xfer Out to General Fund	(800,000)	-	-	-	-	-

## FY 2020-22 Proposed Expenditures for All Schools

Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
699201	Restricted Fund Balance	-	1,697,980	1,697,980	1,697,980	1,697,980	1,697,980
699301	Committed Fund Balance	-	778,490	233,289	233,289	233,289	233,289
699401	Assigned Fund Balance	-	400,953	-	-	-	-
699901	Unassigned Fund Balance	-	3,536,668	5,369,763	5,246,679	6,008,325	7,050,169
<b>Grand Total:</b>		<b>\$ 22,447,624</b>	<b>\$ 32,190,664</b>	<b>\$ 34,472,336</b>	<b>\$ 33,032,141</b>	<b>\$ 34,101,994</b>	<b>\$ 35,702,315</b>

# **FY 2020-2022 Proposed Expenditures by Program**

## FY 2020-2022 Proposed Expenditures by Program

Program	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
5100	Basic Instruction	\$ 12,336,112	\$ 12,440,102	\$ 12,806,140	\$ 13,288,522	\$ 13,556,063	\$ 13,961,976
5200	ESE	261,287	234,126	193,938	186,517	192,187	198,001
6120	Guidance	306,676	262,113	264,496	274,097	282,518	291,194
6130	Health Services	67,190	296,789	253,888	215,890	222,522	229,270
6190	Other Pupil Personnel Services	210,306	213,770	214,585	240,846	208,869	214,651
6200	Instructional Media	144,935	136,046	96,702	97,517	92,536	88,034
6400	Instructional Staff Training (Title II)	49,874	59,474	69,951	72,157	72,157	72,157
7100	Board	34,252	36,562	44,226	34,003	34,143	34,143
7200	General Administration	522,177	934,970	987,985	784,094	763,544	776,632
7300	School Administration	1,995,634	1,964,956	2,008,013	2,128,685	2,168,567	2,225,991
7400	Facility Acquisition & Construction	24,338	10,633	10,633	25,000	-	-
7500	Fiscal Services (City)	181,724	440,065	586,354	337,474	517,491	517,542
7600	Food Services	1,024,186	1,128,329	1,116,527	1,173,234	1,218,482	1,265,451
7750	Information Technology	285,757	266,587	274,423	241,092	197,121	202,914
7800	Transportation	1,118,135	1,252,471	1,504,333	1,437,073	1,379,946	1,405,795
7900	Maintenance/Custodial	4,184,569	4,588,314	4,924,619	4,703,307	4,703,307	4,703,221
8100	Maintenance of Plant	500,473	1,511,266	1,814,491	614,685	552,947	533,905
9800	Budget Reserves	-	6,414,091	7,301,032	7,177,948	7,939,594	8,981,438
	Blank	(800,000)	-	-	-	-	-
	<b>Grand Total:</b>	<b>\$ 22,447,624</b>	<b>\$ 32,190,664</b>	<b>\$ 34,472,336</b>	<b>\$ 33,032,141</b>	<b>\$ 34,101,994</b>	<b>\$ 35,702,315</b>

# **FY 2020-2022 Proposed Expenditures by School**



## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Oasis Elementary	611110	Administrator/Principal Salary	\$ 159,793	\$ 187,080	\$ 187,080	\$ 193,500	\$ 199,305	\$ 205,284
	612120	Classroom Teacher Salary	2,097,953	2,150,635	2,063,635	2,265,032	2,332,983	2,402,973
	612130	Oth Certified Personnel Salary	166,814	172,812	162,490	181,269	150,932	155,460
	612150	Aides Salary	111,979	128,308	121,222	100,798	103,822	106,937
	612160	Other Support Personnel Salary	516,793	527,735	421,380	494,728	509,570	525,399
	613102	Contract Employees Salary/Wage	7,452	-	-	-	-	-
	613140	Substitutue Teacher Salary/Wag	74,734	60,000	60,000	60,000	60,000	60,000
	614101	Overtime	771	800	5,719	2,000	2,000	2,000
	615101	Special Pay/Add Pay	60,760	62,975	66,975	49,899	49,899	49,899
	615107	Employee Recognition/Bonus	51,994	100,000	185,067	-	-	-
	615110	Teacher Salary Allocation	-	-	-	44,286	-	-
	621101	FICA Taxes	195,534	195,795	191,440	202,856	205,796	212,072
	621102	Medicare Taxes	44,981	46,077	45,292	47,485	48,117	49,588
	622110	Florida Retirement System(FRS)	247,515	257,510	251,696	273,928	281,281	289,807
	623101	Life,Health,Disability Insur	36,642	51,106	45,625	52,248	52,248	52,248
	623102	Self-Insured Health Plan	594,760	669,800	643,940	704,448	739,159	775,605
	623107	Opt Out Health Ins Subsidy	6,972	7,834	13,097	7,680	7,680	7,680
	624101	Workers Compensation	17,487	34,112	31,506	30,663	31,374	32,336
	624102	Unemployment	14,249	-	-	-	-	-
	624103	Leave Payout	21,738	-	-	-	-	-
	631304	Legal Services	1,756	1,500	1,500	1,500	1,500	1,500
	631312	Accounting & Auditing	49,390	13,184	50,000	47,667	47,777	47,777
	631399	Other Professional Services	2,740	98,350	58,813	6,400	6,400	6,400
	634104	Security Services	-	-	-	-	-	-
	634107	Physicals - General	1,911	3,195	2,815	3,240	3,345	3,345
	634119	Employee Health Clinic Charges	461	630	630	660	690	690
	634120	Outside Services	20,474	18,912	110,393	137,335	137,380	137,380
	634127	Police School Resoure Officer	-	-	39,480	39,295	39,295	39,295
	640101	Food And Mileage (City)	1,464	1,775	2,550	1,450	1,500	1,500
	640105	Travel Costs	9,066	5,834	4,084	9,168	9,174	9,174
	641101	Communication Service	2,252	2,705	2,400	2,525	2,525	2,500
	641102	Telephone Service	22,448	29,783	30,611	30,333	30,333	30,333
	641103	Telecommunication Service	-	175	1,432	-	-	-
	641104	Postage & Shipping	1,129	1,250	1,355	1,065	1,160	1,185
	643202	Electric	85,795	100,940	100,940	109,940	109,940	109,940
	643203	Water & Sewer	12,807	15,767	15,767	15,767	15,767	15,767
	643205	Propane Fuel	-	25	25	25	25	25
	644101	Building Rental/Leases	701,980	766,588	754,492	755,281	755,281	755,338

## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
	644102	Equipment Rental/Leases	469	10,465	48,227	689	689	689
	644103	Copy & Fax Machine Rent/Lease	8,187	9,333	9,333	5,377	5,377	5,377
	644199	Other Rentals/Leases	-	-	-	-	-	-
	645101	Insurance	64,383	80,627	80,627	77,900	77,900	77,900
	646101	Tires	1,437	-	-	-	-	-
	646102	Equip Repair/Maintenance	22,713	63,320	37,870	24,800	24,800	24,800
	646103	Building Maintenance	32,795	42,000	44,176	14,008	13,008	13,008
	646104	Diesel Fuel	20,474	19,500	19,700	20,700	20,500	20,500
	646106	Unleaded Fuel	231	800	300	400	400	400
	646108	Other Repairs & Maint.	-	2,500	2,500	2,500	2,800	3,000
	646109	Facilities Charges	1,047	-	7,000	5,000	5,000	5,000
	646110	Fleet Charges	21	-	81,787	62,351	60,000	60,000
	646300	Warranty/Maint/Service Plans	-	-	2,668	-	-	-
	647101	Printing	51	1,250	1,250	1,250	1,255	1,260
	648101	Advertising	640	360	553	10,525	530	530
	648102	Public Relations	11	-	12,410	-	-	-
	649102	Bank Fees	2,797	3,050	3,250	500	500	500
	649103	Various Fees	3,995	3,325	3,400	3,335	3,345	3,345
	649130	Health Insurance Profit Share	-	-	-	-	-	-
	649131	Wellness Prog - Rewards	5,553	-	-	-	-	-
	652101	Office Supplies	23,582	25,900	26,170	26,850	26,875	26,880
	652113	Uniforms	537	747	315	496	496	496
	652114	Chemicals	8	50	50	50	50	50
	652115	Tools	51	300	250	-	-	-
	652116	Small Equipment	11,712	20,275	18,366	9,959	8,350	8,350
	652117	Janitorial Supplies	19,740	21,000	2,500	-	-	-
	652118	Operating Medical Supply	305	600	600	650	650	650
	652119	Food And Beverage	140,617	152,000	142,400	157,000	161,000	165,000
	652121	Computer Equip/Accessory	42,288	20,774	39,402	54,300	54,300	54,300
	652122	Computer Software/License	39,122	38,435	52,545	37,829	37,859	37,890
	652124	Safety Equipment	-	-	900	750	750	750
	652125	Sod, Seed, Sand And Soil	-	-	-	-	-	-
	652128	Operating Supplies - Charter S	18,429	27,200	7,407	9,400	8,990	9,083
	652129	Textbooks	42,087	30,500	2,821	20,500	80,500	80,500
	652130	Periodicals	-	-	7,731	-	-	-
	652132	Library Books - Operating	749	-	1,694	-	-	-
	652141	Trophies/Awards	55	50	50	-	-	-
	652142	Athletic Equipment	1,139	-	-	-	-	-

## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
	652145	Teacher Classroom Supply	12,883	12,884	16,054	16,357	16,357	16,357
	652146	Classroom Supplies	-	-	553	-	-	-
	652199	Other Operating Mat & Supplies	7,629	15,783	27,688	9,800	9,800	9,800
	653105	Parking Lot Maintenance	-	500	500	2,500	2,500	2,500
	654101	Books Pubs Subscript & Membrshp	1,632	660	2,625	1,170	1,180	1,180
	654102	Wellness - Gym Memberships	1,180	-	-	-	-	-
	655101	Training & Seminars	5,014	10,489	5,055	11,230	11,230	11,230
	655102	In-House Training	1,143	3,375	7,069	3,325	3,350	3,350
	656101	Discounts Taken/Lost	-	-	-	-	-	-
	662602	Leasehold Improvements	-	-	73,315	-	-	-
	664101	Equipment	-	-	315,625	12,410	-	8,000
		Equipment - Replacement	-	298,991	-	-	-	-
	664102	Vehicles	1,250	-	-	-	88,500	88,500
	664501	Computer Software Intangible	-	8,187	-	-	-	-
	666101	Library Books	-	1,000	-	-	-	-
	666102	Scholastic Book Fair	-	-	-	-	-	-
	671100	Principal Expense - Debt	64,815	78,685	78,685	85,798	15,912	16,708
	672101	Debt Interest Expense	3,855	4,180	4,180	2,680	1,264	1,264
	691101	Xfer Out to General Fund	(800,000)	-	-	-	-	-
	699201	Restricted Fund Balance	-	444,886	444,886	444,886	444,886	444,886
	699301	Commmitted Fund Balance	-	147,521	66,231	50,000	50,000	50,000
	699901	Unassigned Fund Balance	-	1,529,000	1,464,310	2,064,890	2,200,919	2,276,186
		<b>Total Oasis Elementary:</b>	<b>\$ 5,147,216</b>	<b>\$ 8,843,694</b>	<b>\$ 8,838,479</b>	<b>\$ 9,124,636</b>	<b>\$ 9,378,080</b>	<b>\$ 9,619,656</b>

## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Christa McAuliffe	611110	Administrator/Principal Salary	\$ 160,501	\$ 184,780	\$ 184,780	\$ 195,125	\$ 200,979	\$ 207,008
	612120	Classroom Teacher Salary	1,832,988	1,902,757	1,902,757	2,039,009	2,100,179	2,163,184
	612130	Oth Certified Personnel Salary	112,698	127,422	85,826	90,757	93,479	96,291
	612150	Aides Salary	135,224	132,351	132,351	140,369	144,581	148,918
	612160	Other Support Personnel Salary	475,408	494,042	424,596	493,812	508,626	508,349
	613102	Contract Employees Salary/Wage	1,938	-	-	-	-	-
	613140	Substitue Teacher Salary/Wag	89,073	58,000	58,000	60,000	60,000	60,000
	614101	Overtime	573	750	607	1,500	1,500	1,500
	615101	Special Pay/Add Pay	68,830	57,826	64,550	51,542	51,642	51,642
	615107	Employee Recognition/Bonus	98,514	100,000	174,553	-	-	-
	615110	Teacher Salary Allocation	-	-	-	44,286	-	-
	621101	FICA Taxes	175,100	175,492	173,149	185,103	190,597	196,413
	621102	Medicare Taxes	40,950	41,344	40,524	43,291	44,537	45,917
	622110	Florida Retirement System(FRS)	218,580	230,970	226,073	251,760	260,183	268,136
	623101	Life,Health,Disability Insur	33,011	46,527	45,068	47,486	47,524	47,524
	623102	Self-Insured Health Plan	528,801	629,589	622,815	672,538	705,654	740,425
	623107	Opt Out Health Ins Subsidy	7,831	7,600	18,630	13,440	13,440	13,440
	624101	Workers Compensation	16,582	30,195	27,487	29,028	29,879	30,750
	624102	Unemployment	3,304	-	-	-	-	-
	624103	Leave Payout	15,218	-	-	-	-	-
	631304	Legal Services	1,554	1,500	1,500	-	-	-
	631307	Studies & Master Plans	24,338	-	10,633	-	-	-
	631312	Accounting & Auditing	43,308	33,171	74,250	47,527	47,527	47,527
	631399	Other Professional Services	12,638	96,000	47,332	34,700	9,700	9,700
	634104	Security Services	-	-	-	-	-	-
	634107	Physicals - General	1,387	1,788	1,525	1,650	1,675	1,675
	634119	Employee Health Clinic Charges	404	500	500	525	550	575
	634120	Outside Services	26,519	29,470	125,111	163,605	163,630	163,630
	634127	Police School Resoure Officer	-	-	34,674	34,521	34,521	34,521
	640101	Food And Mileage (City)	1,350	1,750	2,525	1,525	1,550	1,550
	640105	Travel Costs	6,430	3,600	4,600	6,576	6,576	6,576
	641101	Communication Service	2,080	2,660	2,660	2,225	2,225	2,225
	641102	Telephone Service	21,363	27,700	26,577	27,121	27,121	27,121
	641103	Telecommunication Service	-	100	1,025	1,000	1,000	1,000
	641104	Postage & Shipping	1,306	2,250	2,250	1,450	1,450	1,450
	643202	Electric	83,731	105,000	100,200	105,000	105,000	105,000
	643203	Water & Sewer	14,279	14,825	19,625	14,825	14,825	14,825

## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
	644101	Building Rental/Leases	686,107	762,979	736,239	736,976	736,976	736,884
	644102	Equipment Rental/Leases	1,397	11,500	45,875	1,208	1,208	1,208
	644103	Copy & Fax Machine Rent/Lease	8,113	9,362	9,362	6,176	6,176	6,176
	644199	Other Rentals/Leases	-	-	-	-	-	-
	645101	Insurance	60,450	62,755	62,755	77,900	77,900	77,900
	646101	Tires	1,522	-	-	-	-	-
	646102	Equip Repair/Maintenance	27,099	65,640	40,225	24,900	24,900	24,900
	646103	Building Maintenance	29,804	25,500	30,906	18,376	18,376	19,026
	646104	Diesel Fuel	19,095	20,500	20,535	20,700	20,700	20,700
	646106	Unleaded Fuel	206	400	500	500	500	500
	646108	Other Repairs & Maint.	-	2,500	1,137	2,500	2,500	2,500
	646109	Facilities Charges	917	-	4,000	5,000	5,000	5,000
	646110	Fleet Charges	19	-	72,389	62,351	60,000	60,000
	646300	Warranty/Maint/Service Plans	1,099	-	7,828	-	-	-
	647101	Printing	86	1,250	750	1,400	1,505	1,510
	648101	Advertising	558	575	810	10,850	850	850
	648102	Public Relations	9	-	12,500	-	-	-
	649102	Bank Fees	2,445	2,970	328	600	600	600
	649103	Various Fees	3,608	3,100	2,193	2,860	2,860	2,860
	649131	Wellness Prog - Rewards	2,896	-	-	-	-	-
	652101	Office Supplies	18,447	17,411	17,411	18,800	18,825	18,830
	652113	Uniforms	543	700	302	491	491	491
	652114	Chemicals	15	50	150	50	50	50
	652115	Tools	69	300	150	500	500	500
	652116	Small Equipment	8,200	8,050	10,127	36,084	15,950	15,950
	652117	Janitorial Supplies	20,562	20,000	2,674	-	-	-
	652118	Operating Medical Supply	312	600	600	650	650	650
	652119	Food And Beverage	133,985	140,000	138,500	147,000	151,000	155,000
	652121	Computer Equip/Accessory	53,436	18,724	52,131	6,850	6,950	7,050
	652122	Computer Software/License	40,918	32,280	40,245	34,789	34,819	34,850
	652124	Safety Equipment	-	-	500	750	750	750
	652128	Operating Supplies - Charter S	15,785	22,150	7,755	9,300	9,390	9,483
	652129	Textbooks	70,954	70,000	101,746	60,000	80,000	80,000
	652130	Periodicals	-	-	1,417	-	-	-
	652132	Library Books - Operating	538	-	153	1,000	1,000	1,000
	652141	Trophies/Awards	47	200	165	100	100	100
	652142	Athletic Equipment	2,033	-	-	-	-	-
	652145	Teacher Classroom Supply	13,480	13,482	13,934	14,236	14,236	14,236

# FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
	652146	Classroom Supplies	-	-	5,630	-	-	-
	652199	Other Operating Mat & Supplies	10,432	10,200	21,224	11,150	11,150	11,150
	653105	Parking Lot Maintenance	8,755	100	100	2,500	2,500	11,000
	654101	Books Pubs Subscript & Membrshp	230	525	715	1,025	1,025	1,025
	654102	Wellness - Gym Memberships	837	-	-	-	-	-
	655101	Training & Seminars	5,957	10,732	12,708	11,282	11,282	11,282
	655102	In-House Training	1,097	3,858	3,958	3,808	3,833	3,833
	656101	Discounts Taken/Lost	-	-	-	-	-	-
	662101	Buildings	-	10,633	-	-	-	-
	662601	Improvements Other Than Bldgs	-	-	-	25,000	-	-
	662602	Leasehold Improvements	-	-	70,141	-	-	-
	664101	Equipment	81,733	-	189,066	19,910	7,500	15,500
		Equipment - Replacement	-	188,546	-	-	-	-
	664102	Vehicles	1,250	-	-	-	88,500	88,500
	664501	Computer Software Intangible	-	7,366	-	-	-	-
	666101	Library Books	-	-	-	-	-	-
	671100	Principal Expense - Debt	60,834	70,936	70,936	85,798	15,912	16,708
	672101	Debt Interest Expense	3,544	3,668	3,668	2,352	1,110	-
	691601	Xfer Out to Agency Funds	-	-	-	-	-	-
	699201	Restricted Fund Balance	-	387,690	387,690	387,690	387,690	387,690
	699301	Commmitted Fund Balance	-	127,250	53,490	50,000	50,000	50,000
	699901	Unassigned Fund Balance	-	1,063,679	1,275,979	1,305,531	1,483,869	1,756,411
		<b>Total Christa McAuliffe:</b>	<b>\$ 5,655,237</b>	<b>\$ 7,738,120</b>	<b>\$ 8,168,350</b>	<b>\$ 8,010,239</b>	<b>\$ 8,229,283</b>	<b>\$ 8,649,525</b>

## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Oasis Middle	611110	Administrator/Principal Salary	\$ 172,737	\$ 127,480	\$ 127,480	\$ 206,350	\$ 212,541	\$ 218,916
	612120	Classroom Teacher Salary	1,799,805	1,990,170	1,990,170	2,140,198	2,204,403	2,270,536
	612130	Oth Certified Personnel Salary	101,855	115,138	115,138	139,786	143,979	148,298
	612150	Aides Salary	54,918	75,155	75,155	59,110	60,883	62,710
	612160	Other Support Personnel Salary	533,428	488,885	466,432	513,665	526,648	542,447
	613140	Substitutue Teacher Salary/Wag	61,606	55,000	55,000	58,000	60,000	62,000
	614101	Overtime	630	800	750	1,500	1,500	1,500
	615101	Special Pay/Add Pay	115,873	107,229	107,229	71,002	71,002	71,002
	615107	Employee Recognition/Bonus	129,706	100,000	180,898	-	-	-
	615110	Teacher Salary Allocation	-	-	-	44,286	-	-
	621101	FICA Taxes	177,898	178,070	174,704	192,126	197,680	203,636
	621102	Medicare Taxes	41,605	41,641	40,853	44,933	46,223	47,619
	622110	Florida Retirement System(FRS)	223,938	234,114	230,967	261,891	272,185	278,722
	623101	Life,Health,Disability Insur	33,345	46,178	45,181	48,538	48,538	48,538
	623102	Self-Insured Health Plan	510,647	585,217	584,307	628,583	659,501	691,964
	623107	Opt Out Health Ins Subsidy	13,618	19,200	22,727	19,200	19,200	19,200
	624101	Workers Compensation	18,944	31,349	28,729	30,042	30,978	31,706
	624102	Unemployment	4,231	-	-	-	-	-
	624103	Leave Payout	20,493	-	-	-	-	-
	631304	Legal Services	1,718	1,600	1,600	1,600	1,500	1,500
	631312	Accounting & Auditing	47,303	42,766	72,764	47,527	47,527	47,527
	631399	Other Professional Services	23,413	109,344	58,600	8,500	8,500	8,500
	634104	Security Services	-	-	-	-	-	-
	634107	Physicals - General	2,093	2,300	2,190	2,220	2,220	2,220
	634119	Employee Health Clinic Charges	440	500	500	550	600	625
	634120	Outside Services	20,576	19,122	130,642	164,409	164,409	164,409
	634125	Athletics Coaches & Officials	12,850	10,000	5,000	10,000	10,000	10,000
	634127	Police School Resoure Officer	-	-	39,000	36,365	36,365	36,365
	640101	Food And Mileage (City)	1,429	1,650	2,427	1,150	1,150	1,150
	640104	Recruitment Travel	15	-	-	-	-	-
	640105	Travel Costs	7,760	7,301	6,536	10,132	10,132	10,132
	641101	Communication Service	3,614	3,231	3,231	2,025	2,025	2,025
	641102	Telephone Service	22,206	27,737	31,016	30,759	30,759	30,759
	641103	Telecommunication Service	-	100	550	-	-	-
	641104	Postage & Shipping	3,244	3,211	3,211	3,267	3,324	3,325
	643202	Electric	129,351	148,936	148,936	148,936	148,936	148,936
	643203	Water & Sewer	12,196	14,300	14,300	14,300	14,500	14,700

## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
	643205	Propane Fuel	547	550	600	600	600	600
	644101	Building Rental/Leases	736,923	807,979	791,713	792,534	792,534	792,558
	644102	Equipment Rental/Leases	1,162	10,590	70,920	560	560	560
	644103	Copy & Fax Machine Rent/Lease	8,159	9,363	9,363	5,377	5,377	5,377
	644199	Other Rentals/Leases	-	-	-	-	-	-
	645101	Insurance	65,587	73,970	73,335	77,900	77,900	77,900
	646101	Tires	2,369	-	-	-	-	-
	646102	Equip Repair/Maintenance	41,283	66,880	44,915	24,800	24,800	24,800
	646103	Building Maintenance	43,634	17,850	36,207	24,398	24,398	24,398
	646104	Diesel Fuel	32,968	35,500	35,700	35,700	35,700	35,700
	646105	Parts Repair/Maintenance	203	-	-	-	-	-
	646106	Unleaded Fuel	284	500	400	500	500	500
	646108	Other Repairs & Maint.	-	2,500	-	5,000	5,000	5,000
	646109	Facilities Charges	997	-	10,000	5,000	5,000	5,000
	646110	Fleet Charges	20	-	109,913	62,352	60,000	60,000
	646300	Warranty/Maint/Service Plans	-	-	13,265	-	-	-
	647101	Printing	388	1,060	1,060	1,065	1,076	1,085
	648101	Advertising	2,230	860	780	10,750	750	750
	648102	Public Relations	10	-	12,500	-	-	-
	649101	Uncollectable Accts Expns	-	-	-	-	-	-
	649102	Bank Fees	2,668	3,100	3,100	500	500	500
	649103	Various Fees	4,523	3,420	2,535	3,385	3,435	3,483
	649131	Wellness Prog - Rewards	3,344	-	-	-	-	-
	652101	Office Supplies	17,036	19,650	19,650	16,600	16,625	16,630
	652113	Uniforms	597	780	442	291	291	291
	652114	Chemicals	7	50	50	50	50	50
	652115	Tools	76	300	250	500	500	500
	652116	Small Equipment	9,864	6,650	15,666	8,200	8,330	8,200
	652117	Janitorial Supplies	18,920	21,000	2,000	-	-	-
	652118	Operating Medical Supply	642	600	600	650	650	650
	652119	Food And Beverage	120,832	137,000	115,693	129,000	133,000	137,000
	652121	Computer Equip/Accessory	102,205	31,654	45,336	9,640	9,820	9,997
	652122	Computer Software/License	32,845	32,335	50,085	47,060	48,340	48,371
	652124	Safety Equipment	1,358	-	500	3,250	750	750
	652125	Sod, Seed, Sand And Soil	-	-	-	-	-	-
	652128	Operating Supplies - Charter S	22,633	30,410	8,765	9,015	9,111	9,210
	652129	Textbooks	29,760	30,750	29,972	50,000	32,465	33,276
	652130	Periodicals	149	150	100	150	150	150



## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
	652132	Library Books - Operating	1,078	-	1,100	800	800	800
	652139	School A La Carte Food	46,546	52,000	52,000	52,000	54,000	56,000
	652141	Trophies/Awards	52	150	150	150	150	150
	652142	Athletic Equipment	3,801	-	1,883	-	-	-
	652143	Athletic Apparel	-	-	118	-	-	-
	652144	Other School Apparel	-	-	25	-	-	-
	652145	Teacher Classroom Supply	10,610	10,610	13,328	13,631	13,631	13,631
	652146	Classroom Supplies	-	-	800	-	-	-
	652199	Other Operating Mat & Supplies	6,565	12,250	22,327	11,050	11,050	11,050
	653105	Parking Lot Maintenance	-	300	25	2,500	2,500	2,500
	654101	Books Pubs Subscript & Membrshp	522	510	1,675	1,900	1,900	1,900
	654102	Wellness - Gym Memberships	1,298	-	-	-	-	-
	655101	Training & Seminars	5,286	12,050	13,063	10,500	10,500	10,500
	655102	In-House Training	1,126	3,375	3,375	3,325	3,350	3,350
	662602	Leasehold Improvements	-	-	72,008	-	-	-
	664101	Equipment	-	-	432,073	32,410	8,000	-
		Equipment - Replacement	-	418,473	-	-	-	-
	664102	Vehicles	1,250	-	-	-	88,500	88,500
	664501	Computer Software Intangible	-	8,079	-	-	-	-
	666101	Library Books	-	1,100	-	-	-	-
	666102	Scholastic Book Fair	-	-	-	-	-	-
	671100	Principal Expense - Debt	102,508	85,800	85,800	90,038	15,912	16,708
	672101	Debt Interest Expense	6,134	4,106	4,106	2,633	2,633	2,633
	699201	Restricted Fund Balance	-	457,915	457,915	457,915	457,915	457,915
	699301	Commmitted Fund Balance	-	138,181	62,102	50,000	50,000	50,000
	699901	Unassigned Fund Balance	-	943,989	1,432,932	1,340,823	1,540,949	1,864,016
		<b>Total Oasis Middle School:</b>	<b>\$ 5,794,485</b>	<b>\$ 8,082,063</b>	<b>\$ 8,928,443</b>	<b>\$ 8,335,452</b>	<b>\$ 8,597,210</b>	<b>\$ 9,063,906</b>

## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
Oasis High School	611110	Administrator/Principal Salary	\$ 230,412	\$ 262,280	\$ 262,280	\$ 268,750	\$ 276,813	\$ 285,117
	612120	Classroom Teacher Salary	1,637,017	1,730,289	1,730,289	1,778,168	1,831,513	1,886,458
	612130	Oth Certified Personnel Salary	176,590	167,827	167,827	188,421	194,072	199,894
	612150	Aides Salary	125	18,895	56	18,896	19,463	20,047
	612160	Other Support Personnel Salary	508,480	581,744	489,202	495,238	509,725	525,018
	613102	Contract Employees Salary/Wage	646	-	-	-	-	-
	613140	Substitutue Teacher Salary/Wag	62,680	48,000	48,000	50,000	50,000	50,000
	614101	Overtime	636	800	750	2,000	2,000	2,000
	615101	Special Pay/Add Pay	141,797	147,215	146,291	135,706	135,706	135,706
	615107	Employee Recognition/Bonus	64,068	100,000	203,784	-	-	-
	615110	Teacher Salary Allocation	-	-	-	44,286	-	-
	621101	FICA Taxes	174,793	179,347	178,347	176,649	181,560	186,929
	621102	Medicare Taxes	40,878	41,939	41,102	41,318	42,237	43,719
	622110	Florida Retirement System(FRS)	212,490	235,759	228,287	240,321	248,612	257,355
	623101	Life,Health,Disability Insur	30,070	46,792	44,860	44,282	44,282	44,282
	623102	Self-Insured Health Plan	409,429	565,591	513,648	551,221	578,332	607,721
	623107	Opt Out Health Ins Subsidy	12,140	13,343	16,597	13,440	13,440	13,440
	624101	Workers Compensation	16,663	30,100	26,346	27,297	27,889	28,697
	624102	Unemployment	5	-	-	-	-	-
	624103	Leave Payout	78,070	-	-	-	-	-
	631304	Legal Services	1,484	1,500	1,500	1,500	1,500	1,500
	631312	Accounting & Auditing	42,160	38,940	50,565	47,055	47,055	47,055
	631399	Other Professional Services	7,933	101,000	66,767	9,260	9,260	9,260
	634104	Security Services	-	-	-	-	-	-
	634107	Physicals - General	2,547	2,725	2,625	2,650	2,650	2,650
	634119	Employee Health Clinic Charges	395	525	525	535	535	535
	634120	Outside Services	27,419	26,382	124,649	161,042	161,042	161,042
	634123	Dual Enrollment Tuition	32,013	40,000	67,663	80,000	80,000	80,000
	634125	Athletics Coaches & Officials	61,020	72,000	72,000	72,000	72,000	72,000
	634127	Police School Resoure Officer	-	-	32,335	29,795	29,795	29,795
	640101	Food And Mileage (City)	1,449	1,525	2,300	1,575	1,575	1,575
	640105	Travel Costs	6,271	9,041	6,743	11,476	11,476	11,476
	641101	Communication Service	2,699	2,500	3,971	2,125	2,125	2,125
	641102	Telephone Service	20,293	27,765	26,913	27,881	27,881	27,881
	641103	Telecommunication Service	-	50	920	50	50	50
	641104	Postage & Shipping	5,856	7,195	7,595	7,444	7,444	7,444
	643202	Electric	106,341	120,106	120,106	120,106	120,106	120,106

## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
	643203	Water & Sewer	10,931	12,480	12,480	12,855	12,855	12,855
	643205	Propane Fuel	1,753	4,000	2,000	1,600	1,600	1,600
	644101	Building Rental/Leases	840,290	852,941	916,719	907,683	907,683	907,683
	644102	Equipment Rental/Leases	1,162	10,468	49,951	589	589	589
	644103	Copy & Fax Machine Rent/Lease	9,310	10,783	10,783	7,237	7,237	7,237
	644199	Other Rentals/Leases	-	120	70	120	120	120
	645101	Insurance	67,614	70,096	70,096	77,900	77,900	77,900
	646101	Tires	1,682	-	-	-	-	-
	646102	Equip Repair/Maintenance	30,826	57,004	37,343	29,445	29,445	29,445
	646103	Building Maintenance	40,277	18,350	35,358	32,626	31,206	17,626
	646104	Diesel Fuel	24,730	27,500	27,500	24,000	24,000	24,000
	646106	Unleaded Fuel	232	460	360	400	400	400
	646108	Other Repairs & Maint.	-	2,500	-	5,000	5,000	5,000
	646109	Facilities Charges	891	-	15,000	5,000	5,000	5,000
	646110	Fleet Charges	18	-	56,678	62,352	60,000	60,000
	646300	Warranty/Maint/Service Plans	-	-	4,800	-	-	-
	647101	Printing	908	1,250	1,250	1,295	1,300	1,305
	648101	Advertising	2,168	850	1,125	12,675	2,675	2,675
	648102	Public Relations	9	-	12,500	-	-	-
	649102	Bank Fees	2,390	2,600	2,600	500	500	500
	649103	Various Fees	164,517	166,281	162,461	171,202	171,202	170,952
	649131	Wellness Prog - Rewards	2,557	-	-	-	-	-
	652101	Office Supplies	12,244	16,600	16,550	16,800	16,825	16,830
	652113	Uniforms	625	790	340	291	291	291
	652114	Chemicals	7	50	50	50	50	50
	652115	Tools	49	300	250	1,000	1,000	1,000
	652116	Small Equipment	6,624	18,121	32,133	45,222	31,878	18,578
	652117	Janitorial Supplies	16,970	21,000	1,679	-	-	-
	652118	Operating Medical Supply	130	600	382	600	600	600
	652119	Food And Beverage	105,916	119,500	101,000	101,000	110,000	114,000
	652121	Computer Equip/Accessory	135,140	17,874	14,394	40,700	40,700	40,700
	652122	Computer Software/License	62,154	63,908	74,522	50,474	50,504	50,535
	652124	Safety Equipment	-	-	988	750	750	750
	652125	Sod, Seed, Sand And Soil	1,652	-	-	-	-	-
	652128	Operating Supplies - Charter S	21,010	30,256	10,704	13,700	13,790	13,883
	652129	Textbooks	12,377	35,000	21,944	20,000	50,000	50,000
	652130	Periodicals	-	400	400	1,000	1,000	1,000
	652132	Library Books - Operating	372	-	252	-	-	-

## FY 2020-2022 Proposed Expenditures by School

School	Object	Description	FY 2018 Actuals	FY 2019 Adopted	FY 2019 Amended	FY 2020 Proposed	FY 2021 Proposed	FY 2022 Proposed
	652139	School A La Carte Food	49,753	58,000	54,000	65,000	67,000	69,000
	652141	Trophies/Awards	46	100	100	500	500	500
	652142	Athletic Equipment	10,273	10,000	26,662	10,000	10,000	10,000
	652145	Teacher Classroom Supply	9,852	9,852	11,510	11,207	11,207	11,207
	652146	Classroom Supplies	-	-	300	-	-	-
	652199	Other Operating Mat & Supplies	9,761	9,700	17,180	13,600	13,600	13,600
	653105	Parking Lot Maintenance	-	300	-	30,000	10,000	300
	654101	Books Pubs Subscript & Membrshp	3,200	630	740	646	646	646
	654102	Wellness - Gym Memberships	960	-	-	-	-	-
	655101	Training & Seminars	7,206	13,550	14,620	15,800	15,800	15,800
	655102	In-House Training	1,591	2,375	2,735	2,325	2,350	2,350
	662602	Leasehold Improvements	-	-	62,858	-	-	-
	664101	Equipment	-	-	253,373	12,410	-	-
	664102	Vehicles	1,250	-	-	-	88,500	88,500
	664501	Computer Software Intangible	-	7,059	-	-	-	-
	671100	Principal Expense - Debt	59,732	54,394	54,394	77,258	15,912	16,708
	672101	Debt Interest Expense	4,657	3,590	3,590	2,302	2,302	2,302
	699201	Restricted Fund Balance	-	407,489	407,489	407,489	407,489	407,489
	699301	Commmitted Fund Balance	-	365,538	51,466	83,289	83,289	83,289
	699401	Assigned Fund Balance	-	400,953	-	-	-	-
	699901	Unassigned Fund Balance	-	-	1,196,542	535,435	782,588	1,153,556
	Total Oasis High School:		\$ 5,850,687	\$ 7,526,787	\$ 8,537,064	\$ 7,561,814	\$ 7,897,421	\$ 8,369,228
Grand Total:			\$ 22,447,624	\$ 32,190,664	\$ 34,472,336	\$ 33,032,141	\$ 34,101,994	\$ 35,702,315

