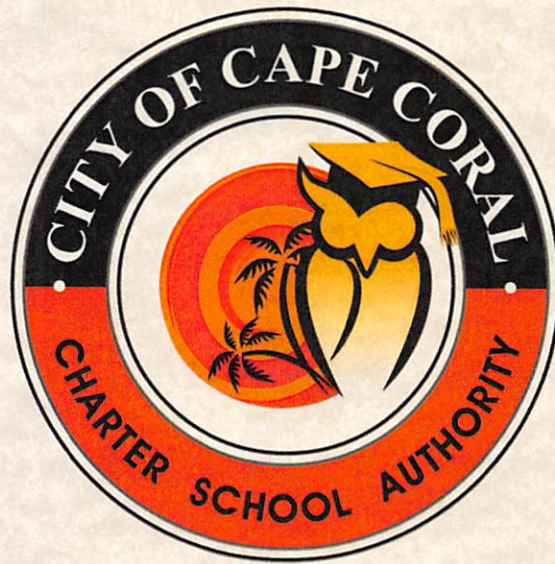


**City of Cape Coral  
Charter School Authority**



**Fiscal Years 2019-2021  
Adopted  
Operating Budget**

**City of Cape Coral  
Charter School Authority's  
FY 2019 – FY 2021  
Adopted Operating Budget**



**Governing Board:**

**Michael Campbell, Chairperson  
Tami Traiger, Vice Chairperson  
Sam Fisher, Board Member  
Vanessa Metzger, Board Member  
Jennifer Nelson, Board Member and City Council Member Liaison  
Angela Ticich, Board Member  
Russell Winstead, Board Member**

**Dolores D. Menendez, City Attorney, City of Cape Coral  
Mark Moriarty, Assistant City Attorney, City of Cape Coral**

**Prepared by Mary Anne Moniz, Charter School Authority Business Manager  
under the direction of Jacquelin Collins, Superintendent**

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## **“PARTNERING FOR EXCELLENCE”**

Our schools will be a community – nurturing system that will optimize learning through teaching and parental involvement. To that end, partnerships will be established:

- Between the classroom teacher and the students that model the qualities of good character, and allow collaboration throughout the learning process to achieve academic success, and celebrate accomplishments together.
- Between the parents and school personnel that promote open communication, encourages a sense of teamwork and cooperation, and develops the concept of true community support of education.
- Between colleagues, in order to establish a school learning community that applies proven effective classroom learning strategies and management practices that increase student achievement, and creates a positive collegial atmosphere.
- Among students so that all feel safe, comfortable, and accepted, and where students encourage each other, work and play with each other, and support each other's interests and learning.
- Between administrators and teachers, where professionalism and personal integrity promotes shared decision-making, empowerment, and the uplifting of staff as they undertake the most important mission of all: creating successful students.



## **BUDGET SUMMARY & HIGHLIGHTS**

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## **BUDGET SUMMARY & HIGHLIGHTS**

### **Overview**

On June 12, 2018, the FY 2019-FY 2021 Proposed Operating Budget for the City of Cape Coral Charter School Authority was presented to the Charter School Governing Board for approval. This is the second consecutive year that the Charter Schools have budgeted in a three year rolling format which will allow for better planning and consideration for future financial decisions and succession of our schools. While a three year budget was presented, the Charter School Governing Board approved only the FY 2019 Proposed Operating Budget.

The FY 2019-FY 2021 Proposed Operating Budget was prepared by the Charter School Business Manager, under the direction of the Superintendent, with the involvement of the school principals and internal departments. Two Budget Workshops were held which involved thorough discussions of the system's current and long-term financial needs allowing decisions to be made in order to present a balanced budget.

The budget serves as a financial and operational plan that demonstrates how the system intends to allocate its resources. The process is subject to continuous improvement as our system strives to meet the needs of students and the ever changing environment. All those involved are dedicated to ensuring that all available resources are used effectively to benefit our student population and enhance programs through continuous enrichment.

Over the next month, the FY 2019-FY 2021 Proposed Operating Budget was adjusted and the final FY 2018-2019 Operating Budget was presented to the Charter School Governing Board for Adoption, and was approved on August 14, 2018.

The total FY 2019-FY 2021 Adopted Operating Budget of \$32,402,716 supports the four individual schools, two VPK programs, and the Authority's Administration functions respectively. This reflects a decrease of \$766,929 or -2.31% from the Proposed Operating Budget and will be discussed in greater detail throughout this document.

The current operating revenue is estimated at \$24,111,954 and current Fund Balance totals \$8,290,762. Fund Balance comprises of Restricted Fund Balance of \$1,697,980 associated with the FY 2018 Discretionary Capital, \$778,490 in Committed Fund Balance associated with the \$530,650 in Security Initiatives and \$247,840 in remaining funds to replace air conditioning units, \$1,876,671 in Use of Fund Balance, and \$3,937,621 in Unassigned Balances.

Revenues have remained at the same level as proposed with State Shared Revenues budgeted at 95%.

Expenditures were developed using a zero-based budget approach, previous year actual performance with necessary modifications, as well as a 2.5-3.0% increase assumption where



necessary. Greater detail will be provided throughout this document relating to the various methods used.

The current operating expenditures total \$25,988,625 excluding \$6,414,091 in Reserves. Expenditures reflect an increase of \$1,347,363 or 5.47% when compared to the FY 2019 Proposed Budget. Changes will be discussed within the Expenditures section of this document.

Capital Outlay funding totals \$949,434 reflecting an increase of \$916,643 which is primarily due to the air conditioning unit projects not being completed in FY 2018. Additional detail can be found in the Capital Asset Improvement appendices as well as a list of capital items planned over the next five years.

In summary, current budgeted revenues of \$24,111,954 will not meet the current expenditure needs of \$25,988,625; therefore, the use of \$1,876,671 in existing fund balance to support this budget is anticipated.

While Public Education Capital Outlay (PECO) funding has reached new levels this year, there is no guarantee this funding will continue. We must continue to search for ways to increase our revenue streams in order to maintain our system.

Below is a table summarizing the FY 2018-2019 Adopted Operating Budget as approved:

**City of Cape Coral Charter School Authority  
FY 2018-2019 Adopted Operating Budget**

<b>Revenues/Sources</b>	<b>FY 2019 Adopted</b>	<b>Expenditures/Uses</b>	<b>FY 2019 Adopted</b>
Restricted Fund Balance	\$ 1,697,980	Restricted Fund Balance	\$ 1,697,980
Committed Fund Balance	778,490	Committed Fund Balance	778,490
Use of Fund Balance	1,876,671	Use of Fund Balance	400,953
Unassigned Fund Balance	3,937,621	Unassigned Fund Balance	3,536,668
<b>Total Balance Forward:</b>	<b>\$ 8,290,762</b>	<b>Total Reserves:</b>	<b>\$ 6,414,091</b>
Intergovernmental	\$ 21,791,773	Personnel	\$ 17,401,785
Public Educ. Capital Outlay	1,515,652	Operating	7,332,047
Charges for Service	650,000	Capital Outlay	949,434
Miscellaneous	154,529	Debt Service	305,359
<b>Total by Category:</b>	<b>\$ 24,111,954</b>	<b>Total by Category:</b>	<b>\$ 25,988,625</b>
<b>Total Sources:</b>	<b>\$ 32,402,716</b>	<b>Total Uses:</b>	<b>\$ 32,402,716</b>

## **ENROLLMENT**

As a Municipal Charter School, our major revenue source is Florida Education Finance Program (FEFP). This program provides funding based on a weighted average of student enrollment; for this reason, it is important to maximize the number of students enrolled in our system while adhering to class size limitations imposed by the State of Florida.

In FY 2018, both the middle and high schools were challenged to retain and fill available seats. The middle school estimated 835 students and ended the year at 806 while the high school anticipated 715 students and closed the year with an estimated 690. Ultimately, this had caused a significant adjustment in estimated revenues.

In FY 2018-2019, enrollment is estimated at 3,111 which reflects a total increase of 35 students compared to the close of the FY 2018 school year. Both the middle and high school enrollment numbers have been estimated conservatively.

At the eleventh day count, enrollment was up by 18 students across all schools. However, through the transitioning of principals, Oasis Elementary was not aware that their enrollment target increased from 855 to 865 and is currently running below their FTE target by 18 at 847. Oasis Elementary will continue to fill seats while reducing expenditures in an effort to regain this decreased revenue. Both Oasis Middle School and Oasis High School have exceeded their 11-day target helping offset this loss.

Voluntary Pre-Kindergarten is estimated at 40 full time students; however, this program is funded through another source. In addition, it should be noted that VPK may be eliminated in FY 2020 and the existing classrooms are to be filled with full-time students.

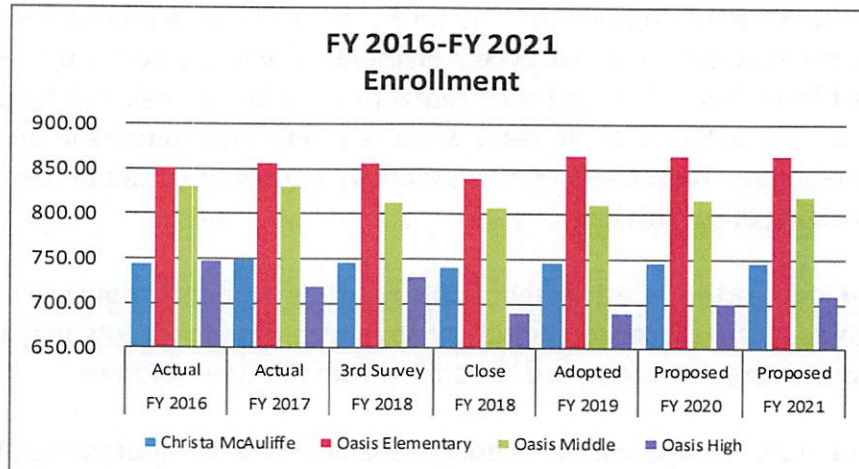
It should also be noted that while our schools have built a solid reputation in the community, the high school continues to seek offerings in sports programs, academics, and school facilities to foster growth. They will continue to review offerings and expand as they see fit. Of the 263 students promoted from the 8<sup>th</sup> grade, a total of 167 or 63.50% have committed to attend Oasis High School.

If future growth is to happen at the Elementary level, it would require additional facilities and/or future expansion. As such, in FY 2017-2018 a study for the replacement of the Christa McAuliffe portables was initiated so that we can begin formally planning for the replacement of the portables. While no funding has been dedicated to this project in FY 2019, outside of the initial study, the intention is to work side-by-side with the City of Cape Coral and issue debt to fund this project.

The following table illustrates the history of the school system's enrollment and growth over the last few years:

### FY 2016 - FY 2021 Enrollment

School (FTE)	FY 2016 Actual	FY 2017 Actual	FY 2018 3rd Survey	FY 2018 Close	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Christa McAuliffe	743.65	748.51	745.00	740.00	746.00	746.00	746.00
Oasis Elementary	850.02	855.17	856.00	840.00	865.00	865.00	865.00
Oasis Middle	830.89	831.06	811.44	806.00	810.00	815.00	820.00
Oasis High	746.61	718.62	728.62	690.00	690.00	700.00	710.00
<b>Total:</b>	<b>3,171.17</b>	<b>3,153.36</b>	<b>3,141.06</b>	<b>3,076.00</b>	<b>3,111.00</b>	<b>3,126.00</b>	<b>3,141.00</b>
VPK (FTE)	40.00	40.00	40.00	40.00	40.00	-	-
<b>Total (with VPK):</b>	<b>3,211.17</b>	<b>3,193.36</b>	<b>3,181.06</b>	<b>3,116.00</b>	<b>3,151.00</b>	<b>3,126.00</b>	<b>3,141.00</b>



Note: FY 2018 3rd Survey column reflects the actual count used for FEFP on 1/24/18; The FY 2018 Close numbers are the actual count of students at the close of school.; VPK will be eliminated in FY 2020  
OHS FY 2018 Close numbers are estimated.



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## **REVENUES**

The Charter Schools rely on limited revenue sources to finance education, operations and construction activities. These sources include Intergovernmental Revenues which are State Shared funds, Public Education Capital Outlay, Charges for Services, and Miscellaneous Revenues.

While there are several methods for forecasting revenues, most of the projections presented in the FY 2019–FY 2021 Adopted Budgets are based upon the use of trend analysis and expert judgment. Although some basic assumptions are being made, each revenue source has been examined to ensure the specific factors that influence it have been recognized and utilized.

Trend analysis relies on history to project the future. For example, revenues associated with enrollment may be found to have increased an average of three percent annually for the last five years in constant dollars. Trend analysis would extend the three percent growth rate into the future.

Expert judgment may rely on the ability of the Department of Education or the Lee County School District. For instance, the full-time equivalent allowance may increase or decrease beyond levels seen in past years.

All major revenue categories (State Shared Revenues) are budgeted at 95% in accordance with the City of Cape Coral Financial Management Policies. The major revenue sources are primarily funded through the Florida Education Funding Program (FEFP) and the Public Education Capital Outlay (PECO) Fund. Both of these programs provide funding based on student enrollment; therefore, it is important to maximize the number of students enrolled in our system while adhering to class size limitations imposed by the State of Florida.

As required by the Department of Education, the Authority provides student population projections to The School Board of Lee County. This projection is provided prior to the legislative session where the education budget and requirements are determined.

The FY 2018-2019 Adopted Budget was approved based on the assumption of \$24.1 million in revenue which excludes \$8.3 million in Fund Balance (Cash). While we have not yet received final funding for the Florida Education Finance Program (FEFP), we are able to make general assumptions based on the outcome of the 2018 Legislature. For instance, FEFP revenues are currently estimated using an increase of \$101.50 to student base. However, it should be noted that Safe School funding is a component of FEFP dollars; therefore, Safe School dollars are embedded in this number. There is discussion that Safe School funding will be used to offset School Resource Officers; therefore, FEFP estimates may be adjusted through a formal Budget Amendment.



Public Education Capital Outlay (PECO) was presented and approved using an estimate of \$1,515,652 compared to \$615,289 in FY 2018 which excluded the Discretionary Capital Funding. For the 2018-2019 fiscal year, charter school capital outlay funding consists of funds appropriated in the 2018-2019 General Appropriations Act. As outlined in House Bill 7055, "Beginning in fiscal year 2019-2020, funding shall consist of state funds when such funds are appropriated in the General Appropriations Act and revenue resulting from the discretionary millage authorized in s. 1011.71 (2) if the amount of state funds appropriated for charter school capital outlay in any fiscal year is less than the average charter school capital outlay funds per unweighted full-time equivalent student for the 2018-2019 fiscal year, multiplied by the estimated number of charter school students for the applicable fiscal year, and adjusted by changes in the Consumer Price Index issued by the U.S. Department of Labor from the previous fiscal year."

For FY 2018-2019, a total of \$145,286,200 has been allocated to all Charter Schools which reflects a \$95,286,200 increase over previous year. This funding is also based on the total number of qualifying Charter Schools, enrollment, gross receipts of taxes, and bond options.

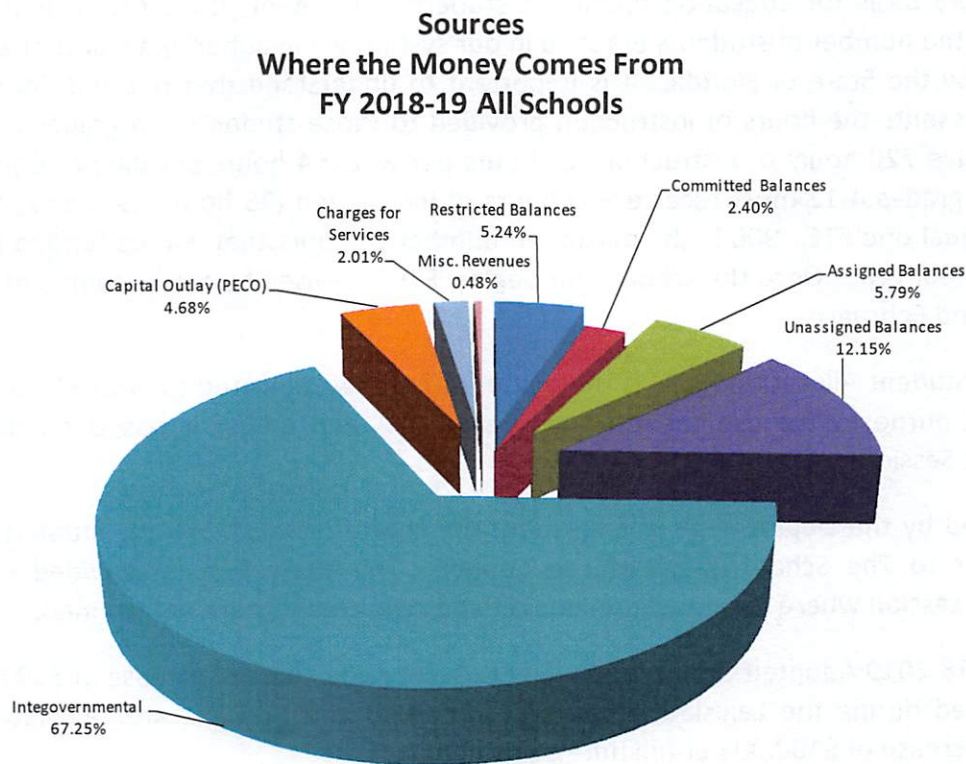
Since the FY 2018-2019 budget was adopted, PECO Funding was announced at \$1,978,734. Funding will be adjusted to 95% or \$1,879,797 within the first formal budget amendment of FY 2019.

The following tables and graphs are intended to provide a summary of revenue categories only. Detailed information regarding each can be found in the following section with specific account strings located in the Appendices section of this document.

#### REVENUE CATEGORIES

Revenues/Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Restricted Fund Balance	\$ -	\$ -	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980
Committed Fund Balance	-	-	1,730,650	778,490	530,650	530,650
Use of Fund Balance	-	253,779	217,502	1,876,671	1,349,359	1,306,167
Unassigned Fund Balance	-	6,334,137	6,343,932	3,937,621	4,687,138	3,818,066
Intergovernmental	22,910,150	22,937,710	22,890,762	21,791,773	21,871,644	22,139,295
Capital Outlay (PECO)	887,939	582,762	634,162	1,515,652	1,515,652	1,515,652
Charges for Services	644,077	666,450	586,157	650,000	660,600	670,944
Misc. Revenues	534,308	189,733	468,538	154,529	200,033	205,803
Debt Proceeds	163,071	-	-	-	-	-
<b>Total:</b>	<b>\$ 25,139,545</b>	<b>\$ 30,964,571</b>	<b>\$ 34,569,683</b>	<b>\$ 32,402,716</b>	<b>\$ 32,513,056</b>	<b>\$ 31,884,557</b>

The Charter School Authority has several revenue sources, each representing a different percentage of total revenues:



## INTERGOVERNMENTAL REVENUE

Intergovernmental revenue consists of monies that flow from the federal government to state and local governments, and from state to local governments. They can include grants, shared taxes and contingent loans and advances. The following comprise our system's intergovernmental sources:

### Florida Education Finance Program (FEFP)

In 1973, the Florida Legislature enacted the Florida Education Finance Program (FEFP) as its method for funding public education. This would guarantee to each student the availability of programs and services appropriate to his or her educational needs which are substantially equal to that available to any similar student notwithstanding geographic differences and varying local economic factors. Although this program has changed over the years, FEFP is known as a national model for funding fairness and equity in education.

FEFP Funding combines state funds, primarily generated from sales tax revenue, and local funds, generated from property tax revenue. FEFP is the centerpiece of the total funding but there are many components or allocations in which the funding is given. For example, dollars

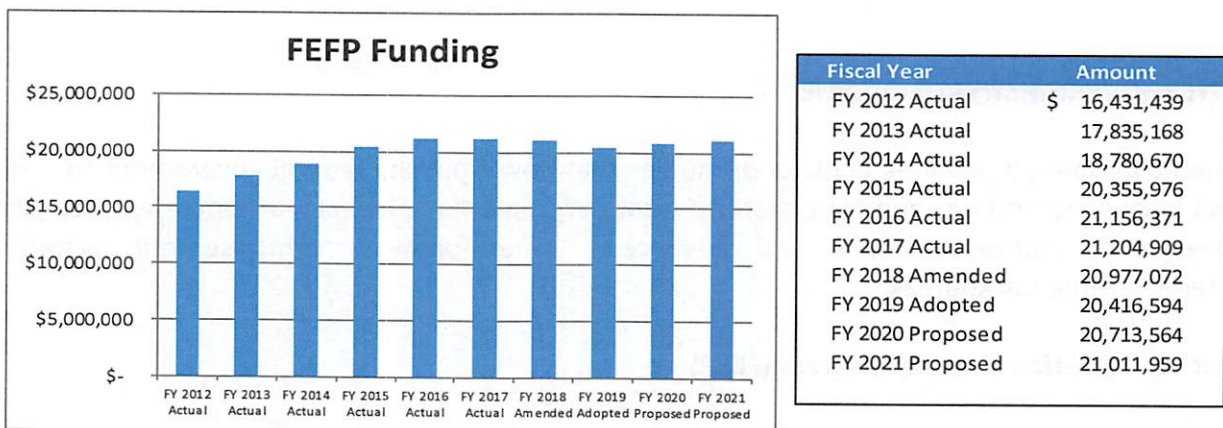
may include an allocation for: ESE, Safe Schools, Instructional Materials, Library Materials, High Cost Science, K-12 Reading, Student Transportation, and Digital Classrooms.

The primary basis for education funding is student enrollment; therefore, it is important to maximize the number of students enrolled in our system while adhering to class size limitations imposed by the State of Florida. It is important to understand that one full time equivalent (FTE) represents the hours of instruction provided to those students. In grades K-3, students must receive 720 hours of instruction (20 hours per week; 4 hours per day) to equal one FTE. Student's grades 4-12 must receive 900 hours of instruction (25 hours per week; 5 hours per day) to equal one FTE. 900 is the maximum number of hours that will be funded per student for the school year. Once the school year begins, FTE is revised by actual counts of students in October and February.

The Base Student Allocation (BSA) is the amount of money allocated to each FTE enrolled. For budgeting purposes we use the previous year's BSA and adjust it based on the result of Legislative Sessions.

As required by the Department of Education, the charter schools provide student population projections to The School Board of Lee County. This projection is provided prior to the legislative session where the education budget and requirements are determined.

The FY 2018-2019 Adopted Operating Budget is estimated using an increase of \$101.50 per FTE as approved during the Legislative Sessions. FY 2020 and FY 2021 are calculated using an average increase of \$100.00 per full time equivalent (FTE).



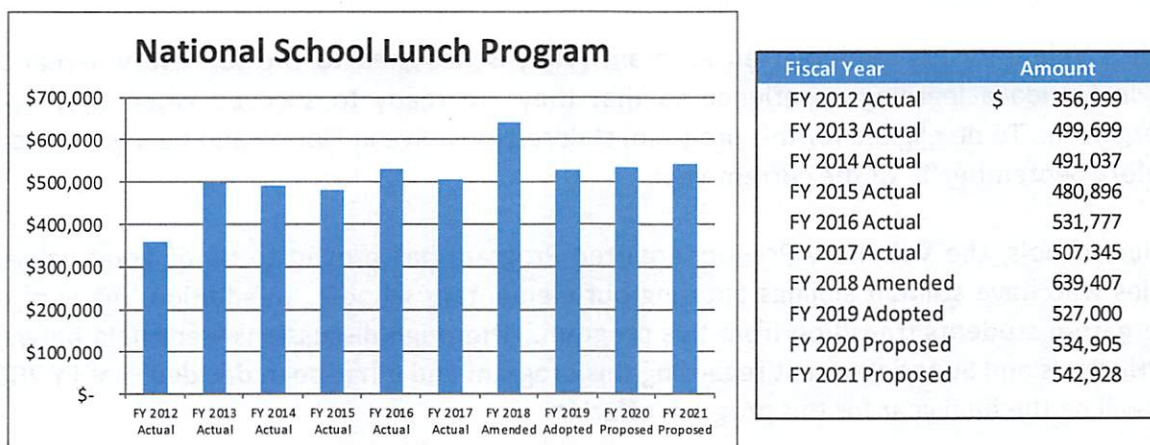
As noted above, FEFP Funding has several components embedded into the allocation including Safe Schools, Instructional Media Materials, Digital Classrooms, Student Transportation, and K-12 Reading to name a few.



## National School Lunch Program

While our student population is projected to increase by 35 students over the close of last school year, applications for the National School Lunch Program (NSLP) are not yet completed by parents or the Food Services Department for the FY 2018-2019 school year. In FY 2018, the National Lunch School Program serviced over one-third of our student population or 39%. This was a 2% increase over FY 2017 and related to families qualifying due to Hurricane Irma; therefore, it is estimated that our student population may drop to 32%. In addition, a reduction in revenue in FY 2018-2019 is anticipated.

The Food Services Group continues to experience challenges with restrictive foods and continues to expand menu options to offer healthy selections while remaining in compliance. Due to the increased costs of goods and benefits, we continue to monitor revenues closely as this program is not meant to be subsidized.



Note: FY 2018 reflects reimbursement for Hurricane Irma

## School Recognition Funds "A" Money

The School Recognition program recognizes the high quality of many Florida schools. The program provides financial awards to schools that demonstrate sustained or significantly improved student performance. Schools that receive a grade of "A" or improve at least one performance grade or rating category are eligible for this program recognition. Funds are awarded in the amount of \$100 per full time equivalent student for each qualifying school by the Commissioner of Schools.

Both staff and school advisory council at each recognized school decide how to use the financial award. An agreement must be reached by February 1, or the awards must be equally distributed to all classroom teachers currently teaching in the school. Awards are determined after school grades are finalized.

Per statute, schools must use their awards for one or any combination of the following:

- Nonrecurring faculty and staff bonuses;
- Nonrecurring expenditures for educational equipment and materials; or
- Temporary personnel to assist in maintaining or improving student performance.

Our schools have made great strides over the years and our success in school recognition is made possible by the continued dedication and hard work of our educators and staff. This funding is typically announced in the month of March and is part of the Budget Amendment process. Although we have received news that all four of our schools have qualified, we do not know what the amount will be; therefore, this funding source is not included in the FY 2018-2019 Adopted Budget at this time and will be included as part of the formal budget amendment process.

### **Voluntary Pre-Kindergarten (VPK)**

Florida's Voluntary Pre-Kindergarten Program (VPK) is designed to provide every 4-year old child in Florida a learning experience so that they are ready to succeed when they enter kindergarten. To be eligible for this program, children must live in Florida and be 4 years old on or before September 1<sup>st</sup> of the current year.

For our schools, the Voluntary Pre-Kindergarten Program has proved to be of great value to families who have student siblings entering our elementary schools. In addition, many of our kindergarten students transition from this program. Thorough discussions were held between the Principals and Superintendent regarding this program and it has been decided that FY 2018-2019 will be the final year for this program offering.

While there is a Summer and School Year Program offering through the Office of Early Learning, we currently offer this program only during the school year. The School Year Program allows 540 of instructional hours with a class size of 20 or fewer students. The Summer Program offers 300 hours of instruction with class sizes of 12 or less.

The Office of Early Learning released the 2017-2018 VPK payment rates which took place effective July 1, 2017. At this time, 2018-2019 rates have not been published; therefore, the FY 2019 budget is reflective of FY 2017-2018 rates.

### **2017-2018 VPK Summer Program**

Class size of 20 or less 300 Hours per student	\$2,091.65	\$6.97 Hourly
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### **2017-2018 VPK School-Year Program**

Class size 12 or less 540 Hours per student	\$2,450.65	\$4.53 Hourly
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### **Florida Teacher's Classroom Supply Assistance Program**

The Florida Teacher's Classroom Supply Assistance Program (F.S. 1012.71) is an allocation to be used by full-time classroom teachers, guidance counselors, and media specialists for the reimbursement of instructional materials and supplies for use in teaching students. Funding for this program has remained fairly consistent over the last several years, providing teachers with approximately \$260 for materials. Once funding is determined and received, teachers will receive the allocated amount in their payroll checks with no tax implications.

Teachers must sign a form acknowledging that the funds are for the sole purpose of purchasing classroom materials and supplies. In addition, they must submit original receipt documentation to their respective schools for record retention for a period of four years. Revenues associated with the Florida Teacher's Classroom Supply Assistance Program has been budgeted at \$45,723 which is the same level as FY 2017-18 and will be incorporated as part of the budget amendment process should the amount differ.

### **ESEA Title II-A**

Title II-A is administered by the Department of Grants and Program Development within the Lee County School District. ESEA Title II-A is a federal-through-state grant which provides funding for teacher and principal professional development activities. Each school is allocated an amount based on student enrollment on the tenth day of school.

Eligible staff members are principals, assistant principals, and instructional staff, such as teachers and educational paraprofessionals and cannot be used to pay for training non-instructional support staff or non-employees. Training must support a core subject such as English, history, foreign languages, etc.

Schools must submit a project plan outlining the proposed use of grant funds and can only be used for such. While funding has remained consistent over the years, the FY 2017-2018 allocation increased by \$26,723 from \$34,691 to \$59,474. It should be noted that if this funding is not utilized it must be returned. Due to time constraints, a total of \$8,138 was reimbursed for not being spent.

The FY 2018-2019 budget is currently estimated at \$59,474 which is level funded from the previous year and will be adjusted as needed through the budget amendment process. It should also be noted that if this funding is not utilized in the fiscal year awarded, it must be returned to the school district.



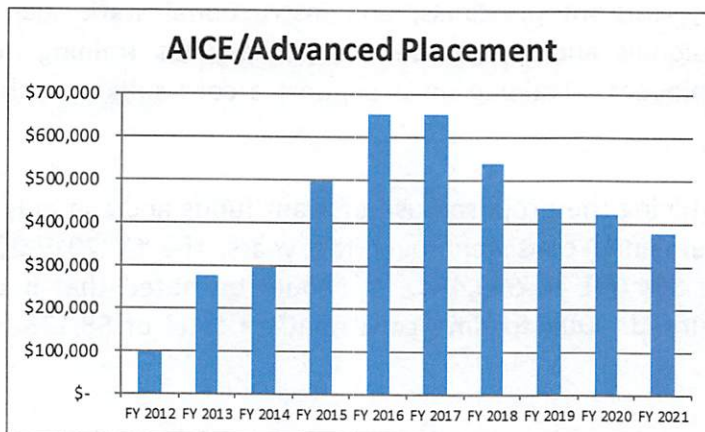
## Cambridge Advanced International Certificate of Education (AICE)/Advanced Placement AP

The Advanced International Certificate of Education Program is an international curriculum and examination program. Florida's public colleges and universities provide college credit for successfully passed exams. This program allows students to earn an advanced diploma to boost their college application. Students could potentially get college credit or place out of introduction courses as a freshman. An AICE diploma also qualifies students for the Florida Bright Futures Scholarship.

The difference between the Advanced Placement Program (AP) is that AP provides college credit for completed AP exams, and AICE provides the opportunity to earn an international diploma.

AICE funds are awarded based on student pass rates for AS/A level exams as well as diplomas received. In June 2016, there were 750 exams passed and in June 2017 there were 659. As with any transition of students and staff, enrollment numbers in the program changes year-to-year. In FY 2015-2016, revenues far exceeded the original estimate of \$496,242 coming in at \$653,214, a total of \$156,972 higher than expected. In FY2016-2017 this program brought in \$651,050. While the previous high school principal anticipated a slight decline in FY 2017-2018, actuals came in at \$565,492 approximately \$86,000 less than the budget of \$627,100. Budgets continue to be estimated on the decline with FY 2018-2019 budgeted at \$436,000.

It should also be noted that the State Statute has recently changed the bonus structure associated with this program where there is no longer a maximum amount award to teachers for student pass rates. Therefore, payouts could be much greater. Another adjustment is the requirement that 80% of funds must be directly correlated to the program.



Fiscal Year	Amount
FY 2012 Actual	\$ 99,934
FY 2013 Actual	277,749
FY 2014 Actual	299,163
FY 2015 Actual	496,242
FY 2016 Actual	653,214
FY 2017 Actual	651,050
FY 2018 Amended	565,492
FY 2019 Adopted	436,000
FY 2020 Proposed	420,200
FY 2021 Proposed	378,500

## **PUBLIC EDUCATION CAPITAL OUTLAY (PECO)**

Public Education Capital Outlay (PECO) funding is the second largest source of the Cape Coral Charter School Authority's revenues and is funded from the State. This funding source is presented using an estimate of \$1,515,652 which is an increase of \$900,363 or 146.33% over previous year. House Bill 7055 allocated a total of \$145,286,200 to all Charter Schools which reflects a \$95,286,200 increase over previous year. There are also several contributing factors in determining the final funding levels to include: student counts, the number of qualifying charter schools, bonding, and gross tax receipts.

Section 1013.62, Florida Statutes (F.S.), establishes the eligibility criteria for charter school capital outlay funding, specifies the purposes for which funds may be expended, and directs the Commissioner of Education to establish procedures for the approval of capital outlay plans. Capital outlay plans are completed by the Business Manager based on these criteria and submitted to the Florida Department of Education.

Funding is typically distributed monthly occurring on the fourth Thursday of each month. Distributions vary as allocations are recalculated during the fiscal year to reflect revised student enrollment data and qualifying charter schools.

### **Eligibility Criteria to Receive Charter School Capital Outlay Funds, Section 1011.71(2).**

To be eligible to receive capital outlay funds, a charter school must meet at least one of the following criteria:

- Have been in operation for two or more years;
- Be governed by a governing board established in the state for two or more years that operates both charter schools and conversion charter schools within the state;
- Be an expanded feeder chain of a charter school within the same school district that is currently receiving charter school capital outlay funds;
- Have been accredited by a regional accrediting association as defined by State Board of Education rule; or
- Serve students in facilities that are provided by a business partner for a charter school-in-the-workplace pursuant to section 1002.33(15)(b), F.S.

In addition to the above criteria, a charter school must meet all of the following criteria to receive capital outlay funds:

- Have an annual audit that does not reveal any of the financial emergency conditions provided in section 218.503(1), F.S., for the most recent fiscal year for which such audit results are available;
- Have satisfactory student achievement based on state accountability standards applicable to the charter school;
- Have received final approval from its sponsor pursuant to section 1002.33, F.S., for operation during that fiscal year; and

- Serve students in facilities that are not provided by the charter school's sponsor (an educational facility that is included in the Florida Inventory of School Houses (FISH) would not be eligible).

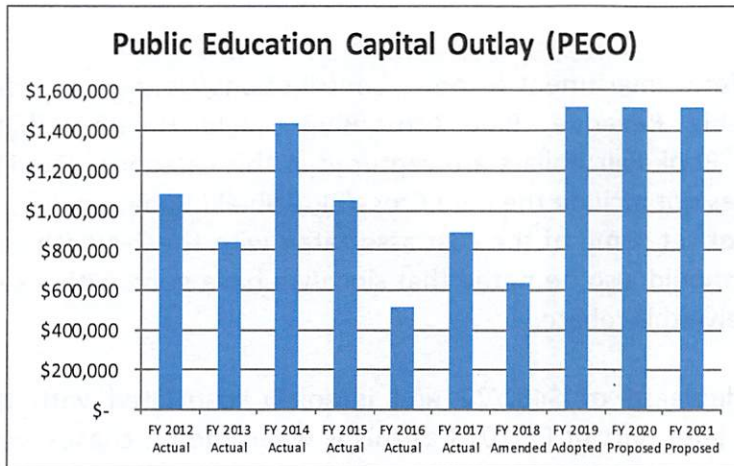
**Authorized Purposes for the Use of Charter School Capital Outlay Funds, Sect. 1013.62(4), F.S.**

A charter school's governing body may use charter school capital outlay funds for the following purposes:

- Purchase of real property.
- The construction of school facilities.
- The purchase, lease-purchase or lease of permanent or relocatable school facilities.
- The purchase of vehicles to transport students to and from the charter school.
- The renovation, repair and/or maintenance of school facilities that the charter school owns or is purchasing through a lease-purchase or long-term lease of five years or longer.
- The payment of the cost of premiums for property and casualty insurance necessary to insure the school facilities.
- The purchase, lease-purchase or lease of driver's education vehicles; motor vehicles used for maintenance or operation of plants and equipment, security vehicles; or vehicles used in storing or distributing materials and equipment.
- The purchase, lease-purchase or lease of computer and device hardware and operating system software necessary for gaining access to or enhancing the use of electronic and digital instructional content and resources; and enterprise resource software applications that are classified as capital assets in accordance with definitions of the Governmental Accounting Standards Board. The software application must have a useful life of at least five years and be used to support school-wide administration or state-mandated reporting requirements. Enterprise resource software may be acquired by annual license fees, maintenance fees or lease agreement.
- The payment of the cost of the opening day collection for the library media center of a new school.

The Public Education Capital Outlay (PECO) dollars are used to offset the debt service on the Charter School buildings which is projected at \$3.2 million in FY2018-2019. As you can see, the funding estimated of \$1,515,652 does not fulfill our annual debt obligations forcing the use of other revenue sources to cover these costs.

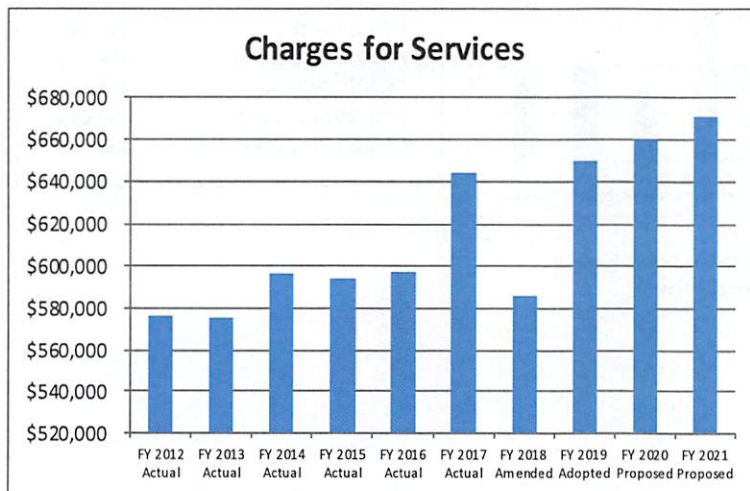
As previously noted, Public Education Capital Outlay Funding was announced and our schools were granted a total of \$1,978,734. At 95% of budget this equates to \$1,879,797 or \$364,145 more than anticipated. Budgets will be updated through the formal budget amendment process which is typical done in February.



Fiscal Year	Amount
FY 2012 Actual	\$ 1,078,301
FY 2013 Actual	840,073
FY 2014 Actual	1,434,050
FY 2015 Actual	1,052,576
FY 2016 Actual	516,451
FY 2017 Actual	887,939
FY 2018 Amended	634,162
FY 2019 Adopted	1,515,652
FY 2020 Proposed	1,515,652
FY 2021 Proposed	1,515,652

## CHARGES FOR SERVICES

Charges for Services are those revenues that are charged for activities such as student lunches, bus rentals, and facility rentals. All fees charged are reviewed on an annual basis and updated accordingly. While the last increase to bus rental fees was in FY 2016-17, these costs have significantly increased over the last two years. The City Fleet Department is currently working with staff to review these costs to ensure that we are charging accurate rates associated with bus usage including the fees for student field trips.



Fiscal Year	Amount
FY 2012 Actual	\$ 576,029
FY 2013 Actual	575,303
FY 2014 Actual	596,881
FY 2015 Actual	594,295
FY 2016 Actual	597,572
FY 2017 Actual	644,077
FY 2018 Amended	586,157
FY 2019 Adopted	650,000
FY 2020 Proposed	660,600
FY 2021 Proposed	670,944

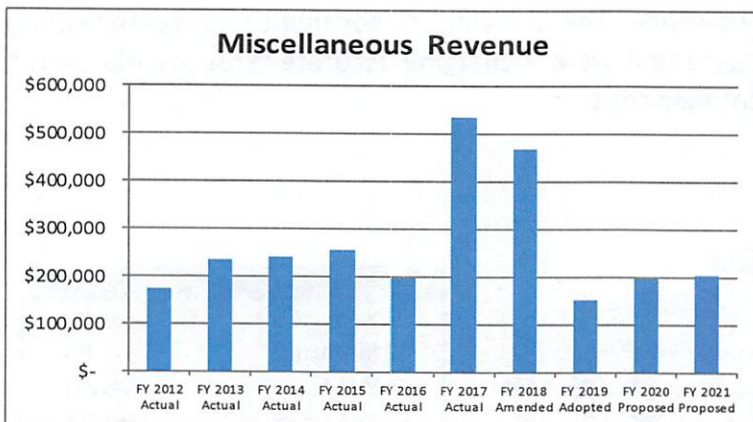


## MISCELLANEOUS REVENUE

All other revenues including Short Term Investment Income, Contributions/Donations, Other Miscellaneous Revenue, Reimbursable Revenue, Blue Cross/Blue Shield Health Rebate, Wellness Fair Payouts and Scholastic Book Fair dollars are captured in this category. Funding associated with the FY 2015-2016 does not include the Blue Cross/Blue Shield Rebate dollars as these were held by the City to help offset some of the cost associated with the 2-month self-insured health plan requirement. It should also be noted that since we have gone with a self-insured health plan we no longer receive this rebate.

The FY 2019 estimate reflects a decrease of \$48,722 and is solely associated with the chromebook funding received in the later part of FY 2018 as this is when the purchases were made.

In FY 2017 the City of Cape Coral City Council awarded the Charter Schools \$100,000 to be used for capital improvements. In addition, we were awarded approximately \$265,000 for technology upgrades through the E-Rate Program.



Fiscal Year	Amount
FY 2012 Actual	\$ 174,701
FY 2013 Actual	234,863
FY 2014 Actual	240,270
FY 2015 Actual	257,448
FY 2016 Actual	198,478
FY 2017 Actual	534,308
FY 2018 Amended	468,538
FY 2019 Adopted	154,529
FY 2020 Proposed	200,033
FY 2021 Proposed	205,803

FY 2017 Charter Schools received \$100k from City Council Award as well as estimated \$265k from E-Rate Reimbursement

## **OTHER**

### **Lee County School District and Discretionary Capital Improvement Millage (DCIM)**

House Bill 7069 proved to be a win for our schools in FY 2018. Although we received a total of \$1,697,980, the City of Cape Coral has directed the Charter School Authority to set it aside in the event it must be returned. These dollars have been placed in Restricted Fund Balance where they remain untouched until a final decision is made.

This year's legislative efforts announced that we will continue to receive an estimated \$1.1-\$1.5 million annually which is combined with our Public Education Capital Outlay dollars. Our schools will not receive both. FY 2019 funding will be adjusted pursuant to the Consumer Price Index which is issued by the United States Department of Labor. Funding will come from two sources: 1) state funds; and, 2) the millage. If the state appropriates the entire amount, funds from the millage will not be used. If the state does not fund the entire amount, the local district will need to make up the difference from the millage collected.

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**EXPENDITURES**

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## EXPENDITURES

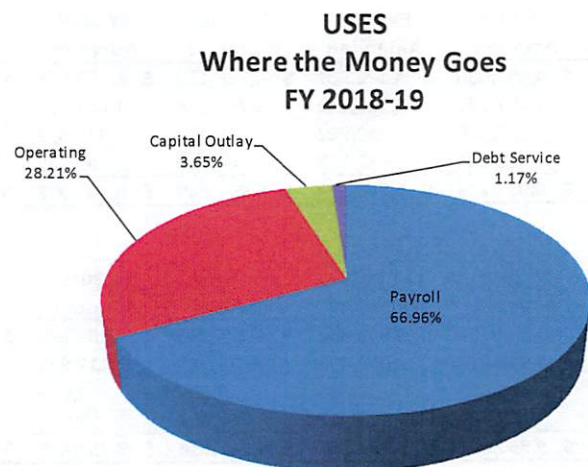
The FY 2018-2019 Adopted Operating Budget is \$32,402,716 and includes \$17,401,785 in Personnel expenditures, \$7,332,047 in Operating expenditures, and \$6,414,091 in Reserves.

Capital Outlay expenditures account for \$949,434 which reflects an increase of \$916,463 over the FY 2018-2019 Proposed Operating Budget. The reason for this increase is primarily associated with the replacement of air conditioning units in FY 2018 which were not completed in FY 2018.

Debt Service is budgeted at \$305,359 and is related to the initial chromebook lease, as well as our busses. Debt schedules reflect that our busses will be paid in full in FY 2021 and our expectation is to begin replacing our fleet beginning with one bus in FY 2020 and two every year after. City and school staff has begun to analyze our transportation needs so that a permanent solution can be determined for our fleet.

The following table provides a summary of the budget on an expenditure category basis for all schools respectively:

Expenditures/Uses	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Restricted Fund Balance	\$ -	\$ -	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980	\$ 1,697,980
Committed Fund Balance	-	-	1,730,650	778,490	530,650	530,650
Assigned Fund Balance	-	-	-	400,953	-	-
Unassigned Fund Balance	-	6,804,655	7,120,579	3,536,668	5,124,232	4,414,597
Payroll	16,357,199	16,567,465	16,716,535	17,401,785	17,054,101	17,067,978
Operating	6,767,837	7,022,075	6,839,884	7,332,047	7,284,129	7,374,103
Capital Outlay	457,514	318,165	158,400	949,434	538,285	733,755
Debt Service	307,226	252,211	305,655	305,359	283,679	65,494
<b>Total:</b>	<b>\$ 23,889,776</b>	<b>\$ 30,964,571</b>	<b>\$ 34,569,683</b>	<b>\$ 32,402,716</b>	<b>\$ 32,513,056</b>	<b>\$ 31,884,557</b>



Graph does not reflect Reserves

## Expenditure Categories by School

Expenditures by School	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Oasis Elementary	\$ 6,298,354	\$ 6,135,279	\$ 6,090,006	\$ 6,311,054	\$ 6,722,287	\$ 6,404,065	\$ 6,427,856
Oasis Elementary VPK	95,266	106,026	106,026	106,026	106,026	-	-
Christa McAuliffe	5,580,552	5,941,947	5,830,465	5,840,689	6,159,501	5,864,408	5,891,001
Christa McAuliffe VPK	99,446	105,592	106,026	106,026	106,026	-	-
Oasis Middle School	5,974,313	6,011,265	5,948,394	6,034,849	6,541,978	6,229,183	6,095,820
Oasis High School	5,841,845	5,859,807	5,939,557	6,242,618	6,352,807	6,662,538	6,826,653
<b>Total:</b>	<b>\$ 23,889,776</b>	<b>\$ 24,159,916</b>	<b>\$ 24,020,474</b>	<b>\$ 24,641,262</b>	<b>\$ 25,988,625</b>	<b>\$ 25,160,194</b>	<b>\$ 25,241,330</b>

Expenditures by Category/Type	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 16,357,199	\$ 16,567,465	\$ 16,716,535	\$ 17,194,053	\$ 17,401,785	\$ 17,054,101	\$ 17,067,978
Operating	6,767,837	7,022,075	6,839,884	7,109,059	7,332,047	7,284,129	7,374,103
Capital Outlay	457,514	318,165	158,400	32,791	949,434	538,285	733,755
Debt Service	307,226	252,211	305,655	305,359	305,359	283,679	65,494
<b>Total:</b>	<b>\$ 23,889,776</b>	<b>\$ 24,159,916</b>	<b>\$ 24,020,474</b>	<b>\$ 24,641,262</b>	<b>\$ 25,988,625</b>	<b>\$ 25,160,194</b>	<b>\$ 25,241,330</b>

Oasis Elementary & VPK	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 4,570,740	\$ 4,503,768	\$ 4,603,101	\$ 4,678,988	\$ 4,734,586	\$ 4,599,674	\$ 4,611,533
Operating	1,612,907	1,634,836	1,509,585	1,646,040	1,702,684	1,674,210	1,690,520
Capital Outlay	142,793	34,850	13,499	9,187	308,178	53,461	108,192
Debt Service	67,181	67,851	69,847	82,865	82,865	76,720	17,611
<b>Total:</b>	<b>\$ 6,393,621</b>	<b>\$ 6,241,305</b>	<b>\$ 6,196,032</b>	<b>\$ 6,417,080</b>	<b>\$ 6,828,313</b>	<b>\$ 6,404,065</b>	<b>\$ 6,427,856</b>

Christa McAuliffe & VPK	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 4,034,451	\$ 4,152,857	\$ 4,181,675	\$ 4,240,883	\$ 4,301,652	\$ 4,160,820	\$ 4,162,835
Operating	1,473,606	1,672,177	1,553,389	1,623,862	1,682,726	1,586,750	1,607,518
Capital Outlay	108,991	162,220	121,699	7,366	206,545	48,375	105,191
Debt Service	62,950	60,285	79,728	74,604	74,604	68,463	15,457
<b>Total:</b>	<b>\$ 5,679,998</b>	<b>\$ 6,047,539</b>	<b>\$ 5,936,491</b>	<b>\$ 5,946,715</b>	<b>\$ 6,265,527</b>	<b>\$ 5,864,408</b>	<b>\$ 5,891,001</b>

Oasis Middle School	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 4,057,209	\$ 4,057,536	\$ 4,122,267	\$ 4,169,126	\$ 4,195,626	\$ 4,169,376	\$ 4,169,379
Operating	1,647,688	1,797,239	1,723,112	1,766,638	1,828,794	1,780,309	1,802,970
Capital Outlay	158,621	89,595	10,902	9,179	427,652	198,960	106,170
Debt Service	110,795	66,895	92,113	89,906	89,906	80,538	17,301
<b>Total:</b>	<b>\$ 5,974,313</b>	<b>\$ 6,011,265</b>	<b>\$ 5,948,394</b>	<b>\$ 6,034,849</b>	<b>\$ 6,541,978</b>	<b>\$ 6,229,183</b>	<b>\$ 6,095,820</b>

Oasis High School	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2019 Proposed	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Payroll & Related Benefits	\$ 3,694,799	\$ 3,853,304	\$ 3,809,492	\$ 4,105,056	\$ 4,169,921	\$ 4,124,231	\$ 4,124,231
Operating	2,033,636	1,917,823	2,053,798	2,072,519	2,117,843	2,242,860	2,273,095
Capital Outlay	47,109	31,500	12,300	7,059	7,059	237,489	414,202
Debt Service	66,300	57,180	63,967	57,984	57,984	57,958	15,125
<b>Total:</b>	<b>\$ 5,841,844</b>	<b>\$ 5,859,807</b>	<b>\$ 5,939,557</b>	<b>\$ 6,242,618</b>	<b>\$ 6,352,807</b>	<b>\$ 6,662,538</b>	<b>\$ 6,826,653</b>

## **PERSONNEL**

The Personnel Budget is the largest component of the total FY 2018-2019 Adopted Operating Budget totaling \$17.4 million or 66.96% of budget, excluding reserves. This includes base payroll, add pays, substitute staff costs, FICA, Medicare, Workers Compensation, employee benefits, and Florida Retirement System (FRS). Payroll budgets were built using the zero-based budget approach which means they were built from actual base wages.

### **Base Payroll**

The FY 2019-FY 2021 Adopted Operating Budget does not reflect salary increases for personnel over the next three years. However, in an effort to bring the Food Service personnel in-line with comparable positions, hourly rates have been adjusted to \$10.00 an hour. In addition, a total of \$300,000 has been set aside for merit increases for the teaching staff as required by State Statute. It should be noted, that although \$300,000 has been designated toward merit awards this does not mean that all of this funding will be utilized. In addition, since the Proposed Budget was presented, an additional \$100,000 was included in the Adopted Budget for pay parity.

### **Add Pays**

Add Pays are estimated at \$377,245 which was determined by current payroll and recent adjustments to add pay amounts. In addition, to this, a total of \$82,000 has been budgeted within "Athletic Coaches & Officials" to capture athletic add pays for after school activities. Administrators continue to review Add Pays to ensure they are warranted.

### **Health Care**

Health care premiums reflect a 5.00% increase to our existing health care plans. In addition, in January 2016, we began offering those employees who work consistently greater than 30 hours weekly health benefits as part of the Health Care Reform. While there was a total of 25 employees who were eligible in FY 2017-18 many employees declined this coverage. In FY 2018-19 we had to offer all employees working greater than 37.5 hours Class I benefits. Benefits will become effective the first month after 30-days. This option was offered to all custodians; however, only one employee opted out. In addition, any employee working 30-37.4 hours will be offered Class II benefits in which they will be eligible after 90-days. Class II benefits were offered to Food Service personnel, Paraprofessionals, Clinic Assistants and Office Assistants. While we estimated an increase of \$233k to budget to comply with this mandate, none of the custodians enrolled in coverage; therefore, a reduction of \$147,000 was made to our Self-Insured Health Plan budget to \$2,467,221.

We continue to work closely with City Human Resources on specific plans and coverage to ensure we follow the requirements.

## Florida Retirement System (FRS)

The Florida Retirement System (FRS) continues to increase year-to-year. In FY 2018-2019, there is an estimated increase of \$22,503 or 2.38% over previous year totaling \$968,139. While employees continue to contribute the required 3% toward retirement, the Authority or employer contribution rate is not released until July and is typically adjusted. Below is a table providing employer rates for the HA/PA Regular Class Plan over the last several years:

### Florida Retirement System (FRS) HA/PA Regular Class Plan

Year	Employee Contribution	Employer Contribution	Total Contribution	Change from Previous Year
2011	3.00%	4.91%	7.91%	
2012	3.00%	5.18%	8.18%	0.27%
2013	3.00%	6.95%	9.95%	1.77%
2014	3.00%	7.37%	10.37%	0.42%
2015	3.00%	7.26%	10.26%	-0.11%
2016	3.00%	7.52%	10.52%	0.26%
2017	3.00%	7.92%	10.92%	0.40%
2018	3.00%	8.26%	11.26%	0.34%

## Workers Compensation

Workers Compensation rates are based on employee's classification and payroll. Each year, the National Council on Compensation Insurance publishes rate updates. These rates are used to estimate employee workers compensation costs.

Workers Compensation classification rates are based on the employee's work environment. Below is a list of classifications in which our schools operate as well as the change in rates over the last few years.

Code	Classification	2014 Rate	2015 Rate	2016 Rate	2017 Rate	2018 Rate
7383	College or School/Bus Drivers (Bus Drivers)	\$ 5.68	\$ 5.95	\$ 6.13	\$ 6.99	\$ 6.78
8868	College Professional Employees (Teachers and Office Personnel)	\$ 0.60	\$ 0.57	\$ 0.51	\$ 0.59	\$ 0.60
9101	College - All Employees (Food Service, Custodial, Maintenance)	\$ 4.99	\$ 4.84	\$ 4.59	\$ 5.25	\$ 4.62

In addition, our schools pay insurance premiums for Workers Compensation coverage as part of our insurance premiums. These rates are further defined by the number of claims, type and the cost of claim, if applicable. We were recently notified by Risk Management that we can expect an estimated \$47,000 increase to our premiums due to the excessive number of claims. Once we know the exact cost it will be presented in a formal budget amendment.

## STAFFING SUMMARY

Each year, positions are reviewed to ensure staffing levels meet our educational needs and are adjusted as needed. Below is a summary of all staffing changes for FY 2018-2019:

Classification	FY 2018 Adopted	FY 2019 Adopted	(+/-) Change
Accounts Payable Specialist I	1.00	1.00	-
Assistant Principals	5.00	4.00	(1.00)
Athletic Director	1.00	1.00	-
Athletic & PE Supv.	1.00	0.00	(1.00)
Bookkeeper	1.00	1.00	-
Bus Drivers	15.00	15.00	-
Business Manager	1.00	1.00	-
Career Specialist	1.00	1.00	-
Clinic Assistant	2.00	3.00	1.00
Custodian	16.00	16.00	-
Curriculum Specialist	1.00	1.00	-
Dean of Students	1.00	1.00	-
Director of Procurement & Food Service	1.00	1.00	-
Exceptional Teacher	4.50	4.00	(0.50)
Executive Assistant	1.00	1.00	-
Facilities Manager	1.00	1.00	-
Food Service Worker	10.00	10.00	-
Guidance Counselor	4.00	3.00	(1.00)
Information Specialist	4.00	4.00	-
JROTC Instructor	3.00	3.00	-
Lead Food Service Worker	4.00	4.00	-
Maintenance Technician	3.00	3.00	-
Math Coach	1.00	1.00	-
Media Specialist	2.00	1.00	(1.00)
Network Support Analyst	1.00	0.00	(1.00)
Nurse	1.00	1.00	-
Office Assistant	4.00	3.00	(1.00)
Paraprofessional I Basic	9.00	7.00	(2.00)
Paraprofessional II Basic Ins	7.00	11.00	4.00
Payroll Supervisor	1.00	1.00	-
Principal	4.00	4.00	-
Reading Coach	1.00	1.00	-
Receptionist	5.00	5.00	-
Secretary	4.00	4.00	-
Social Worker	0.00	1.00	1.00
Speech Pathologist	2.00	2.00	-
Superintendent	1.00	1.00	-
Teacher	167.50	173.00	5.50
Tech Support	2.00	2.00	-
Testing Coordinator	1.00	1.00	-
Transportation Coordinator	1.00	1.00	-
VPK Director/Instructor	2.00	2.00	-
VPK Paraprofessional I	2.00	2.00	-
<b>Sub-Total Employees:</b>	<b>300.00</b>	<b>303.00</b>	<b>3.00</b>
<b>Substitute Counts at 6/1/18</b>			
Sub Bus Driver	4.00	6.00	2.00
Sub Custodian	1.00	6.00	5.00
Sub Food Service Worker	5.00	8.00	3.00
Sub Paraprofessional I	16.00	11.00	(5.00)
Sub Teacher - All Facilities	73.00	51.00	(22.00)
Long Term Sub	0.00	0.00	-
VPK Sub Paraprofessional	0.00	0.00	-
VPK Sub Teacher	1.00	0.00	(1.00)
<b>Sub-Total Substitutes:</b>	<b>100.00</b>	<b>82.00</b>	<b>(18.00)</b>
<b>Grand Total:</b>	<b>400.00</b>	<b>385.00</b>	<b>(15.00)</b>

## Administration Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	(+/-) Change
Accounts Payable Specialist I	0.00	0.00	1.00	1.00	-
Athletics & PE Supervisor	-	-	1.00	-	(1.00)
Bookkeeper	-	1.00	1.00	1.00	-
Bus Driver	15.00	15.00	15.00	15.00	-
Businesss Manager	1.00	1.00	1.00	1.00	-
Curriculum Specialist	-	-	1.00	1.00	-
Custodial Supervisor	1.00	-	-	-	-
Custodian	16.00	16.00	16.00	16.00	-
Director of Procurement & Food Service	1.00	1.00	1.00	1.00	-
Executive Assistant	1.00	1.00	1.00	1.00	-
Facilities Manager	-	-	1.00	1.00	-
General Support Secretary	1.00	1.00	-	-	-
Maintenance Technician	4.00	4.00	-	-	-
Network Support Analyst	-	-	1.00	-	(1.00)
Nurse	1.00	1.00	1.00	1.00	-
Operations Manager	1.00	1.00	-	-	-
Payroll Supervisor	1.00	1.00	1.00	1.00	-
Social Worker	-	-	-	1.00	1.00
Superintendent	1.00	1.00	1.00	1.00	-
Tech Support	4.00	4.00	-	-	-
Transportation Coordinator	1.00	1.00	1.00	1.00	-
<b>Substitute Positions at 6/1/18</b>					
Sub Bus Driver	3.00	3.00	4.00	6.00	2.00
Sub Custodian	12.00	4.00	1.00	6.00	5.00
Sub Food Service Worker	6.00	6.00	5.00	8.00	3.00
Sub Paraprofessional I	15.00	23.00	16.00	11.00	(5.00)
Sub Teacher - All Facilities	43.00	70.00	73.00	51.00	(22.00)
Long Term Sub	-	2.00	-	-	-
VPK Sub Paraprofessional	1.00	2.00	-	-	-
VPK Sub Teacher	1.00	1.00	1.00	-	(1.00)
<b>Full-Time</b>	<b>49.00</b>	<b>49.00</b>	<b>44.00</b>	<b>43.00</b>	<b>(1.00)</b>
<b>Substitutes</b>	<b>81.00</b>	<b>111.00</b>	<b>100.00</b>	<b>82.00</b>	<b>(11.00)</b>
<b>Total:</b>	<b>130.00</b>	<b>160.00</b>	<b>144.00</b>	<b>125.00</b>	<b>(12.00)</b>

Notes: Eliminated Athletic & PE Supervisor  
Eliminated Network Analyst Position within Admin

## Oasis Elementary Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	(+/-) Change
Assistant Principal	1.00	1.00	1.00	1.00	-
Clinic Assistant	1.00	-	-	1.00	1.00
Exceptional Teacher	2.00	2.50	2.50	2.00	(0.50)
Food Service Worker	2.00	2.00	2.00	2.00	-
Guidance Counselor	1.00	1.00	1.00	1.00	-
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Maintenance Technician	-	-	1.00	1.00	-
Media Specialist	1.00	1.00	1.00	1.00	-
Office Assistant	1.00	1.00	2.00	1.00	(1.00)
Paraprofessional I Basic Ins	13.00	12.00	4.00	4.00	-
Paraprofessional II Basic Ins	1.00	1.00	2.00	2.00	-
Principal	1.00	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	1.00	-
Speech Pathologist	1.00	1.00	1.00	1.00	-
Teacher	49.00	50.00	48.00	49.00	1.00
Tech Support	-	-	-	0.50	0.50
VPK Director/Instructor	1.00	1.00	1.00	1.00	-
VPK Paraprofessional I	1.00	1.00	1.00	1.00	-
<b>Full-Time</b>	<b>78.00</b>	<b>77.50</b>	<b>70.50</b>	<b>71.50</b>	<b>1.00</b>
<b>VPK</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>
<b>Total:</b>	<b>80.00</b>	<b>79.50</b>	<b>72.50</b>	<b>73.50</b>	<b>1.00</b>

Notes:    Reclassed 1 Office Assistant back to Clinic Assistant  
              Eliminated Part Time ESE Teacher  
              Split IT Tech Support position with CME  
              Added 1 Art Teacher



## Christa McAuliffe Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	(+/-) Change
Assistant Principal	1.00	1.00	1.00	1.00	-
Clinic Assistant	1.00	1.00	1.00	1.00	-
Exceptional Teacher	1.00	1.00	1.00	1.00	-
Food Service Worker	2.00	2.00	2.00	2.00	-
Guidance Counselor	1.00	1.00	1.00	-	(1.00)
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Math Coach	-	1.00	1.00	1.00	-
Maintenance Technician	-	-	1.00	1.00	-
Media Specialist	1.00	1.00	1.00	-	(1.00)
Office Assistant	1.00	1.00	1.00	1.00	-
Paraprofessional I Basic Ins	10.00	8.00	5.00	2.00	(3.00)
Paraprofessional II Basic Ins	1.00	2.00	2.00	5.00	3.00
Paraprofessional Exceptional	1.00	-	-	-	-
Principal	1.00	1.00	1.00	1.00	-
Reading Coach	-	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	1.00	-
Speech Pathologist	1.00	1.00	1.00	1.00	-
Teacher	41.00	41.00	40.00	42.00	2.00
Tech Support	-	-	1.00	0.50	(0.50)
VPK Director/Instructor	1.00	1.00	1.00	1.00	-
VPK Paraprofessional I	1.00	1.00	1.00	1.00	-
<b>Full-Time</b>	<b>67.00</b>	<b>67.00</b>	<b>65.00</b>	<b>64.50</b>	<b>(0.50)</b>
<b>VPK</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>
<b>Total:</b>	<b>69.00</b>	<b>69.00</b>	<b>67.00</b>	<b>66.50</b>	<b>(0.50)</b>

Notes: Eliminated Guidance position  
Tech Support split with OES  
Promoted 2 Para I's to Para II  
Eliminated Media Specialist

## Oasis Middle School Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Proposed	(+/-) Change
Assistant Principal	1.00	1.00	1.00	-	(1.00)
Clinic Assistant	-	1.00	1.00	1.00	-
Dean of Students	-	1.00	1.00	1.00	-
Exceptional Teacher	1.00	1.00	1.00	1.00	-
Food Service Worker	3.00	3.00	3.00	3.00	-
Guidance Counselor	1.00	1.00	1.00	1.00	-
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Maintenance Technician	-	-	1.00	1.00	-
Office Assistant	1.00	-	-	-	-
Paraprofessional I	-	-	-	1.00	1.00
Paraprofessional II Basic Ins	4.00	4.00	3.00	3.00	-
Principal	1.00	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	1.00	-
Teacher	44.00	44.00	43.50	45.50	2.00
<b>Total:</b>	<b>60.00</b>	<b>61.00</b>	<b>60.50</b>	<b>62.50</b>	<b>2.00</b>

Notes: Band Teacher split with OHS  
 Added 1 Para I Security  
 Added 2 Teachers  
 Eliminated Assistant Principal

## Oasis High School Staffing Summary

Classification	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	(+/-) Change
Athletic Director	1.00	1.00	1.00	1.00	-
Assistant Principal	-	1.00	2.00	2.00	-
Career Specialist	1.00	1.00	1.00	1.00	-
Curriculum Coordinator	1.00	-	-	-	-
Dean of Students	1.00	1.00	-	-	-
Food Service Worker	3.00	3.00	3.00	3.00	-
Guidance Counselor	-	1.00	1.00	1.00	-
Information Specialist	1.00	1.00	1.00	1.00	-
Lead Food Service Worker	1.00	1.00	1.00	1.00	-
Office Assistant	2.00	1.00	1.00	1.00	-
Paraprofessional I Basic	1.00	-	-	-	-
Paraprofessional II Basic	-	-	-	1.00	1.00
Principal	1.00	1.00	1.00	1.00	-
Receptionist	1.00	2.00	2.00	2.00	-
JROTC Instructor	2.00	2.00	3.00	3.00	-
Secretary	1.00	1.00	1.00	1.00	-
Teacher	35.00	35.50	35.50	36.50	1.00
Tech Support	-	-	1.00	1.00	-
Testing Coordinator	1.00	1.00	1.00	1.00	-
<b>Total:</b>	<b>53.00</b>	<b>53.50</b>	<b>55.50</b>	<b>57.50</b>	<b>2.00</b>

Note: Band Teacher is Split with OMS  
Added new Para II position for ESE  
Added 1 Teacher

## **OPERATING**

### **EXPENSES**

Operating expenses are those costs incurred for the day-to-day functions of our schools. Fixed costs are those expenses that are essentially non-discretionary in nature. These include such items as health insurance, building insurance, electric and building rent. During the budget process, internal departments are reviewed to ensure they are operating at acceptable levels. This includes staffing levels, hours, and departmental needs. Potential improvements are identified, weighed, and implemented as the budget allows.

#### **Custodial Services**

While our schools continue to have difficulty in this area it was ultimately decided to outsource custodial services. Staff worked closely with City Procurement as well as City Facilities to ensure the scope of work was fully covered to include appropriate levels of staffing and supplies. The new vendor will begin performing these services in October 2018.

#### **Maintenance**

Currently there are four positions within the Maintenance Department, two of which are vacant. The schools continue to work with the City of Cape Coral Facilities Division to better align the duties to the positions.

As our facilities continue to age, we are faced with increased expenditures. In FY 2018, the Governing Board approved the use of fund balance in the amount of \$1.2 million to begin replacing air conditioning units. To date, most units identified have been replaced and are awaiting final inspections. While the remaining funding has been set aside in Committed Fund Balance, the last of the funding was to be used in FY 2020 at Oasis High School. Due to recent issues, it is anticipated that these units may need to be replaced in the current fiscal year.

#### **Food Services**

As noted above, the National School Lunch Program (NSLP) was last calculated to accommodate 39% of our student population for free or reduced lunch. In FY 2016, we began to follow the required meal pattern by serving all whole grains and a fruit for breakfast, while meeting the sodium limit. In FY 2017-2018, we were reimbursed for meals due to Hurricane Irma.

Due to budget constraints, all cafeteria equipment requested in FY 2019 has been deferred to FY 2020. In the event that there is an equipment failure, we will allocate funding as needed.

## **Information Technology**

While there has been significant progression in this area over the last few years, we must continue to plan for the future. In FY 2016-17, we replaced our major infrastructure, increased our internet speed, replaced many teacher computers, and began implementing the one-to-one devices for our students. In addition, our schools have migrated to Office 365 in FY 2017-2018 as part of the Best Practice Recommendations.

Through the 5-year Capital Asset Improvement Plan, we have begun to identify replacement schedules on a more gradual basis so the financial impact isn't so heavy. Three of our schools began leasing Chromebook devices over a 3-year term which has lightened the financial impact of purchasing them outright. In addition, in FY 2018, the schools have utilized a large portion of their Technology Funds to help offset the cost of additional Chromebook. Through collaborative efforts, including assistance from the Charter School Foundation, it is anticipated that all four of our schools will meet the one-to-one device requirement in FY 2019.

Due to the additional one-to-one devices, City IT Staff reviewed the need for the wireless access points and recommended 135 units be installed. The Business Manager had applied for E-Rate funding and received a total commitment of \$83,392. This would be reimbursed at 60% for a total of \$50,035. The Adopted Budget includes \$52,000 for the access points.

## **Transportation/Fleet**

Transportation costs continue to rise and our system is working closely with the City Fleet Department. Many repairs have been made to get our bus fleet back to good operable condition but there is a significant cost associated with this. Due to several buses not being fully in-service, the schools were forced to lease several buses to begin the school year. When the Adopted Budget was presented, the Governing Board approved \$40,000 for 4 busses for the first 24 days of school. This agreement has since been extended for an additional \$67,000 for 3 busses and 70 more days which may come from reserves if we are unable to make up these costs. We anticipate our fleet to be fully functional at the end of this period.

It should also be noted that bus usage fees for field trips are being reviewed to ensure we capture proper costs.

## **CAPITAL OUTLAY**

The FY 2018-2019 Adopted Operating Budget has required a thoughtful examination of every dollar we spend and activity we undertake. While we remain committed to quality education and strong student achievement, it is evident; we must continue to focus on capital improvements.

In FY 2014, the Cape Coral Charter School Authority adopted a five-year Capital Asset Improvement Program as part of the Strategic Planning Process. Prior to this adoption, there was not a formal plan in place to identify and plan for capital needs. From a budgetary standpoint, it is very important to identify school assets, condition, and future plans for those assets. The Asset Improvement Program budgetary process encompasses the integration of revenues and expenditures along with Authority's long range planning process.

The Asset Improvement Program is intended to serve as a long range planning tool to:

- Increase efficiency in operations by maintaining assets in acceptable condition
- Identify major maintenance and equipment replacement
- Identify assets no longer needed by the school

The funding requests of the Capital Asset Improvement Program for FY 2019-FY 2023 are summarized in the following tables. It should be noted that Capital dollars also include library book requests as they were initially purchased using a capital account but has since been changed after the budget was approved. Therefore, this funding will be moved to an operating account.

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# CAPITAL ASSET IMPROVEMENT PROGRAM

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# **Capital Asset Improvement Program**

# FY 2019-2023 CAPITAL ASSET IMPROVEMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Oasis Elementary</b>						
Rediker Program for Students	8,187	8,187	8,187	-	-	24,561
Kronos Software	-	-	21,731	-	-	21,731
<b>Oasis Elementary VPK</b>						
	-	-	-	-	-	-
<b>Christa McAuliffe Elementary</b>						
CME Portables (Balance of P.O. Q. Grady)	10,633	-	-	-	-	10,633
Rediker Program for Students	7,366	7,366	7,366	-	-	22,098
Kronos Software	-	-	21,731	-	-	21,731
<b>Christa McAuliffe Elementary VPK</b>						
	-	-	-	-	-	-
<b>Oasis Middle School</b>						
AC Replacement (Chillers)	-	-	-	-	-	-
Roof Top AC Gym Air Handler 4 & 5	-	135,000	-	-	-	135,000
Rediker Program for Students	8,079	8,079	8,079	-	-	24,237
Kronos Software	-	-	21,731	-	-	21,731
<b>Oasis High School</b>						
AC Replacement (Gym Chiller - 1 unit 118-1:	-	185,000	-	-	-	185,000
OHS Gym Air Handlers 1, 2, 3 & 4	-	-	-	-	560,000	560,000
Roof Top Unit AC RTU 1 RTU 2	-	-	320,000	-	-	320,000
Rediker Program for Students	7,059	7,059	7,059	-	-	21,177
Kronos Software	-	-	21,731	-	-	21,731
<b>Administration (Split Across Schools by Allocation)</b>						
LED Lighting Project	-	-	-	260,555	-	260,555

**Note:**

OHS RTU AC RTU 1 & RTU 2 will be moved forward to FY 2019 in the amount of \$250,000 and fulfill the remainder of the \$1.2m approved. It was originally budgeted in FY 2021 in the amount of \$320,000 and remains there since it is part of the 3-year budget which has been approved.

OHS Gym Air Handlers 1-4 pushed out to FY 2023 per Facilities. (OC)

						FY 2019-23
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Oasis Elementary	\$ 8,187	\$ 8,187	\$ 29,918	\$ -	\$ -	\$ 46,292
Oasis Elementary VPK	-	-	-	-	-	-
Christa McAuliffe	17,999	7,366	29,097	-	-	54,462
Christa McAuliffe VPK	-	-	-	-	-	-
Oasis Middle School	8,079	143,079	29,810	-	-	180,968
Oasis High School	7,059	192,059	348,790	-	560,000	1,107,908
Administration	-	-	-	260,555	-	260,555
Grand Total:	\$ 41,324	\$ 350,691	\$ 437,615	\$ 260,555	\$ 560,000	\$ 1,650,185

# Capital Asset Equipment Program

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Oasis Elementary</b>						
<b>Basic Instruction</b>						
Library Books	1,000	1,000	1,000	1,000	1,000	5,000
<b>Maintenance</b>						
Traffic Fence (Behind OMS)	-	-	-	-	-	-
Trane 2 50 Ton Units, 1 35 Ton, 1 20 Ton	298,991	-	-	-	-	298,991
Mini Split Systems	-	-	-	-	-	-
Breezeway Gates for Security	-	-	-	-	-	-
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Steam Table	-	-	8,000	-	-	8,000
Convection Oven(s)	-	7,000	-	-	-	7,000
<b>Information Technology</b>						
Student Chromebooks - Original Lease FY 2017 Phase I 170	-	-	-	-	-	-
Vicon Security Collector/Cameras	-	4,000	4,000	4,000	4,000	16,000
<b>Transportation</b>						
Bus Radios (Split across all schools)	-	2,500	2,500	2,500	-	7,500
Bus Replacement (Bus # TBD - split across all schools)	-	30,774	62,774	-	-	93,548
<b>Oasis Elementary VPK</b>						
	-	-	-	-	-	-

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Christa McAuliffe Elementary</b>						
<b>Maintenance</b>						
Roof Top AC Units - Compressors	-	7,500	7,500	7,500	7,500	30,000
Trane RTU 2 50 Ton Units & Warranty (2/15/18)	188,546	-	-	-	-	188,546
Mini Split Systems	-	-	-	-	-	-
Breezeway Gates for Security	-	-	-	-	-	-
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Convection Oven(s)	-	-	7,000	-	-	7,000
<b>Information Technology</b>						
Vicon Security System	-	4,000	4,000	4,000	4,000	16,000
<b>Transportation</b>						
Bus Radios (Split across all schools)	-	2,500	2,500	2,500	-	7,500
Bus Replacement (Bus # TBD - split across all schools)	-	27,009	55,094	-	-	82,103

### Christa McAuliffe Elementary VPK

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## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Oasis Middle School</b>						
<b>Instruction</b>						
Library Books	1,100	1,150	1,200	-	-	3,450
<b>Administration</b>						
N/A	-	-	-	-	-	-
<b>Maintenance</b>						
Water Heater for Gym Building (to be split with P&R)	-	10,000	-	-	-	10,000
RTU Motors	-	-	-	-	-	-
Mini Split Systems	-	-	-	-	-	-
Breezeway Gates for Security	-	-	-	-	-	-
Trane 200 Ton Chiller with Warranty	241,597	-	-	-	-	241,597
Air Handling Unit #1 and 2 (sizes 25 & 30)	176,876	-	-	-	-	-
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Steam Table	-	8,000	-	-	-	8,000
Convection Oven(s)	-	-	7,000	-	-	7,000
<b>Information Technology</b>						
Vicon - Security System Collectors	-	4,000	4,000	4,000	4,000	16,000
<b>Transportation</b>						
Bus Radios (Split across all schools)	-	2,500	2,500	2,500	-	7,500
Bus Replacement (Bus # TBD - split across all schools)	-	30,231	61,660	-	-	91,891
<b>N/A</b>						
	-	-	-	-	-	-
	-	-	-	-	-	-

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Oasis High School</b>						
<b>Administration</b>						
Fitness Center Equipment	-	-	-	-	-	-
<b>Maintenance</b>						
Mini Split Systems	-	-	-	-	-	-
Water Heater(s)	-	-	-	5,000	-	5,000
AC Motors	-	5,000	5,000	-	-	10,000
AC RTU Compressors	-	7,500	-	-	-	7,500
Perimeter Gate	-	-	-	-	-	-
<b>Food Services</b>						
Steam Table	-	-	-	-	8,000	8,000
Convection Oven(s)	-	-	-	7,000	-	7,000
<b>Information Technology</b>						
Vicon - Security System Collectors		4,000	4,000	4,000	4,000	16,000
N/A	-	-	-	-	-	-
<b>Transportation</b>						
Bus Radios (Split across all schools)	-	2,500	2,500	2,500	-	7,500
Bus Replacement (Bus # TBD - split across all schools)	-	26,430	53,912	-	-	80,342
	-	-	-	-	-	-
	-	-	-	-	-	-

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Administration - Funding is Allocated for All Items Below</b>						
<b>Information Technology</b>						
N/A	-	-	-	-	-	-
N/A	-	-	-	-	-	-
<b>Transportation</b>						
Shark Van	-	-	-	-	-	-
Maintenance Van	-	-	-	-	-	-
2011 Econoline E350 Van	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2022	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2022	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2023	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2023	-	-	-	119,068	-	119,068
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2024	-	-	-	119,068	-	119,068
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2024	-	-	-	119,068	-	119,068
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2025	-	-	-	-	121,449	121,449
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2025	-	-	-	-	121,449	121,449
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2026	-	-	-	-	121,449	121,449
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2026	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2027	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2027	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2028	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2028	-	-	-	-	-	-
2012 School Bus-International - 4DRBUSKN7BB376098 FY 2029	-	-	-	-	-	-
2015 School Bus-International - 4DRBUSKN7BB376098 FY 2029	-	-	-	-	-	-
2015 School Bus-International - 4DRBUSKN7BB376098 FY 2030	-	-	-	-	-	-
2015 School Bus-International - 4DRBUSKN7BB376098 FY 2030	-	-	-	-	-	-
2015 School Bus-International - 4DRBUSKN7BB376098 FY 2031	-	-	-	-	-	-

## FY 2019-2023 CAPITAL EQUIPMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2019-23 Total
<b>Oasis Elementary</b>	\$ 299,991	\$ 45,274	\$ 78,274	\$ 7,500	\$ 5,000	\$ 436,039
<b>Oasis Elementary VPK</b>	-	-	-	-	-	-
<b>Christa McAuliffe Elementary</b>	188,546	41,009	76,094	14,000	11,500	331,149
<b>Christa McAuliffe VPK</b>	-	-	-	-	-	-
<b>Oasis Middle School</b>	419,573	55,881	76,360	6,500	4,000	562,314
<b>Oasis High School</b>	-	45,430	65,412	18,500	12,000	141,342
<b>Administration</b>	-	-	-	357,204	364,347	721,551
<b>Grand Total:</b>	<b>\$ 908,110</b>	<b>\$ 187,594</b>	<b>\$ 296,140</b>	<b>\$ 403,704</b>	<b>\$ 396,847</b>	<b>\$ 2,192,395</b>

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# **FY 2019-2021 Adopted Revenue for all Schools**





# FY 2019 Adopted Revenue for All Schools

Object	Description	FY 2017	FY 2018	FY 2018	FY 2019	FY 2020	FY 2021
		Actuals	Adopted	Amended	Adopted	Proposed	Proposed
531901	Other Fed Grants	\$ (61,353)	\$ (102,094)	\$ (88,491)	\$ (94,930)	\$ (97,778)	\$ (100,711)
533261	NSLP Reimbursement Lunch	(438,118)	(437,750)	(545,797)	(455,000)	(461,825)	(468,752)
533262	NSLP Reimbursement Breakfast	(69,228)	(66,950)	(93,608)	(72,000)	(73,080)	(74,176)
535750	FEFP-FL Ed Fin Prog St Shared	(21,204,909)	(20,670,372)	(20,977,072)	(20,416,594)	(20,713,564)	(21,011,959)
535751	FI Teacher Lead Prog St Shared	(47,656)	(47,656)	(45,723)	(45,723)	(45,723)	(45,723)
535752	School Recog Funds St Shared	(157,454)	-	(157,957)	-	-	-
535753	VPK Program State Shared	(193,097)	(212,052)	(194,085)	(212,052)	-	-
535754	Charter Sch Cap Outly St Share	(887,939)	(582,762)	(634,162)	(1,515,652)	(1,515,652)	(1,515,652)
535755	Other Misc State Shared	(54,535)	(739,045)	(171,200)	-	-	-
535756	Title II-A Funding St Shared	(32,751)	(34,691)	(51,337)	(59,474)	(59,474)	(59,474)
535757	AICE Revenue State Shared	(651,050)	(627,100)	(565,492)	(436,000)	(420,200)	(378,500)
547801	Student Lunch Serv Charges	(642,068)	(654,050)	(573,757)	(640,000)	(649,600)	(659,344)
547803	Transportation Service Charges	(2,010)	(12,400)	(12,400)	(10,000)	(11,000)	(11,600)
561102	Short term investment income	(30,308)	(24,775)	(97,592)	(50,500)	(53,000)	(55,500)
562101	Rents and Royalties	(600)	(500)	(3,125)	(500)	(500)	(500)
564102	FA Auction/Salvage Proceeds	-	-	(1,000)	-	-	-
566101	Contrib/Donation Private Sourc	(37,968)	(80,520)	(199,537)	(18,000)	(57,500)	(58,000)
569101	Other Miscellaneous Revenue	(10,947)	(1,100)	(7,200)	(4,300)	(4,300)	(4,300)
569102	Insur Damage Claims Misc Rev	(17,352)	-	-	-	-	-
569103	Book Sales Misc Revenue	(16,677)	(22,600)	-	-	-	-
569104	Lost/Damaged/Sold Textbooks	(1,244)	(900)	(1,300)	(850)	(850)	(850)
569110	Reimbursable Charges	(425,547)	(35,938)	(124,895)	(62,959)	(64,841)	(65,987)
569116	Oth Misc Rev/Reimbursable Chrg	-	-	(27,572)	(13,000)	(14,000)	(15,000)
569119	HealthCare Ins Profit Sharing	-	-	(3,217)	-	-	-
569206	GL Recon Balance Adjustment	10,694	-	-	-	-	-
569901	Other Miscellaneous Revenues	(4,360)	(23,400)	(3,100)	(4,420)	(5,042)	(5,666)
581101	Xfer in fr General Fund	-	-	-	-	-	-
581301	Capital Lease Proceeds	(163,071)	-	-	-	-	-
599910	Restricted Balances	-	-	(1,697,980)	(1,697,980)	(1,697,980)	(1,697,980)
599920	Committed Balances	-	-	(1,730,650)	(778,490)	(530,650)	(530,650)
599930	Assigned Balances	-	(253,779)	(217,502)	(1,876,671)	(1,349,359)	(1,306,167)
599940	Unassigned Balances	-	(6,334,137)	(6,343,932)	(3,937,621)	(4,687,138)	(3,818,066)
Grand Total:		\$ (25,139,545)	\$ (30,964,571)	\$ (34,569,683)	\$ (32,402,716)	\$ (32,513,056)	\$ (31,884,557)

# **FY 2019-2021 Adopted Revenue by School**



School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Christia McAuliffe	533261	NSLP Reimbursement Lunch	\$ (121,346)	\$ (118,450)	\$ (148,609)	\$ (130,000)	\$ (131,950)	\$ (133,929)
	535750	FEFP-FL Ed Fin Prog St Shared	(28,735)	(26,780)	(31,984)	(25,000)	(25,375)	(25,756)
	535751	FI Teacher Lead Prog St Shared	(5,312,254)	(5,160,007)	(5,126,186)	(5,151,533)	(5,222,403)	(5,293,273)
	535752	School Recog Funds St Shared	(12,107)	(12,107)	(11,873)	(11,873)	(11,873)	(11,873)
	535754	Charter Sch Cap Outly St Share	(74,365)	-	(74,851)	-	-	-
	535755	Other Misc State Shared	(210,769)	(138,303)	(162,345)	(362,861)	(362,861)	(362,861)
	535756	Title II-A-Funding St Shared	(6,817)	(175,006)	(34,800)	-	-	-
	547801	Student Lunch Serv Charges	(6,668)	(8,347)	(13,146)	(14,265)	(14,265)	(14,265)
	547803	Transportation Service Charges	(104,119)	(103,000)	(89,440)	(95,000)	(96,425)	(97,871)
	561102	Short term investment income	(379)	(2,500)	(2,500)	(1,500)	(1,600)	(1,700)
	562101	Rentals and Royalties	(7,164)	(5,600)	(23,178)	(12,000)	(12,500)	(13,000)
	566101	Contrib/Donation Private Sourc	(21,369)	(21,500)	(55,406)	-	(22,000)	(22,500)
	566102	Insur Damage Claims Misc Rev	(9,506)	-	(1,500)	(1,500)	(1,500)	(1,500)
	569103	Book Sales Misc Revenue	(4,104)	-	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(170)	(150)	(150)	(150)	(150)	(150)
	569107	Recovery W/C Insurance	-	-	-	-	-	-
	569110	Reimbursable Charges	(90,797)	(9,000)	(33,009)	(22,000)	(22,500)	(23,000)
	569116	Oth Misc Rev/Reimbursable Chrg	-	-	(3,000)	(4,000)	(5,000)	(6,000)
	569119	HealthCare Ins Profit Sharing	-	-	(760)	-	-	-
	569206	GL Recon Balance Adjustment	2,539	-	-	-	-	-
	569901	Other Miscellaneous Revenues	(1,209)	(11,800)	-	(1,000)	(1,500)	(2,000)
	581301	Capital Lease Proceeds	(46,028)	-	-	-	-	-
	599910	Restricted Balances	-	-	(387,690)	(387,690)	(387,690)	(387,690)
	599920	Committed Balances	-	-	(334,836)	(127,250)	(127,250)	(127,250)
	599930	Assigned Balances	-	(141,897)	(21,614)	(326,819)	-	-
	599940	Unassigned Balances	-	(1,306,175)	(1,368,884)	(1,063,679)	(1,447,552)	(1,228,791)
Christia VPK	535753	VPK Program State Shared	\$ (95,790)	\$ (106,026)	\$ (96,708)	\$ (106,026)	\$ -	\$ -
	599940	Unassigned Balances	-	(218,379)	-	-	-	-
Total Christia McAuliffe VPK:			\$ (95,790)	\$ (324,405)	\$ (96,708)	\$ (106,026)	\$ -	\$ -
		Total Christia McAuliffe:	\$ (6,055,367)	\$ (7,248,122)	\$ (7,926,886)	\$ (7,738,120)	\$ (7,894,394)	\$ (7,753,409)



# FY 2019 Adopted Revenue by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Oasis Elementary	533261	NSLP Reimbursement Lunch	\$ (111,501)	\$ (108,150)	\$ (150,745)	\$ (115,000)	\$ (116,725)	\$ (118,476)
	533262	NSLP Reimbursement Breakfast	(17,319)	(16,480)	(20,013)	(15,000)	(15,225)	(15,453)
	535750	FEFP-FL Ed Fin Prog St Shared	(5,985,381)	(5,836,528)	(5,991,748)	(5,878,578)	(5,960,753)	(6,042,928)
	535751	FI Teacher Lead Prog St Shared	(14,168)	(14,168)	(13,388)	(13,388)	(13,388)	(13,388)
	535754	Charter Sch Cap Outly St Share	(240,803)	(158,025)	(194,058)	(420,744)	(420,744)	(420,744)
	535755	Other Misc State Shared	(13,634)	(200,503)	(53,200)	-	-	-
	535756	Title II-A Funding St Shared	(9,044)	(9,134)	(13,039)	(15,880)	(15,880)	(15,880)
	547801	Student Lunch Serv Charges	(158,263)	(159,650)	(129,581)	(160,000)	(162,400)	(164,836)
	547803	Transportation Service Charges	(839)	(3,400)	(3,400)	(3,400)	(3,400)	(3,400)
	561102	Short term investment income	(8,192)	(7,175)	(26,519)	(14,000)	(15,000)	(16,000)
	566101	Contrib/Donation Private Sourc	(14,054)	(30,000)	(76,615)	(15,000)	(30,000)	(30,000)
	569101	Other Miscellaneous Revenue	(804)	(800)	(2,800)	(2,500)	(2,500)	(2,500)
	569102	Insur Damage Claims Misc Rev	(4,697)	-	-	-	-	-
	569103	Book Sales Misc Revenue	(12,294)	(12,000)	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(401)	(200)	(200)	(200)	(200)	(200)
	569110	Reimbursable Charges	(132,085)	(8,000)	(25,714)	(8,000)	(8,000)	(8,000)
	569116	Oth Misc Rev/Reimbursable Chrg	-	-	(9,452)	(9,000)	(9,000)	(9,000)
	569119	HealthCare Ins Profit Sharing	-	-	-	-	-	-
	569206	GL Recon Balance Adjustment	2,900	-	-	-	-	-
	569901	Other Miscellaneous Revenues	(361)	(1,500)	(100)	(400)	(450)	(500)
	581301	Capital Lease Proceeds	(46,028)	-	-	-	-	-
	599101	Restricted Balances	-	-	(444,886)	(444,886)	(444,886)	(444,886)
	599201	Committed Balances	-	-	(462,831)	(147,521)	(147,521)	(147,521)
	599301	Assigned Balances	-	-	-	(51,197)	-	-
	599401	Unassigned Balances	-	(3,541,702)	(2,181,221)	(1,529,000)	(1,678,146)	(1,254,925)
Total Oasis Elementary:			\$ (6,766,966)	\$ (10,107,415)	\$ (9,800,385)	\$ (8,843,694)	\$ (9,044,218)	\$ (8,708,637)
Oasis Elem. VPK	535753	VPK Program State Shared	\$ (97,307)	\$ (106,026)	\$ (97,377)	\$ (106,026)	\$ -	\$ -
	599940	Unassigned Balances	-	(24,600)	-	-	-	-
	Total Oasis Elementary VPK:		\$ (97,307)	\$ (130,626)	\$ (97,377)	\$ (106,026)	\$ -	\$ -



## FY 2019 Adopted Revenue by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Oasis Middle	533261	NSLP Reimbursement Lunch	\$ (116,434)	\$ (118,450)	\$ (145,960)	\$ (125,000)	\$ (126,875)	\$ (128,778)
	533262	NSLP Reimbursement Breakfast	(15,014)	(16,480)	(27,625)	(22,000)	(22,330)	(22,665)
	535750	FEFP-FL Ed Fin Prog St Shared	(5,373,171)	(5,288,048)	(5,304,730)	(5,157,852)	(5,235,277)	(5,313,177)
	535751	FI Teacher Lead Prog St Shared	(11,592)	(11,592)	(10,610)	(10,610)	(10,610)	(10,610)
	535752	School Recog Funds St Shared	(83,089)	-	(83,106)	-	-	-
	535754	Charter Sch Cap Outly St Share	(234,014)	(153,738)	(146,972)	(396,424)	(396,424)	(396,424)
	535755	Other Misc State Shared	(20,451)	(195,847)	(58,400)	-	-	-
	535756	Title II-A Funding St Shared	(8,839)	(8,990)	(12,837)	(15,276)	(15,276)	(15,276)
	547801	Student Lunch Serv Charges	(203,044)	(200,850)	(187,122)	(200,000)	(203,000)	(206,045)
	547803	Transportation Service Charges	(423)	(3,500)	(3,500)	(2,500)	(3,000)	(3,500)
	561102	Short term investment income	(7,999)	(6,500)	(25,262)	(12,500)	(13,000)	(13,500)
	566101	Contrib/Donation Private Sourc	(2,545)	(26,720)	(43,837)	(2,500)	(5,000)	(5,000)
	569101	Other Miscellaneous Revenue	(341)	-	(1,500)	-	-	-
	569102	Insur Damage Claims Misc Rev	(4,570)	-	-	-	-	-
	569103	Book Sales Misc Revenue	(4,383)	(3,100)	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(191)	(300)	(300)	(200)	(200)	(200)
	569110	Reimbursable Charges	(124,237)	(9,500)	(46,406)	(23,358)	(24,500)	(24,900)
	569116	Oth Misc Rev/Reimbursable Chrg	-	-	(13,916)	-	-	-
	569119	HealthCare Ins Profit Sharing	-	-	(833)	-	-	-
	569206	GL Recon Balance Adjustment	2,819	-	-	-	-	-
	569901	Other Miscellaneous Revenues	(79)	(7,300)	(200)	(150)	(150)	(150)
	581301	Capital Lease Proceeds	(71,015)	-	-	-	-	-
	599910	Restricted Balances	-	-	(457,915)	(457,915)	(457,915)	(457,915)
	599920	Committed Balances	-	-	(567,714)	(138,181)	(138,181)	(138,181)
	599930	Assigned Balances	-	-	-	(573,608)	(173,541)	-
	599940	Unassigned Balances	-	(950,406)	(1,663,715)	(943,989)	(1,398,363)	(1,334,350)
	<b>Total Oasis Middle:</b>		<b>\$ (6,278,612)</b>	<b>\$ (7,001,321)</b>	<b>\$ (8,802,460)</b>	<b>\$ (8,082,063)</b>	<b>\$ (8,223,642)</b>	<b>\$ (8,070,671)</b>



# FY 2019 Adopted Revenue by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Oasis High	531901	Other Fed Grants	\$ (61,353)	\$ (102,094)	\$ (88,491)	\$ (94,930)	\$ (97,778)	\$ (100,711)
	533261	NSLP Reimbursement Lunch	(88,837)	(92,700)	(100,483)	(85,000)	(86,275)	(87,569)
	533262	NSLP Reimbursement Breakfast	(8,159)	(7,210)	(13,986)	(10,000)	(10,150)	(10,302)
	535750	FEFP-FL Ed Fin Prog St Shared	(4,534,104)	(4,385,789)	(4,554,408)	(4,228,631)	(4,295,131)	(4,362,581)
	535751	FL Teacher Lead Prog St Shared	(9,789)	(9,789)	(9,852)	(9,852)	(9,852)	(9,852)
	535754	Charter Sch Cap Outly St Share	(202,353)	(132,696)	(130,787)	(335,623)	(335,623)	(335,623)
	535755	Other Misc State Shared	(13,634)	(167,689)	(24,800)	-	-	-
	535756	Title II-A Funding St Shared	(8,200)	(8,220)	(12,315)	(14,053)	(14,053)	(14,053)
	535757	AICE Revenue State Shared	(651,050)	(627,100)	(565,492)	(436,000)	(420,200)	(378,500)
	547801	Student Lunch Serv Charges	(176,642)	(190,550)	(167,614)	(185,000)	(187,775)	(190,592)
	547803	Transportation Service Charges	(368)	(3,000)	(3,000)	(2,600)	(3,000)	(3,000)
	561102	Short term investment income	(6,953)	(5,500)	(22,633)	(12,000)	(12,500)	(13,000)
	562101	Rents and Royalties	(600)	(500)	(2,000)	(500)	(500)	(500)
	564102	FA Auction/Salvage Proceeds	-	-	(1,000)	-	-	-
	566101	Contrib/Donation Private Sourc	-	(2,300)	(23,679)	(500)	(500)	(500)
	569101	Other Miscellaneous Revenue	(296)	(300)	(1,400)	(300)	(300)	(300)
	569102	Insur Damage Claims Misc Rev	(3,980)	-	-	-	-	-
	569104	Lost/Damaged/Sold Textbooks	(482)	(250)	(650)	(300)	(300)	(300)
	569107	Recovery W/C Insurance	-	-	-	-	-	-
	569110	Reimbursable Charges	(78,428)	(9,438)	(19,766)	(9,601)	(9,841)	(10,087)
	569116	Oth Misc Rev/Reimbursable Chrg	-	-	(1,204)	-	-	-
	569119	HealthCare Ins Profit Sharing	-	-	(749)	-	-	-
	569206	GL Recon Balance Adjustment	2,437	-	-	-	-	-
	569901	Other Miscellaneous Revenues	(2,711)	(2,800)	(2,800)	(2,870)	(2,942)	(3,016)
	581101	Xfer in fr General Fund	-	-	-	-	-	-
	599910	Restricted Balances	-	-	(407,489)	(407,489)	(407,489)	(407,489)
	599920	Committed Balances	-	-	(365,269)	(365,538)	(117,698)	(117,698)
	599930	Assigned Balances	-	(111,882)	(195,888)	(925,047)	(1,175,818)	(1,306,167)
	599940	Unassigned Balances	-	(292,875)	(1,130,112)	(400,953)	(163,077)	-
	Total Oasis High:		\$ (5,845,503)	\$ (6,152,682)	\$ (7,845,867)	\$ (7,526,787)	\$ (7,350,802)	\$ (7,351,840)
GRAND TOTAL:			\$ (25,139,545)	\$ (30,964,571)	\$ (34,569,683)	\$ (32,402,716)	\$ (32,513,056)	\$ (31,884,557)

# **FY 2019-2021 Adopted Expenditures for all Schools**





## FY 2019 Adopted Expenditures for All Schools

Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
611110	Administrator/Principal Salary	\$ 682,390	\$ 730,740	\$ 730,967	\$ 761,620	\$ 758,420	\$ 766,420
612120	Classroom Teacher Salary	7,547,840	7,763,969	7,366,439	7,855,013	7,680,207	7,680,207
612130	Oth Certified Personnel Salary	654,363	690,114	549,796	583,199	541,335	541,335
612150	Aides Salary	477,305	363,045	338,519	396,541	358,661	358,661
612160	Other Support Personnel Salary	2,000,912	1,977,857	2,268,413	2,092,406	2,060,808	2,060,808
613102	Contract Employees Salary/Wage	-	1,100	15,344	-	-	-
613140	Substitutue Teacher Salary/Wag	207,512	205,000	218,212	221,000	226,000	230,000
614101	Overtime	6,648	3,720	3,889	3,150	3,810	3,825
615101	Special Pay/Add Pay	405,646	383,105	403,161	377,245	374,550	374,550
615107	Employee Recognition/Bonus	211,785	-	350,384	400,000	300,000	300,000
621101	FICA Taxes	734,127	751,354	751,782	736,454	720,786	722,645
621102	Medicare Taxes	171,692	174,744	175,150	172,813	168,701	168,704
622110	Florida Retirement System(FRS)	877,137	947,520	945,636	968,139	948,232	948,232
623101	Life,Health,Disability Insur	138,300	193,905	169,122	192,613	187,899	187,899
623102	Self-Insured Health Plan	1,926,199	2,228,634	2,255,632	2,467,221	2,551,227	2,551,227
623107	Opt Out Health Ins Subsidy	43,328	40,399	49,017	47,977	46,057	46,057
624101	Workers Compensation	112,001	112,259	124,462	126,394	127,408	127,408
624102	Unemployment	11,233	-	-	-	-	-
624103	Leave Payout	148,781	-	610	-	-	-
631304	Legal Services	228	-	2,800	6,100	6,100	6,100
631312	Accounting & Auditing	77,530	96,249	217,800	128,061	172,085	175,990
631399	Other Professional Services	373,450	364,534	(49,031)	452,166	343,370	349,379
634107	Physicals - General	9,024	9,426	9,042	10,008	10,223	10,430
634119	Employee Health Clinic Charges	2,200	2,247	2,247	2,155	2,270	2,390
634120	Outside Services	16,129	14,839	99,661	93,886	92,706	92,926
634123	Dual Enrollment Tuition	30,370	38,000	28,000	40,000	50,000	55,000
634125	Athletics Coaches & Officials	74,457	84,000	65,000	82,000	82,000	82,000
640101	Food And Mileage (City)	3,808	6,736	7,133	6,700	6,900	7,050
640105	Travel Costs	16,874	18,551	30,578	25,776	25,899	25,957
641101	Communication Service	7,664	8,419	10,091	11,096	11,473	11,849
641102	Telephone Service	108,021	113,065	88,072	112,985	114,697	117,042
641103	Telecommunication Service	821	563	(329)	425	430	435
641104	Postage & Shipping	15,121	14,709	14,801	13,906	14,266	14,545
643202	Electric	433,260	469,913	442,381	474,982	483,582	493,506
643203	Water & Sewer	45,878	54,783	52,783	57,372	58,877	60,644
643205	Propane Fuel	2,105	5,151	1,551	4,575	4,575	4,575



## FY 2019 Adopted Expenditures for All Schools

Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
644101	Building Rental/Leases	3,109,070	2,967,613	3,096,890	3,190,487	3,191,475	3,194,625
644102	Equipment Rental/Leases	4,612	3,935	2,635	43,023	3,123	3,227
644103	Copy & Fax Machine Rent/Lease	55,314	68,380	34,633	38,841	39,159	39,591
644199	Other Rentals/Leases	156	101	1	120	120	120
645101	Insurance	241,745	297,301	212,919	287,448	296,881	305,135
646101	Tires	-	-	360	-	-	-
646102	Equip Repair/Maintenance	195,627	158,055	141,335	252,844	208,877	212,885
646103	Building Maintenance	142,843	338,997	106,189	103,700	64,700	64,700
646104	Diesel Fuel	94,295	112,718	111,960	103,000	108,375	111,807
646105	Parts Repair/Maintenance	-	-	500	-	-	-
646106	Unleaded Fuel	1,093	1,165	1,165	2,160	2,188	2,220
646108	Other Repairs & Maint.	13,058	19,000	3,880	10,000	10,000	12,500
646109	Facilities Charges	-	-	1,800	-	-	-
646300	Warranty/Maint/Service Plans	84,282	-	1,936	-	-	-
647101	Printing	814	2,388	50	4,810	4,980	5,151
648101	Advertising	1,380	2,681	8,037	2,645	2,740	2,816
648102	Public Relations	-	-	50	-	-	-
649102	Bank Fees	10,988	11,173	12,031	11,720	11,942	12,165
649103	Various Fees	154,885	171,111	176,179	176,176	181,170	186,289
649130	Health Insurance Profit Share	-	-	250	-	-	-
649131	Wellness Prog - Rewards	15,450	-	15,124	-	-	-
652101	Office Supplies	70,117	78,234	70,940	79,561	81,112	82,440
652113	Uniforms	960	2,775	2,505	3,017	3,023	3,030
652114	Chemicals	117	105	105	200	200	200
652115	Tools	863	1,026	546	1,200	1,200	1,200
652116	Small Equipment	70,590	68,178	45,461	53,096	83,438	84,146
652117	Janitorial Supplies	70,562	81,500	87,500	83,000	83,000	83,000
652118	Operating Medical Supply	-	-	7,250	2,400	2,525	2,600
652119	Food And Beverage	508,096	559,500	487,004	548,500	564,500	580,500
652121	Computer Equip/Accessory	138,125	74,076	526,337	89,026	94,393	89,773
652122	Computer Software/License	198,858	147,586	145,840	166,958	148,048	162,218
652125	Sod, Seed, Sand And Soil	-	-	3,328	-	-	-
652128	Operating Supplies - Charter S	23,215	81,201	88,090	110,016	113,141	115,936
652129	Textbooks	137,569	242,000	117,796	166,250	217,019	217,965
652130	Periodicals	330	-	150	550	550	550
652139	School A La Carte Food	96,305	105,000	89,000	110,000	114,000	118,000



## FY 2019 Adopted Expenditures for All Schools

Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
652141	Trophies/Awards	50	306	313	500	500	500
652142	Athletic Equipment	-	-	40,216	10,000	15,000	10,000
652145	Teacher Classroom Supply	47,656	48,203	45,735	47,344	46,828	46,828
652199	Other Operating Mat & Supplies	17,651	35,367	57,063	47,933	47,513	48,883
653105	Parking Lot Maintenance	9,955	-	17,512	1,200	400	400
654101	Books Pubs Subscript & Membrshp	859	1,233	(1,516)	2,325	2,351	2,379
654102	Wellness - Gym Memberships	220	-	7,547	-	-	-
655101	Training & Seminars	17,431	33,941	35,831	46,821	47,122	47,323
655102	In-House Training	15,774	6,041	14,827	12,983	13,083	13,183
656101	Discounts Taken/Lost	(18)	-	-	-	-	-
662101	Buildings	-	50,000	24,337	10,633	-	-
662601	Improvements Other Than Bldgs	-	7,500	-	-	-	-
664101	Equipment	437,818	211,642	85,758	-	391,000	380,500
	Equipment - Replacement	-	-	-	906,010	-	-
664102	Vehicles	-	3,000	5,500	-	114,444	233,440
664501	Computer Software Intangible	-	28,000	37,093	30,691	30,691	117,615
666101	Library Books	2,898	4,923	5,712	2,100	2,150	2,200
666102	Scholastic Book Fair	16,798	13,100	-	-	-	-
671100	Principal Expense - Debt	283,524	233,532	287,897	289,815	273,712	60,792
672101	Debt Interest Expense	23,702	18,679	17,758	15,544	9,967	4,702
691101	Xfer Out to General Fund	-	-	-	-	-	-
699201	Restricted Fund Balance	-	-	1,697,980	1,697,980	1,697,980	1,697,980
699301	Committed Fund Balance	-	-	1,730,650	778,490	530,650	530,650
699401	Assigned Fund Balance	-	-	-	400,953	-	-
699901	Unassigned Fund Balance	-	6,804,655	7,120,579	3,536,668	5,124,232	4,414,597
	<b>Grand Total:</b>	<b>\$ 23,889,776</b>	<b>\$ 30,964,571</b>	<b>\$ 34,569,683</b>	<b>\$ 32,402,716</b>	<b>\$ 32,513,056</b>	<b>\$ 31,884,557</b>

# **FY 2019-2021 Adopted Expenditures by Program**



## FY 2019 Adopted Expenditures by Program

Program	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Basic Instruction	\$ 12,298,494	\$ 12,349,991	\$ 12,722,698	\$ 12,604,632	\$ 12,449,924	\$ 12,429,522
ESE	232,058	270,795	257,821	234,126	235,677	235,677
Guidance	352,795	381,919	305,784	262,113	264,300	264,300
Health Servies	108,294	137,985	101,290	296,789	148,276	148,351
Other Pupil Personnel Services	193,112	214,032	215,426	213,770	215,270	216,770
Instructional Media	174,265	169,680	154,118	136,046	136,166	136,286
Instr. Staff Training (Title II)	31,860	34,701	65,716	59,474	59,474	59,474
Board	18,170	43,799	35,071	36,562	36,026	36,896
General Administration	540,399	529,300	593,416	934,970	830,914	831,971
School Administration	1,877,307	2,017,261	1,957,979	1,965,006	1,988,407	2,088,732
Faciltiy Acquisition & Constr.	-	-	24,337	10,633	-	-
Fiscal Services (City)	342,118	416,013	121,833	487,537	482,814	490,510
Food Services	1,021,365	1,073,620	1,059,527	1,128,329	1,169,842	1,193,841
Information Technology	774,966	311,467	315,384	266,587	208,082	220,541
Transportation	1,040,936	1,068,610	1,182,568	1,252,471	1,348,175	1,291,172
Maintenance/Custodial	4,619,825	4,425,444	4,392,397	4,588,314	4,753,259	4,778,699
Maintenance of Plant	263,812	715,299	515,109	1,511,266	833,588	818,588
Budget Reserves	-	6,804,655	10,549,209	6,414,091	7,352,862	6,643,227
<b>Grand Total:</b>	<b>\$ 23,889,776</b>	<b>\$ 30,964,571</b>	<b>\$ 34,569,683</b>	<b>\$ 32,402,716</b>	<b>\$ 32,513,056</b>	<b>\$ 31,884,557</b>

# **FY 2019-2021 Adopted Expenditures by School**



## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Oasis Elementary	611110	Administrator/Principal Salary	\$ 182,365	\$ 194,354	\$ 158,451	\$ 187,080	\$ 183,880	\$ 191,880
	612120	Classroom Teacher Salary	2,155,166	2,139,014	2,139,013	2,150,635	2,101,030	2,101,030
	612130	Oth Certified Personnel Salary	166,306	170,687	165,431	172,812	171,614	171,614
	612150	Aides Salary	221,095	140,490	97,854	128,308	133,509	133,509
	612160	Other Support Personnel Salary	492,154	461,343	569,048	527,735	512,195	512,195
	613102	Contract Employees Salary/Wage	-	-	14,904	-	-	-
	613140	Substitutue Teacher Salary/Wag	45,719	53,000	53,000	60,000	63,000	65,000
	614101	Overtime	1,783	927	1,093	800	1,050	1,050
	615101	Special Pay/Add Pay	65,545	64,965	69,653	62,975	62,975	62,975
	615107	Employee Recognition/Bonus	14,226	-	55,548	100,000	75,000	75,000
	621101	FICA Taxes	201,708	195,615	195,299	195,795	194,999	196,858
	621102	Medicare Taxes	47,174	45,717	46,123	46,077	45,658	45,658
	622110	Florida Retirement System(FRS)	248,870	247,029	249,747	257,510	256,747	256,747
	623101	Life,Health,Disability Insur	37,799	49,977	42,935	51,106	50,904	50,904
	623102	Self-Insured Health Plan	541,529	620,516	617,195	669,800	705,223	705,223
	623107	Opt Out Health Ins Subsidy	11,921	9,761	10,659	7,834	7,834	7,834
	624101	Workers Compensation	28,680	28,366	34,965	34,112	34,056	34,056
	624102	Unemployment	2,303	-	-	-	-	-
	624103	Leave Payout	35,145	-	176	-	-	-
	631304	Legal Services	62	-	1,500	1,500	1,500	1,500
	631312	Accounting & Auditing	20,969	26,314	48,688	13,184	44,667	44,927
	631399	Other Professional Services	72,444	83,015	(484)	98,350	81,371	81,393
	634107	Physicals - General	2,314	3,308	2,874	3,195	3,300	3,405
	634119	Employee Health Clinic Charges	595	601	601	630	660	690
	634120	Outside Services	3,655	3,238	21,258	18,912	18,607	18,652
	640101	Food And Mileage (City)	999	1,857	1,957	1,775	1,850	1,900
	640105	Travel Costs	2,807	3,614	10,438	5,834	5,854	5,874
	641101	Communication Service	1,633	2,238	1,832	2,705	2,808	2,911
	641102	Telephone Service	28,133	29,474	29,474	29,783	29,783	29,783
	641103	Telecommunication Service	317	180	(126)	175	180	185
	641104	Postage & Shipping	1,819	2,471	1,969	1,250	1,255	1,260
	643202	Electric	92,283	98,000	98,000	100,940	102,959	106,048
	643203	Water & Sewer	11,185	15,308	15,308	15,767	16,240	16,727
	643205	Propane Fuel	-	25	25	25	25	25
	644101	Building Rental/Leases	731,307	739,480	666,282	766,588	754,857	755,324
	644102	Equipment Rental/Leases	464	465	465	10,465	465	465
	644103	Copy & Fax Machine Rent/Lease	13,585	17,498	9,021	9,333	9,369	9,438
	644199	Other Rentals/Leases	42	-	-	-	-	-
	645101	Insurance	59,574	78,661	52,357	80,627	82,643	84,709
	646101	Tires	-	-	-	-	-	-





## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
	646102	Equip Repair/Maintenance	48,228	36,920	31,315	63,320	47,660	48,340
	646103	Building Maintenance	37,860	68,052	38,066	42,000	17,000	17,000
	646104	Diesel Fuel	19,327	24,700	24,500	19,500	20,500	21,500
	646106	Unleaded Fuel	254	308	308	800	825	850
	646108	Other Repairs & Maint.	7,956	6,000	-	2,500	2,500	5,000
	646300	Warranty/Maint/Service Plans	23,009	-	-	-	-	-
	647101	Printing	54	137	(13)	1,250	1,255	1,260
	648101	Advertising	374	545	1,235	360	380	390
	648102	Public Relations	-	-	50	-	-	-
	649102	Bank Fees	2,971	3,075	3,423	3,050	3,100	3,150
	649103	Various Fees	3,406	3,092	5,250	3,325	3,335	3,345
	649130	Health Insurance Profit Share	-	-	250	-	-	-
	649131	Wellness Prog - Rewards	6,082	-	6,303	-	-	-
	652101	Office Supplies	25,799	26,483	23,739	25,900	26,155	26,410
	652113	Uniforms	240	675	675	747	753	760
	652114	Chemicals	19	-	-	50	50	50
	652115	Tools	263	250	50	300	300	300
	652116	Small Equipment	22,973	18,507	16,680	20,275	18,325	18,400
	652117	Janitorial Supplies	17,653	20,500	20,500	21,000	21,000	21,000
	652118	Operating Medical Supply	-	-	1,700	600	650	650
	652119	Food And Beverage	145,910	155,000	146,150	152,000	156,000	160,000
	652121	Computer Equip/Accessory	46,046	4,825	81,466	20,774	38,103	38,103
	652122	Computer Software/License	57,364	42,287	36,713	38,435	32,004	32,074
	652128	Operating Supplies - Charter S	11,099	17,259	22,998	27,200	27,845	28,509
	652129	Textbooks	40,309	47,000	41,578	30,500	60,500	60,500
	652141	Trophies/Awards	14	103	110	50	50	50
	652142	Athletic Equipment	-	-	1,922	-	-	-
	652145	Teacher Classroom Supply	14,426	14,685	12,884	12,884	12,884	12,884
	652199	Other Operating Mat & Supplies	3,176	4,600	13,287	15,783	9,783	9,783
	653105	Parking Lot Maintenance	2,465	-	-	500	100	100
	654101	Books Pubs Subscrpt & Membrshp	277	100	2,683	660	670	680
	654102	Wellness - Gym Memberships	(60)	-	1,135	-	-	-
	655101	Training & Seminars	3,325	8,542	12,093	10,489	10,690	10,791
	655102	In-House Training	3,898	1,425	813	3,375	3,400	3,425
	656101	Discounts Taken/Lost	(10)	-	-	-	-	-
	662601	Improvements Other Than Bldgs	-	2,500	-	-	-	-
	664101	Equipment	128,227	16,600	1,249	-	13,500	14,500
		Equipment - Replacement	-	-	-	298,991	-	-
	664102	Vehicles	-	750	1,250	-	30,774	62,774
	664501	Computer Software Intangible	-	7,000	7,000	8,187	8,187	29,918



## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
	666101	Library Books	2,152	4,000	4,000	1,000	1,000	1,000
	666102	Scholastic Book Fair	12,415	4,000	-	-	-	-
	671100	Principal Expense - Debt	62,328	62,826	64,822	78,685	74,040	16,347
	672101	Debt Interest Expense	4,853	5,025	5,025	4,180	2,680	1,264
	699201	Restricted Fund Balance	-	-	444,886	444,886	444,886	444,886
	699301	Committed Fund Balance	-	-	462,831	147,521	147,521	147,521
	699901	Unassigned Fund Balance	-	3,972,136	2,782,245	1,529,000	2,047,746	1,688,374
	Total Oasis Elementary:		\$ 6,298,354	\$ 10,107,415	\$ 9,803,704	\$ 8,843,694	\$ 9,044,218	\$ 8,708,637
Oasis Elementary VPK	612120	Classroom Teacher Salary	\$ 39,072	\$ 40,581	\$ 40,581	\$ 40,581	\$ -	\$ -
	612150	Aides Salary	14,195	20,916	18,348	20,916	-	-
	615101	Special Pay/Add Pay	1,001	1,000	1,000	1,000	-	-
	615107	Employee Recognition/Bonus	-	-	1,478	-	-	-
	621101	FICA Taxes	2,831	3,875	2,397	3,875	-	-
	621102	Medicare Taxes	662	906	906	906	-	-
	622110	Florida Retirement System(FRS)	4,081	4,893	4,893	4,893	-	-
	623101	Life,Health,Disability Insur	540	1,005	1,005	1,005	-	-
	623102	Self-Insured Health Plan	8,004	8,512	9,722	8,512	-	-
	624101	Workers Compensation	867	319	1,677	319	-	-
	631399	Other Professional Services	23,731	23,736	-	23,736	-	-
	649103	Various Fees	25	25	25	25	-	-
	652145	Teacher Classroom Supply	258	258	258	258	-	-
	699901	Unassigned Fund Balance	-	24,600	15,087	-	-	-
	Total Oasis Elementary VPK:		\$ 95,266	\$ 130,626	\$ 97,377	\$ 106,026	\$ -	\$ -



## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Christa McAuliffe	611110	Administrator/Principal Salary	\$ 166,866	\$ 180,806	\$ 157,126	\$ 184,780	\$ 184,780	\$ 184,780
	612120	Classroom Teacher Salary	1,820,885	1,873,443	1,792,583	1,902,757	1,865,667	1,865,667
	612130	Oth Certified Personnel Salary	155,693	177,430	115,592	127,422	115,669	115,669
	612150	Aides Salary	146,749	124,825	145,503	132,351	131,101	131,101
	612160	Other Support Personnel Salary	465,755	523,857	563,401	494,042	507,242	507,242
	613102	Contract Employees Salary/Wage	-	1,100	440	-	-	-
	613140	Substitutue Teacher Salary/Wag	46,906	50,000	50,000	58,000	60,000	62,000
	614101	Overtime	1,095	745	748	750	760	775
	615101	Special Pay/Add Pay	68,756	60,613	75,981	57,826	57,826	57,826
	615107	Employee Recognition/Bonus	76,155	-	98,875	100,000	75,000	75,000
	621101	FICA Taxes	174,827	182,918	185,140	175,492	173,280	173,280
	621102	Medicare Taxes	40,887	42,779	42,779	41,344	40,610	40,610
	622110	Florida Retirement System(FRS)	209,957	230,948	226,346	230,970	228,109	228,109
	623101	Life,Health,Disability Insur	33,463	47,353	29,612	46,527	45,298	45,298
	623102	Self-Insured Health Plan	490,122	541,291	578,400	629,589	638,048	638,048
	623107	Opt Out Health Ins Subsidy	5,536	5,722	7,442	7,600	5,680	5,680
	624101	Workers Compensation	25,958	27,466	29,712	30,195	31,750	31,750
	624102	Unemployment	3,300	-	-	-	-	-
	624103	Leave Payout	26,342	-	-	-	-	-
	631304	Legal Services	54	-	1,300	1,500	1,500	1,500
	631312	Accounting & Auditing	18,332	22,994	58,921	33,171	43,437	44,740
	631399	Other Professional Services	62,050	73,170	(3,266)	96,000	80,600	81,700
	634107	Physicals - General	2,278	1,817	1,817	1,788	1,819	1,845
	634119	Employee Health Clinic Charges	520	526	526	500	525	550
	634120	Outside Services	3,979	2,838	29,638	29,470	29,145	29,170
	640101	Food And Mileage (City)	959	1,181	1,678	1,750	1,825	1,875
	640105	Travel Costs	3,086	2,272	7,156	3,600	3,600	3,600
	641101	Communication Service	1,714	2,101	2,385	2,660	2,675	2,690
	641102	Telephone Service	26,857	26,029	27,029	27,700	28,495	29,314
	641103	Telecommunication Service	163	180	-	100	100	100
	641104	Postage & Shipping	1,338	2,266	2,266	2,250	2,300	2,350
	643202	Electric	89,464	105,000	105,000	105,000	106,000	107,000
	643203	Water & Sewer	14,285	14,464	14,464	14,825	15,196	15,652
	644101	Building Rental/Leases	708,809	768,053	686,107	762,979	736,793	736,908
	644102	Equipment Rental/Leases	1,393	2,000	800	11,500	1,600	1,700
	644103	Copy & Fax Machine Rent/Lease	13,460	15,105	7,517	9,362	9,587	9,900
	644199	Other Rentals/Leases	37	-	-	-	-	-
	645101	Insurance	56,569	61,224	49,198	62,755	64,324	66,574
	646101	Tires	-	-	360	-	-	-



## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
	646102	Equip Repair/Maintenance	47,162	39,978	26,759	65,640	47,100	48,547
	646103	Building Maintenance	30,754	97,341	17,850	25,500	14,500	14,500
	646104	Diesel Fuel	17,891	24,275	22,923	20,500	23,000	23,500
	646106	Unleaded Fuel	227	206	206	400	400	400
	646108	Other Repairs & Maint.	5,102	6,000	-	2,500	2,500	2,500
	646109	Facilities Charges	-	-	1,800	-	-	-
	646300	Warranty/Maint/Service Plans	18,645	-	1,936	-	-	-
	647101	Printing	50	201	(99)	1,250	1,355	1,460
	648101	Advertising	327	652	1,052	575	600	625
	649102	Bank Fees	2,597	2,870	3,020	2,970	3,042	3,115
	649103	Various Fees	3,218	2,820	4,604	3,100	3,163	3,190
	649131	Wellness Prog - Rewards	3,019	-	2,896	-	-	-
	652101	Office Supplies	17,075	16,330	19,605	17,411	17,947	18,260
	652113	Uniforms	240	700	430	700	700	700
	652114	Chemicals	61	50	50	50	50	50
	652115	Tools	-	250	250	300	300	300
	652116	Small Equipment	19,596	34,801	11,227	8,050	16,110	14,175
	652117	Janitorial Supplies	20,509	20,000	26,000	20,000	20,000	20,000
	652118	Operating Medical Supply	-	-	424	600	625	650
	652119	Food And Beverage	129,657	137,500	134,850	140,000	144,000	148,000
	652121	Computer Equip/Accessory	17,911	6,250	100,774	18,724	6,850	6,950
	652122	Computer Software/License	47,222	33,252	29,196	32,280	18,040	24,990
	652128	Operating Supplies - Charter S	2,483	13,703	18,987	22,150	22,695	23,241
	652129	Textbooks	37,474	75,000	71,000	70,000	75,000	75,000
	652141	Trophies/Awards	12	103	103	200	200	200
	652142	Athletic Equipment	-	-	4,066	-	-	-
	652145	Teacher Classroom Supply	11,592	11,860	12,393	13,482	13,482	13,482
	652199	Other Operating Mat & Supplies	3,060	12,000	16,795	10,200	10,230	11,050
	653105	Parking Lot Maintenance	-	-	17,512	100	100	100
	654101	Books Pubs Subscrpt & Membrshp	529	518	518	525	525	525
	654102	Wellness - Gym Memberships	81	-	120	-	-	-
	655101	Training & Seminars	3,091	6,409	6,696	10,732	10,832	10,932
	655102	In-House Training	4,433	3,857	6,255	3,858	3,883	3,908
	656101	Discounts Taken/Lost	(7)	-	-	-	-	-
	662101	Buildings	-	50,000	24,337	10,633	-	-
	662601	Improvements Other Than Bldgs	-	2,500	-	-	-	-
	664101	Equipment	108,991	95,970	83,009	-	14,000	21,000
		Equipment - Replacement	-	-	-	188,546	-	-
	664102	Vehicles	-	750	1,250	-	27,009	55,094
	664501	Computer Software Intangible	-	7,000	12,891	7,366	7,366	29,097



## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
	666101	Library Books	-	-	212	-	-	-
	666102	Scholastic Book Fair	-	6,000	-	-	-	-
	671100	Principal Expense - Debt	58,493	55,820	76,184	70,936	66,111	14,347
	672101	Debt Interest Expense	4,457	4,465	3,544	3,668	2,352	1,110
	699201	Restricted Fund Balance	-	-	387,690	387,690	387,690	387,690
	699301	Committed Fund Balance	-	-	334,836	127,250	127,250	127,250
	699901	Unassigned Fund Balance	-	1,306,175	1,368,884	1,063,679	1,515,046	1,347,468
	Total Christa McAuliffe:		\$ 5,580,552	\$ 7,248,122	\$ 7,945,611	\$ 7,738,120	\$ 7,894,394	\$ 7,753,409
Christa McAuliffe VPK	612120	Classroom Teacher Salary	\$ 40,097	\$ 40,800	\$ 40,800	\$ 40,581	\$ -	\$ -
	612150	Aides Salary	17,859	19,401	19,401	20,916	-	-
	615101	Special Pay/Add Pay	-	-	-	1,000	-	-
	615107	Employee Recognition/Bonus	712	-	-	-	-	-
	621101	FICA Taxes	3,484	3,973	3,973	3,875	-	-
	621102	Medicare Taxes	815	886	886	906	-	-
	622110	Florida Retirement System(FRS)	4,374	5,266	5,266	4,893	-	-
	623101	Life,Health,Disability Insur	406	1,082	1,082	1,005	-	-
	623102	Self-Insured Health Plan	6,944	9,810	9,810	8,512	-	-
	624101	Workers Compensation	298	343	343	319	-	-
	624103	Leave Payout	211	-	434	-	-	-
	631399	Other Professional Services	23,731	23,736	-	23,736	-	-
	649103	Various Fees	-	26	26	25	-	-
	652128	Operating Supplies - Charter S	-	-	-	-	-	-
	652145	Teacher Classroom Supply	515	269	269	258	-	-
	699901	Unassigned Fund Balance	-	218,813	14,418	-	-	-
	Total Christa McAuliffe VPK:		\$ 99,446	\$ 324,405	\$ 96,708	\$ 106,026	\$ -	\$ -





## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Oasis Middle	611110	Administrator/Principal Salary	\$ 171,745	\$ 182,409	\$ 170,409	\$ 127,480	\$ 127,480	\$ 127,480
	612120	Classroom Teacher Salary	1,844,146	1,914,738	1,748,419	1,990,170	1,964,197	1,964,197
	612130	Oth Certified Personnel Salary	102,919	103,709	102,295	115,138	104,893	104,893
	612150	Aides Salary	77,407	57,413	57,413	75,155	75,155	75,155
	612160	Other Support Personnel Salary	543,317	495,342	596,180	488,885	488,885	488,885
	613140	Substitutue Teacher Salary/Wag	68,976	55,000	68,212	55,000	55,000	55,000
	614101	Overtime	2,038	1,030	1,030	800	1,050	1,050
	615101	Special Pay/Add Pay	125,535	104,180	104,180	107,229	107,229	107,229
	615107	Employee Recognition/Bonus	87,857	-	130,414	100,000	75,000	75,000
	621101	FICA Taxes	182,745	190,057	190,057	178,070	177,662	177,662
	621102	Medicare Taxes	42,739	43,550	43,550	41,641	41,547	41,550
	622110	Florida Retirement System(FRS)	213,168	238,740	238,740	234,114	233,574	233,574
	623101	Life,Health,Disability Insur	34,849	49,206	49,206	46,178	46,072	46,072
	623102	Self-Insured Health Plan	471,407	577,095	575,095	585,217	621,123	621,123
	623107	Opt Out Health Ins Subsidy	15,685	15,496	15,496	19,200	19,200	19,200
	624101	Workers Compensation	29,924	29,571	31,571	31,349	31,309	31,309
	624102	Unemployment	3,085	-	-	-	-	-
	624103	Leave Payout	39,668	-	-	-	-	-
	631304	Legal Services	60	-	-	1,600	1,600	1,600
	631312	Accounting & Auditing	20,445	25,391	61,799	42,766	43,904	45,075
	631399	Other Professional Services	109,102	91,908	(2,790)	109,344	99,356	102,140
	634107	Physicals - General	2,394	1,539	1,739	2,300	2,318	2,334
	634119	Employee Health Clinic Charges	580	607	607	500	550	600
	634120	Outside Services	3,524	3,813	20,585	19,122	18,872	18,972
	634125	Athletics Coaches & Officials	11,500	10,000	15,000	10,000	10,000	10,000
	640101	Food And Mileage (City)	1,002	2,197	1,597	1,650	1,650	1,650
	640105	Travel Costs	3,858	6,324	6,513	7,301	7,314	7,330
	641101	Communication Service	2,389	2,142	3,936	3,231	3,390	3,548
	641102	Telephone Service	27,917	30,287	18,887	27,737	28,538	29,363
	641103	Telecommunication Service	182	103	(103)	100	100	100
	641104	Postage & Shipping	4,304	3,384	3,178	3,211	3,267	3,324
	643202	Electric	144,597	146,807	146,807	148,936	150,914	153,038
	643203	Water & Sewer	10,915	13,049	13,049	14,300	14,586	15,024
	643205	Propane Fuel	468	513	2,513	550	550	550
	644101	Building Rental/Leases	766,235	787,078	736,923	807,979	792,142	792,552
	644102	Equipment Rental/Leases	464	670	570	10,590	590	594
	644103	Copy & Fax Machine Rent/Lease	15,679	17,510	7,312	9,363	9,420	9,470
	644199	Other Rentals/Leases	41	50	(50)	-	-	-
	645101	Insurance	59,055	73,970	59,944	73,970	77,715	79,487



## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
	646102	Equip Repair/Maintenance	52,636	39,103	47,191	66,880	56,930	57,888
	646103	Building Maintenance	44,444	78,052	44,107	17,850	17,850	17,850
	646104	Diesel Fuel	32,497	35,743	36,543	35,500	36,550	37,632
	646105	Parts Repair/Maintenance	-	-	500	-	-	-
	646106	Unleaded Fuel	339	321	321	500	500	500
	646108	Other Repairs & Maint.	-	6,000	4,880	2,500	2,500	2,500
	646300	Warranty/Maint/Service Plans	23,179	-	-	-	-	-
	647101	Printing	665	871	51	1,060	1,070	1,081
	648101	Advertising	364	873	3,329	860	885	901
	649102	Bank Fees	2,899	2,563	2,723	3,100	3,200	3,300
	649103	Various Fees	3,562	3,308	4,934	3,420	3,470	3,520
	649131	Wellness Prog - Rewards	3,124	-	3,343	-	-	-
	652101	Office Supplies	17,768	19,125	17,300	19,650	20,155	20,660
	652113	Uniforms	240	700	700	780	780	780
	652114	Chemicals	22	30	30	50	50	50
	652115	Tools	45	276	276	300	300	300
	652116	Small Equipment	10,580	6,260	10,227	6,650	12,050	10,750
	652117	Janitorial Supplies	17,306	21,000	21,000	21,000	21,000	21,000
	652118	Operating Medical Supply	-	-	3,464	600	625	650
	652119	Food And Beverage	115,923	133,000	126,350	137,000	141,000	145,000
	652121	Computer Equip/Accessory	3,519	37,275	152,447	31,654	9,440	9,620
	652122	Computer Software/License	35,554	24,047	20,047	32,335	29,146	32,326
	652124	Safety Equipment	-	-	-	-	-	-
	652128	Operating Supplies - Charter S	5,309	19,458	25,976	30,410	31,243	32,101
	652129	Textbooks	24,042	70,000	9,798	30,750	31,519	32,465
	652130	Periodicals	-	-	150	150	150	150
	652139	School A La Carte Food	44,680	50,000	44,000	52,000	54,000	56,000
	652141	Trophies/Awards	13	-	-	150	150	150
	652142	Athletic Equipment	-	-	7,602	-	-	-
	652145	Teacher Classroom Supply	11,592	11,599	9,799	10,610	10,610	10,610
	652199	Other Operating Mat & Supplies	4,710	13,154	11,752	12,250	12,300	12,350
	653105	Parking Lot Maintenance	2,100	-	-	300	100	100
	654101	Books Pubs Subscrpt & Membrshp	29	-	500	510	510	510
	654102	Wellness - Gym Memberships	(10)	-	460	-	-	-
	655101	Training & Seminars	1,793	6,739	10,896	12,050	12,050	12,050
	655102	In-House Training	4,055	400	4,400	3,375	3,400	3,425
	659101	Depreciation	-	-	-	-	-	-
	664101	Equipment	153,491	77,822	1,250	-	159,500	13,500
		Equipment - Replacement	-	-	-	418,473	-	-
	664102	Vehicles	-	750	1,250	-	30,231	61,660



## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
	664501	Computer Software Intangible	-	7,000	6,902	8,079	8,079	29,810
	666101	Library Books	747	923	1,500	1,100	1,150	1,200
	666102	Scholastic Book Fair	4,383	3,100	-	-	-	-
	671100	Principal Expense - Debt	102,630	61,941	87,159	85,800	77,905	16,059
	672101	Debt Interest Expense	8,165	4,954	4,954	4,106	2,633	1,242
	699201	Restricted Fund Balance	-	-	457,915	457,915	457,915	457,915
	699301	Committed Fund Balance	-	-	567,714	138,181	138,181	138,181
	699901	Unassigned Fund Balance	-	990,056	1,236,588	943,989	1,398,363	1,378,755
	<b>Total Oasis Middle:</b>		<b>\$ 5,974,313</b>	<b>\$ 7,001,321</b>	<b>\$ 8,210,611</b>	<b>\$ 8,082,063</b>	<b>\$ 8,223,642</b>	<b>\$ 8,070,671</b>





## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
Oasis High	611110	Administrator/Principal Salary	\$ 161,415	\$ 173,171	\$ 244,981	\$ 262,280	\$ 262,280	\$ 262,280
	612120	Classroom Teacher Salary	1,648,474	1,755,393	1,605,043	1,730,289	1,749,313	1,749,313
	612130	Oth Certified Personnel Salary	229,445	238,288	166,478	167,827	149,159	149,159
	612150	Aides Salary	-	-	-	18,895	18,896	18,896
	612160	Other Support Personnel Salary	499,687	497,315	539,784	581,744	552,486	552,486
	613140	Substitutue Teacher Salary/Wag	45,911	47,000	47,000	48,000	48,000	48,000
	614101	Overtime	1,732	1,018	1,018	800	950	950
	615101	Special Pay/Add Pay	144,809	152,347	152,347	147,215	146,520	146,520
	615107	Employee Recognition/Bonus	32,835	-	64,069	100,000	75,000	75,000
	621101	FICA Taxes	168,532	174,916	174,916	179,347	174,845	174,845
	621102	Medicare Taxes	39,414	40,906	40,906	41,939	40,886	40,886
	622110	Florida Retirement System(FRS)	196,687	220,644	220,644	235,759	229,802	229,802
	623101	Life,Health,Disability Insur	31,244	45,282	45,282	46,792	45,625	45,625
	623102	Self-Insured Health Plan	408,193	471,410	465,410	565,591	586,833	586,833
	623107	Opt Out Health Ins Subsidy	10,186	9,420	15,420	13,343	13,343	13,343
	624101	Workers Compensation	26,275	26,194	26,194	30,100	30,293	30,293
	624102	Unemployment	2,545	-	-	-	-	-
	624103	Leave Payout	47,416	-	-	-	-	-
	631304	Legal Services	52	-	-	1,500	1,500	1,500
	631312	Accounting & Auditing	17,784	21,550	48,392	38,940	40,077	41,248
	631399	Other Professional Services	82,392	68,969	(42,491)	101,000	82,043	84,146
	634107	Physicals - General	2,038	2,762	2,612	2,725	2,786	2,846
	634119	Employee Health Clinic Charges	504	513	513	525	535	550
	634120	Outside Services	4,971	4,950	28,180	26,382	26,082	26,132
	634123	Dual Enrollment Tuition	30,370	38,000	28,000	40,000	50,000	55,000
	634125	Athletics Coaches & Officials	62,957	74,000	50,000	72,000	72,000	72,000
	640101	Food And Mileage (City)	848	1,501	1,901	1,525	1,575	1,625
	640105	Travel Costs	7,123	6,341	6,471	9,041	9,131	9,153
	641101	Communication Service	1,928	1,938	1,938	2,500	2,600	2,700
	641102	Telephone Service	25,114	27,275	12,682	27,765	27,881	28,582
	641103	Telecommunication Service	159	100	(100)	50	50	50
	641104	Postage & Shipping	7,660	6,588	7,388	7,195	7,444	7,611
	643202	Electric	106,916	120,106	92,574	120,106	123,709	127,420
	643203	Water & Sewer	9,493	11,962	9,962	12,480	12,855	13,241
	643205	Propane Fuel	1,636	4,613	(987)	4,000	4,000	4,000
	644101	Building Rental/Leases	902,718	673,002	1,007,578	852,941	907,683	909,841
	644102	Equipment Rental/Leases	2,291	800	800	10,468	468	468
	644103	Copy & Fax Machine Rent/Lease	12,590	18,267	10,783	10,783	10,783	10,783
	644199	Other Rentals/Leases	36	51	51	120	120	120



## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
	645101	Insurance	66,546	83,446	51,420	70,096	72,199	74,365
	646102	Equip Repair/Maintenance	47,601	42,054	36,070	57,004	57,187	58,110
	646103	Building Maintenance	29,784	95,552	6,166	18,350	15,350	15,350
	646104	Diesel Fuel	24,580	28,000	27,994	27,500	28,325	29,175
	646106	Unleaded Fuel	273	330	330	460	463	470
	646108	Other Repairs & Maint.	-	1,000	(1,000)	2,500	2,500	2,500
	646300	Warranty/Maint/Service Plans	19,450	-	-	-	-	-
	647101	Printing	45	1,179	111	1,250	1,300	1,350
	648101	Advertising	315	611	2,421	850	875	900
	649102	Bank Fees	2,522	2,665	2,865	2,600	2,600	2,600
	649103	Various Fees	144,674	161,840	161,340	166,281	171,202	176,234
	649131	Wellness Prog - Rewards	3,226	-	2,582	-	-	-
	652101	Office Supplies	9,475	16,296	10,296	16,600	16,855	17,110
	652113	Uniforms	240	700	700	790	790	790
	652114	Chemicals	15	25	25	50	50	50
	652115	Tools	555	250	(30)	300	300	300
	652116	Small Equipment	17,442	8,610	7,327	18,121	36,953	40,821
	652117	Janitorial Supplies	15,093	20,000	20,000	21,000	21,000	21,000
	652118	Operating Medical Supply	-	-	1,662	600	625	650
	652119	Food And Beverage	116,606	134,000	79,654	119,500	123,500	127,500
	652121	Computer Equip/Accessory	70,649	25,726	191,650	17,874	40,000	35,100
	652122	Computer Software/License	58,718	48,000	59,884	63,908	68,858	72,828
	652125	Sod, Seed, Sand And Soil	-	-	3,328	-	-	-
	652128	Operating Supplies - Charter S	4,324	30,781	20,129	30,256	31,358	32,085
	652129	Textbooks	35,744	50,000	(4,580)	35,000	50,000	50,000
	652130	Periodicals	330	-	-	400	400	400
	652139	School A La Carte Food	51,625	55,000	45,000	58,000	60,000	62,000
	652141	Trophies/Awards	11	100	100	100	100	100
	652142	Athletic Equipment	-	-	26,626	10,000	15,000	10,000
	652145	Teacher Classroom Supply	9,274	9,532	10,132	9,852	9,852	9,852
	652199	Other Operating Mat & Supplies	6,704	5,613	15,229	9,700	15,200	15,700
	653105	Parking Lot Maintenance	5,390	-	-	300	100	100
	654101	Books Pubs Subscript & Membrshp	25	615	(5,217)	630	646	664
	654102	Wellness - Gym Memberships	209	-	5,832	-	-	-
	655101	Training & Seminars	9,222	12,251	6,146	13,550	13,550	13,550
	655102	In-House Training	3,388	359	3,359	2,375	2,400	2,425
	662601	Improvements Other Than Bldgs	-	2,500	-	-	-	-
	664101	Equipment	47,109	21,250	250	-	204,000	331,500
	664102	Vehicles	-	750	1,750	-	26,430	53,912
	664501	Computer Software Intangible	-	7,000	10,300	7,059	7,059	28,790



## FY 2019 Adopted Expenditures by School

School	Object	Description	FY 2017 Actuals	FY 2018 Adopted	FY 2018 Amended	FY 2019 Adopted	FY 2020 Proposed	FY 2021 Proposed
	671100	Principal Expense - Debt	60,073	52,945	59,732	54,394	55,656	14,039
	672101	Debt Interest Expense	6,227	4,235	4,235	3,590	2,302	1,086
	699201	Restricted Fund Balance	-	-	407,489	407,489	407,489	407,489
	699301	Committed Fund Balance	-	-	365,269	365,538	117,698	117,698
	699401	Assigned Fund Balance	-	-	-	400,953	-	-
	699901	Unassigned Fund Balance	-	292,875	1,703,357	-	163,077	-
	Total Oasis High School:		\$ 5,841,844	\$ 6,152,682	\$ 8,415,672	\$ 7,526,787	\$ 7,350,802	\$ 7,351,840
GRAND TOTAL:			\$ 23,889,776	\$ 30,964,571	\$ 34,569,683	\$ 32,402,716	\$ 32,513,056	\$ 31,884,557

